Czechs seek an

No.31,040 of FINANCIAL TIMES 1990

Friday January 5 1990

# application for Gatt membership

Taiwan formally applied for membership of the General Agreement on Tariffs and Trade (Gatt) in a move likely to cause political turmoll in the world trading organisation. China, whose efforts to negotiate renewed membership of Gatt have been rejected since the crushing of student protests in Tiananmen Square in June, has previously suc-ceeded in thwarting Taiwan's

efforts to join international organisations. Page 16 Lithuanian hopes Lithuanian Communist party-leaders said Soviet President Mikhail Gorbachev would not block their bid to leave the ruling Soviet Communist

#### party. Page 16 Exxon attacked

Environmentalists attacked US oil company Exxon for a 2m litre oil spill in the waterway separating New York City and New Jersey that was first reported to be a minor spill of 18,900 litres.

# Oil threat recedes

Crippled Iranian supertanker loundered in high winds and rough seas off Morocco but collution experts said the threat of a major ecological

Azerbaljani protest Top Soviet Communist party officials flew to the Iranian border zone in the republic of Azerbaijan, in a bid to calm the current wave of nationalist protests and attacks on fron-tier installations. Page 2

Indonesian budget President Suharto of Indonesia. made a strong populist appeal in his annual budget speech, announcing greater welfare spending and a radical restructuring of the corporate sector. Page 4

Gandhi plans review India's Planning Commission began a review of big industrial projects approved by the former Rajiv Gandhi Government. Page 4

Mexican drug haul Mexican police shot down an aircraft carrying more than half a tonne of cocaine, killing two suspected traffickers and arresting two others.

Troop pull-out urged Sri Lankan Foreign Minister Ranjan Wijeratne left for New Delhi to urge a quick with-drawal of Indian troops from Sri Lanka as rival Tamil groups were locked in fierce fighting.

# Sotha in Hungary

South African Foreign Minister Pik Botha, on his first official visit to a Warsaw Pact country, held talks with Hungarian Foreign Minister Gyula Horn.

Rail crash kills 210 At least 210 people were killed and many wounded in Pakistan's worst-ever rail disaster on Wednesday night when a crowded passenger express slammed into a freight train

at a rural station. Khmer Rouge talks Australian envoy Michael Costello held secret talks with Khmer Rouge leader Khieu

#### Samphan in Bangkok. Albania move 💠

The pretender to the throne of Albania, South African-based King Leka, said his government-in-exile planned to start radio broadcasts to the Balkan state to prepare for an uprising against Eastern Europe's last Stalinist rulers.

Tambo in hospital South African nationalist leader Oliver Tambo arrived at a Swedish clinic for treatment following a brain spasm.

New York I DM1.6835

FF-5.7535

Y143.50

RATES

DM1.682 (1.7205) FFr5.745 (5.8775)

SFr1.541 (1.578) Y143.30 (145.65)

\$ Index 87,2 (67.9) Tokyo close: Y145,20

US LUNCHTIME

yield: 7.804% Long Bond: 101.3

Fed Funds 8,2%

101 3 yleid: 8.013%

MARKET REPORTS: CURRENCIES, Page 32; BONDS, Page 21 COMMODITIES, Page 24; EQUITIES, Pages 25 (London) 33 (World)

MARKETS

New York lunchtime: \$1,6295

STERLING

\$1.63 (1.61)

GOLD

DM2.7425 (2.77)

FFr9.965 (9.4825) SFr2.5125 (2.54)

Y233.50 (234.50)

\$400.8 (398.4)

London: \$395.75 (394.5)

N SEA OIL (Argus) Brent 15-day Feb

\$21.25 (-0.725)

Chief price changes yesterday: Page 17

£ Index 86.7 (87.0)

New York: Comex Feb

# Taipei makes Motorola

# packs power on to single superchip

to a finy square of sill-con — has been jointly devel-oped by Motorola and TRW, teamed as contractors to the US Defence Department. Page 16.



maine XXXX breweries into receivership. But almost all his empire is now up for sale, while business confidence in Australia has been badly hit Page 17; Bond empire on the brink, Page 22

(\$243.5m) takeover offer for Hartwell, UK motor, oil and property company. Page 17 between Mitsubishi and Asea Brown Boveri for Indonesia's \$500m Gresik power plant con-tract is expected to be amounced next week.

SOVIET government is to help of LIG, UK consumer and home products company.

RESOLUTION Trust Corporation. US Government agency set up to rescue and reorganise

\$621m have been awarded to three Turkish companies by Turkey's State Highways Bank disapproval. Page 3. -

get with tighter controls on government spending and higher costs for consumers, says ruling Social Democratic

(\$1.53m) by the EC over the next two years to help them overcome structural and employment difficulties in the run up to 1992. Page 8.

FUTURES: London saw its lead of European futures industry eroded last year when it was overtaken in contract volume by the Marche a Terme Inter-

Page 21 ding Western-Soviet man-

first joint venture auditing firm in the Soviet Union.

antitrust authority may object to a takeover by BSN, the internationally ambitious French foods group: Page 18

exchange restrictions in a flows by July. Page 3 ..... DAF, Dutch commercial vehicles maker, boosted its

Fl 147m in 1988. Page 18 FRENCH government sold

The world's first multi-million device superchip" - a semicon-ductor chip that squeezes the power of a supercomputer on



ALAN Bend, Australian busi-nessman, fought back by issu-ing write against the banks which put his Swan and Castle-maine XXXX brewerles into

JAMEEL Group, one of Saudi Arabia's largest trading con-cerns, launched a £151.3m ENERGY: Winner of the battle

expand production of condoms in the Soviet Union with the

inselvent savings and loans— companies, has introduced new rules to prevent repetition of the Lincoln scandal. Page 16

Administration despite World

SWEDEN faces austerity builparty's newspaper. Page 2

BRITAIN'S regions have been allocated nearly Ecul.3hn

national de France which traded a record 26m lots.

SOVIET UNION: Vneshconsult. agement consultancy joint ven-ture, is seeking with Ernst & Young to establish Vneshaudit,

WEST GERMANY'S federal

ITALY is to relax foreign...

move to lift all curbs on capital net income by 16 per cent to F1 170m (\$90m) in 1989 from

FFr6.3bn (\$1.1bn) bonds at its regular monthly auction, pro-viding a good launch to its new 10-year bond. Page 21

STOCK INDICES

2,451.6 (-12.1)

1.957.3 (-11.0)

FT-A All-Share:

1,224.52 (-0.2%)

2.791.81 (-17.92)

355.51 (-3.25)

38,712.88 (-202.99)

LONDON MONEY

closing 1532% (same)

Little long gilt future:

Mar 924 (92)

Tokya: Nikkei -

PT Ordinary:

DJ Ind. Av.

S&P Comp

# Bush justifies invasion as Noriega faces drugs trial

By Peter Riddell in Washington, Tim Coone in Panama and Henry Ham

PRESIDENT. George Bush yesterday claimed total vindication for US military action in Panama as General Manuel Noriega, the former Panamanian leader, faced drug charges in a Miami federal court. There is now the prospect of

a lengthy trial. Mr Noriega's lawyers have already chal-lenged the jurisdiction of a US court to try him because he was brought to the US by coer-

cion.

Panama's fugitive military leader handed himself over to US troops on Wednesday night outside the Vatican Embassy in Panama City where he had sought refuge for the previous 10 days. He was put on board a US military aircraft bound for Homestead Air Force Base in Florida by officials of the US Drug Enforcement Agency (DEA). He was formally arrested on the aircraft.

Panamanians reacted with joy to the news, dancing in the

joy to the news, dancing in the joy to the news, dancing in the streets and embracing US soldiers after Mr Norlega's departure was amounced. "The people feel a sense of peace knowing that the monster is leaving our land," said President Guillermo Endara, the former opposition leader who was installed by the US after the invasion.

Last night a senior aide of Mr Noriega left his refuge in the Vatican Embassy and handed himself over to US troops. Lt-Col Nivaldo Madri-nan, former head of Panama's raminal investigation force, was one of nine refugees left in the Vatican embassy after Noriega surrendered.

THE Bundesbank threw currency markets into confu-

sion yesterday by unexpectedly intervening to sell the dollar, abruptly reversing a strong new year rise in the US cur-

an inconclusive overnight

attempt by the Bank of Japan to support the yen against the dollar, was the first significant

currency intervention by the West German central bank

since October. It stood in sharp contrast to the Bundesbank's

tolerance of the recent rise in

The Bundesbank's move was

supported by the Swiss National Bank, which sold dol-lars for Swiss francs, and by the Bank of England, which

the value of the D-Mark.

rency's value.
The action, which follow

By Peter Norman, Economics Correspondent, in London



US soldiers carry the flag into the streets of Panama City yesterday as they join Panamanians celebrating the surrender of former president Manuel Noriega

President Bush and his advisers were treating the surrender of Mr Noriega as a great political coup — "the icing on the cake," according to Mr Dick Cheney, US Defence Sec-retary. Mr Bush said Mr Noriega's capture completed the objectives set when the US militarily intervened in Panama on December 20. Mr Cheney added: "This enhances the prospects that the Government of Panama can restore democ-

bought yen for dollars on behalf of the Bank of Japan. However, it was not thought to

have been co-ordinated in

The impact of the Bundes-

bank's intervention was imme-diate. The dollar plunged 2

pfennigs and fell further in the

afternoon on reports that the

US Federal Reserve was asking

dealers for currency prices.

Although there was no sign of

Fed intervention, the dollar

was down about 4 pfennigs by the end of trading in London at

DM1.682 while sterling gained 2

cents to \$1.63. In New York at

lunchtime, the dollar was quoted against sterling at

Bundesbank officials said

that the German authorities

\$1.6295 and at DM1.6835.

Bundesbank curbs rise of dollar

racy and hastens the day when we can remove our troops."

The US authorities firmly denied that any deal had been had agreed, were that he be allowed to surrender in uniform; that his family be notified; that he be allowed to we can remove our troops."

The US authorities firmly denied that any deal had been agreed with Mr Noriega. Mr Cheney said he believed the former Panamanian leader had been devastated when he realised that thousands of Panama-

nians were demonstrating against him outside the The only requests made by Mr Noriega, to which the US

had acted because they believed there was no funda-mental justification for the dol-

DM1.73 since Christmas. Germany wants a strong D-Mark to combat inflation.

The dollar had moved ahead

on signs that the US economy

was more buoyant than previ-

ously thought and on the resulting belief that the Fed-eral Reserve would be more

reluctant to ease interest rates.

esbank may have acted promptly to halt the dollar's

rally yesterday because it did

not want to see a repetition of the US currency's strong gains in the early months of last

It was suggested yesterday

Analysts said that the Bund-

make some telephone calls; and that he surrender to a general officer.

Mr Noriega was also assured that drugs charges against him would not carry the death penalty, while a State Department Continued on Page 16

that some traders may have

market economists had expected the dollar's rise to go unchallenged because at around DMI.73 the US cur-

rency was still close to the bot-tom of what is believed to have

been the range of fluctuation permitted against the D-Mark under the February 1987 Lou-

One consequence of West

German action to restrain the dollar could be a worsening of tensions among the currencies

participating in the exchange

rate mechanism of the Euro-pean Monetary System. Lex, Page 16; Currencies, Page

vre Accord.

#### had become ossified" and that it needed deep reforms which would "satisfy the needs of the organisation's members." The statement suggests that

lost a considerable amount of money through the Bundes-bank action. Some currency

ter, said yesterday that the Comecon session in Sofia next Tuesday would be an historic one and "could give an impulse to the establishment of a new

organisation. Mr Klaus in his interview said that he hoped that Comecon could be replaced by a new organisation but he doubted that would be possible and suggested that trade in the area would be regulated by

will be crucial.

# end to Comecon trading group

D 8523A

By Christopher Bobinksl in Warsaw and Quentin Peel in Moscow

THE NEW Czechoslovak Government will call next week for the winding-up of Comecon, Eastern Europe's Soviet-dominated economic

grouping.

The call will be made at next week's Comecon meeting in Sofia, the Bulgarian capital, Mr Vaclav Klaus, the new Czecho-slovak Finance Minister who is on a short visit to Poland, told Rzeczpospolita, the Govern-ment newspaper yesterday. He said that if the Czechoslo-

vak motion was rejected by the other members of the group then Czechoslovakia would resign from Comecon. Comecon, which groups the

Soviet Union, the six East European socialist countries and Mongolia, Vietnam and Cuba, was founded in 1949 mainly as an instrument for economic control of the area. But resistance to economic

integration by various countries in the bloc meant that progress was slow. The organisation is in crisis because most members with diverse eco-nomic systems shun central planning and try to switch to market economy methods. The Polish Government took

more cautious approach yesterday and issued a statement saying that the structures of Comecon were "out of date and

the Poles will tend to vote with the Soviet Union at the Sofia meeting, although M Klaus said that in talks with Mr Leszek Balcerowicz, the Polish Finance Minister, he heard that Czechoslovakia would be supported on the majority of its proposals.

Mr Mascin Swiecicki,
Poland's Foreign Trade Minis-

bilateral agreements.

Whatever the stance of countries such as Poland and Czechoslovakia, it is the posi-tion of the Soviet Union - which supplies the bulk of the area's raw materials - that

"Now that

#### Alternative to Marshall Plan

Comecon was founded in 1949 as an alternative to the Marshall Plan area. conceived by the Soviet Union as an integrated economic mechanism aimed at creating a harmo-

nious trading area. The other original mem-bers were Bulgaria, Czechoslovskia, Hungary, Poland and Romania, with East Germany joining in 1950. Albania joined in the 1950s but left in the 1950s; Yugoslavia has had partial membership since 1964; Mongolia joined 1960, Cuba 1972 and Vietnam 1978.

Economic plans were aligned, and, initially, centralisation increased growth. But more recently the system has tended to confirm inetficiencies as the Soviet economy locked its satellites into subservience to a market which could neither raise techno-logical standards nor trade in convertible currencies.

Soviet analysts yesterday discounted the break-up of the organisation, saying that trade links between the member states were too close for them to be swiftly cut.
The Soviets have for some

time talked of reforming Comecon and have been urging their partners to switch to cal-culating trade in hard currency rather than the notional transferable rouble which in Poland's case would mean an annual loss of \$1bn in the short

This reflects the fact that much of Poland's machinery sold to the Soviet Union is of poor quality, while Soviet oil exports are immediately mar-ketable for hard currency.

Similarly, Czechoslovakia and East Germany both have whole sectors of industry devoted to catering for the Soviet market.

Mr Klaus also said that the Czechs would be asking for the annulment of multilateral agreements signed within Comecon and should other members not agree then Prague would unilaterally drop

The socialist pursuit of profit,

# Canadian bank seizes Campeau shares after default on loan

By Bernard Simon in Toronto

CANADIAN entrepreneur Mr Robert Campeau's grip on his real estate and property empire was further loosened yesterday with an announcement that a Canadian bank had selzed a large portion of his shares in his family company, Campeau

Corporation. Montreal-based National Bank of Canada said it had registered in its own name securities representing 29 per cent of voting rights in Campeau, fol-lowing default on a loan pro-vided to a private company controlled by Mr Campeau.

On the basis of existing voting rights, this makes National the biggest shareholder in Campeau. The securities seized by the bank were provided by Mr Campeau as collateral for the loan, which was advanced in late 1987 to support his pur-chase of extra stock in Cam-

Rumours have circulated for some time in Toronto that Mr

Campean has been experienc-

ing personal financial difficul-

The securities consist of 13m common shares, with a current market value of C\$47.4m (\$40.8m), a series of convertible subordinated debentures, with a principal value of C\$60.4m, and 4m convertible subordinated preference shares. Mr Campeau's stake in Cam-

peau was cut to 43 per cent last September by the terms of a restructuring plan spearheaded by the Toronto-based real estate group Olympia & York Developments. O&Y now has a 38.4 per cent fully diluted inter-

est in Campeau.

Based on existing voting rights, O&Y's interest is about National Bank said it had taken possession of the securi-ties to "consolidate" its posi-

The bank said it "does not presently intend" to dispose of the securities or to acquire a further stake in Campeau. Mr Leon Courville, the bank's executive vice-president for corporate affairs, said yes-terday the bank had consulted

neither Mr Campeau nor the committee set up to restruc-ture Campeau's debt-burdened US retailing subsidiaries Allied Stores and Federated

Mr Courville said the bank had taken over the securities to give it the ability to monitor and supervise the restructuring exercise. Campeau's share price has

fallen sharply as the difficul-ties at Federated and Allied have intensified. The stock was trading at C\$3.45 at midday on the Toronto stock exchange yester-

day, down 20 cents from Wednesday, and far below last year's peak of C822.25. But National, Canada's sixth biggest bank, said it did not intend, "at the present time," to raise its loan loss provisions as a result of losses it might

suffer on the Campeau loans. Campeau said it viewed the seizure of the shares as a private matter between Mr Campeau and National Bank. It

refused further comment.

#### CONTENTS Taiwan's bid to join Gatt set to



America

raise political storm Chen Li-An, Taiwan's Minister for Economic Affairs, has applied for membership as a separate customs territory. As the world's 13th biggest exporter Chen Li-An said Talwan had full autononly over its commercial relations. Page 3

17-18

Poland: Throwing money could do more harm than good larael: 1992 unsettles the nation ...

Opera in Britain: Some patchy and volatile nights at the opera \_ **Editorial comment:** Troops out, dollars in; No way out of Nupe's trap ......

Vietnam: The socialist pursuit of profit ..... Politics Today: Search for spirit of a new

decade \_ China: Oil industry begins to feel its age ......24 Gold 24 Stock Markets ... \_ 33 36 25 inti, Capital Markets ..... -Landen \_ Lex \_ Unit Trusts ..

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#### EUROPEAN NEWS

# calm Azerbaijan border protests

spondent for Glasnost news service. "From the Soviet side

Mr Neil Kinnock, the leader

of Britain's Labour Party, has

been forced to postpone a meet-ing planned for later this month with Mr Mikhail Gorba-

chev because of the Soviet leader's apparent preoccupa-

tion with domestic political events, writes Philip Stephens,

uary 16 and confirmed by the Soviet authorities only a few days ago, was deferred follow-

ing a meeting yesterday between Mr Kinnock and Mr

Leonid Zamyatin, the Soviet ambassador in London.

A statement released by the Labour leader's office after the

meeting said that Mr Zamyatin had brought a personal mes-sage from the Soviet leader

saying that he had decided to

postpone contact with foreign politicians during January.

The postponement is an obvious disappointment for Mr Kinnock. He had hoped that an

early meeting with Mr Gorba-chev at the Kremlin would

enhance his international

Political Editor, in London.

TOP Soviet Communist Party officials flew yesterday to the Iranian border zone in the republic of Azerbaijan, in a bid to calm a wave of nationalist protests and attacks on the

frontier installations. Mr Rafik Nishanov, chairman of the Soviet of Nationali-ties in Moscow, and Mr Abdul-Rahman Vezirov, leader of the Azerbaijan Communist Party, were meeting leaders of the nationalist Azerbaijani Popular Front in Nakhichevan, the border enclave where thousands of demonstrators tore down fences and control towers over the New Year.

At the same time, there were reports of demonstrations in solidarity with the Nakhichevan protesters in Baku, the Azerbaijan capital, where demonstrators in recent weeks have already demolished or damaged monuments to leading figures of the Soviet Communist Party and attacked churches of the minority

Armenian community.
The Soviet authorities are clearly taking the upsurge in nationalist sentiment in the republic extremely seriously, although Mr Gennady Gerasi-mov, the Foreign Ministry spokesman, insisted yesterday that "it is not a big international issue". Nevertheless, he confirmed that Iran had pro-tested over the border demonstrations, calling on the Soviet Union to keep its side of the frontier in order.

Another independent report, from unofficial Soviet sources, said yesterday that the border protest had attracted Azerbaijanis from both sides of the frontier - and the Iranian border guards had opened fire on

"The chain of people who came from both sides stood together along the whole of this length of the border (in Nakhichevan)," according to Mr Aydin Amirbekov, a corre-

# Moscow seeks to Worried France treads warily round issue of German unity

By David Marsh in Bonn

Berlin Wall and growing links between the two Germanys have sent a fissure through the three-decade-old bond between Bonn and Paris.
The informal meeting yester-

day in southwest France between President François there was no military resistance. Iranian border guards Mitterrand and Chancellor Hel-mut Kohl is unlikely to have done more than take stock of the two countries' different used their arms."

However Soviet officials have reported only one casu-alty, of a man who died in a fight among the demonstrators strategic interests regarding themselves. the changes in Central Europe. Despite a recent series of For once it appears that the Soviet media themselves may be exaggerating the extent of the Azerbaijani disturbances.

Franco-German divergences over defence, monetary ques-tions and the development of the European Community, dip-lomats from both sides play "Riots in Baku have continued," according to Radio Moscow's Interfax news service down talk of serious strains between the two allies. yesterday. It reported the destruction of a monument to France is trying to tread carefully. It is clearly the junior partner in the economic Stepan Shaumian, leader of the 26 Baku Commissars who died following the 1917 Revolution, and of a monument to Felix Dzerzhinsky, the founder of Cheka, forerunner of the KGB. relationship with Bonn. Yet it still has the military and diplo-matic status of one of the four Second World War victor pow-

ers – including joint responsi-bility for eventual settlement of "the German question". Parls plainly fears the eco-nomic and political conse-quences of too rapid a move quences of too rapid a move towards reunification. But it is also haunted by the opposite worry of how German public opinion would react if the view took hold that the Western

THE Portuguese Communist party's expulsion this week of one of its leading advocates for reform is bringing to a head a growing crisis within the

party.
The PCP remains one of the

few hard-line Marxist commu-

nist parties left in Europe after

the dramatic political changes which have swept Eastern

Europe, but pressure for change is mounting despite the party leadership's efforts to hold back reform. Encouraged by events in

door on German unity.
In sphinx-like statements during the past two months, Mr Mitterrand has made plain that he sees reunification as a matter for the German people to decide. But he has also insisted on the "sovereignty" of a separate East Germany, underlining basic French dis-quiet about the effect on the

quiet about the effect on the European power balance of a German merger.

Mr Mitterrand's messages on German unity have been carefully tailored to his audience. In Bonn at the beginning of November, he said he was not afraid of reunification and suggested it could take place within the next 10 years as part of a "new European structure". But during a visit to East Germany shortly before East Germany shortly before Christmas he underlined his

Christmas he underlined his support for the status quo based on "two German states". He has been careful to point out the danger of a "chain reaction" spreading from East Germany to the Soviet Union itself. This would strengthen the centrifugal forces afflicting the Soviet state and possibly lead to the downfall of Mr Miklead to the downfall of Mr Mikbail Gorbachev.

Recent declarations by French politicians of wariness about reunification have a

Eastern Europe, several PCP

members are calling for change

and challenging the party's veteran leader. Mr Alvaro Cunhal. Until now Mr Cunhal, 76, who has been the party's general secretary since 1961, has seen off his critics with relative

The PCP's influence has

waned since its heyday during

the 1975 revolution when it

came close to power and its

decline has been accelerating. In the 1983 general election it

allies were trying to close the man public opinion. The statements emphasise the obstacles still standing in the way of unity - but also strengthen latent West German resentment that Bonn's neighbours are trying to block the route. Publication of a document from the West German embassy in Paris on French attitudes towards reunifica-tion, leaked yesterday to the Frankfurter Allgemeine Zei-tung, seems calculated to heighten this impatience. The document, drawn up for

the document, drawn up for the West German Government shortly before Christmas, emphasised the scepticism of the "French political class" towards the prospect of a united German state. The report claimed that Mr Mitterrand was convinced that remnification would come, but

reunification would come, but that the French Government was "playing for time" over the question. It highlighted recent cautious statements on the issue from Mr Roland Dumas, the Foreign Minister, and Mr Jean-Pierre Chevenement, the Defence Minister.

German public opinion is highly sensitive to suspicions of foot-dragging by the West-ern allies over the German question. Mr Willy Brandt, the former Chancellor, Mr Theo Waigel, the Finance Minister, and Mr Alfred Dregger, the vet-

Portuguese Communists face crisis within party

the vote and 44 seats out of 250 in the National Assembly; in 1987 its vote fell to 12.2 per cent with 31 seats. Party critics

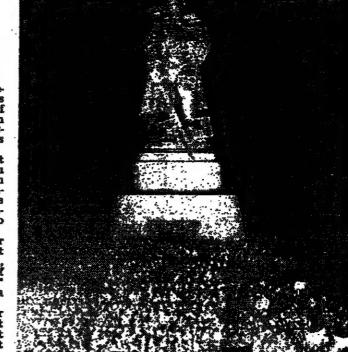
argue that a further erosion of support is inevitable without radical changes.

The latest challenge comes from Ms Zita Seabra, a former

member of the party's political commission and central com-mittee who lost both positions

in 1988 for criticising the lead-

Ms Seabra, 40, was a deputy in the National Assembly until



More than 100,000 East Germans take part an anti-fascist stration at East Berlin's Soviet war memorial which was found smeared with fascist slogans a week ago

eran leader of the conservative parliamentary grouping in Bonn, have both addressed

1987 and is a respected party militant. She was expelled on

Wednesday after writing an article the previous day denouncing the party leader-ship which she said had failed

to respond to international

It had not condemned the

massacre at Tiananmen square, and in July, shortly before the collapse of the com-munist regimes in Czechoslo-vakia and East Germany, it

praised their economic suc-cesses and political life in the

warnings to the allies over this issue.

Two well-known commentators, respectively, from left and

and Mr Johannes Gross --have pointed out the danger

two countries.

Ms Seabra's expulsion was immediately deplored by other party critics who are hoping

that an extraordinary party

Leaders of Poland's Rural Soli-

Prices of agricultural

the past few days while demand for food is already slackening as real wages continue to fall.

Mr Gabriel Janowski, a Solidarity senator in Parliament recently elected to head the 250,000 strong movement said: congress due within six months will endorse their months will endorse their demand for reform.

But the first sign that things may be changing were provided by Mr Cunhal who admitted for the first time yesterday the possibility that he may step down in favour of a new party leader after the next congress.

# **Netherlands**

By Laura Raun in

economy

THE DUTCH Government's are delicately balanced in a slowing economic growth and rising inflation, according to its top economist, Professor Frans Rutten.

helps shape government poli-cies, the economist pleads for moderate wage demands, lower taxes, better education, more modern technology and improved infrastructure. He also urges continued control of state spending and enlargement of the relatively small working population.

Mr Ruud Lubbers' centre-left government of Christian Democrats and Socialists which took office in November after seven

# 'vulnerable'

In his annual essay, which



Mr Lubbers: striving for "social renewal."

years of a centre-right coalition is striving for an ill-defined "social renewal" coupled with budget discipline and measures to shrink unemployment.

Prof Rutten, who is sec-retary-general of the Econom-les Ministry, believes that value-added taxes and welfare premiums should be cut to keep wage demands from surpassing the 2 per cent official forecast for 1990-94. He also issues a strong call for more people to work since only about half of the adult popula-

tion has a job.

According to recent figures from the Organisation for Economic Co-operation and Devel-opment, growth in gross domestic product is forecast to slow to 2.9 per cent this year and 3 per cent in 1991 from 4.2 per cent in 1989. Inflation is expected to accelerate from 1.5 per cent in 1989 to 2.2 per cent in 1990 and 2 per cent in 1991, still the OECD's lowest.

Prof Rutten cautions against "euphoria" about an instant commercial bonanza for EC countries as a result of the opening of Eastern European and notes that competition will intensify in certain low-technology areas. Over the long term, however, Western Europe, including the Nether-lands, should benefit, he adds.

# Fanfare over Belgian budget sounds a doubtful note

By Tim Dickson in Brussels

BELGIAN BUDGET ministers have been bearers of bad news for so long now that it has become almost traditional to shoot the messenger.
Such a thought may bring a little

comfort to Mr Hugo Schiltz as he assesses the deeply sceptical reaction to his triumphant announcement on Wednesday that the 1989 budget defi-cit turned out to be substantially lower than forecast, and that the infamous "snowball effect" whereby extra borrowings have been needed just to service existing loans has been halted.

This claim is of great political and economic significance for Belgium, where successive governments have been trying, largely in vain, to shake off the huge burden of debt incurred

in the late 1970s.

Painfully negotiated public spending cuts have helped cut the budget deficit from a peak of almost 13 per cent of gross national product in 1982 to the 6.6 per cent just posted for 1989 - but over the same period outstanding debt as a proportion of GNP has jumped from 90 per cent to more than

120 per cent today, one of the highest levels of its kind in Western Europe.

Mr Schiltz's boast that he has ended the vicious circle is particularly galling for Mr Guy Verhofstadt, leader of the opposition "shadow cabinet" and budget minister in the previous cen-tre-right Government. Mr Verhofstadt has consistently implied that the present five-way coalition of Christian and Socialist parties – including Mr Schiltz's Flemish nationalist Volksunie - is not to be trusted with the country's precarious finances and that his own hard work in previous years is in danger of being undone. His comments that the latest figures are embellished and "too good to be true" are nevertheless more than just predictable swipes at a political opponent. Most financial analysts are deeply puzzled by a 1989 budget defi-cit, which at BFr397bn (£6.84bn) is not only lower than the target of BFr405bn set in March last year but a

good BFr30bn-BFr40bn better than

senior government ministers were

predicting just a few days ago.

exceptional and unexpected drop of BFr61.7bn in the deficit to be financed in December - a result which Mr Schiltz insists is not abnormal but which independent commentators suspect may owe much to delayed expenditure by Belgium's regional governments and the Flemish and francophone communities. Last year marked a transition of

powers from central to regional gov-ernment under Belgium's devolution programme and it is widely believed that for technical reasons the latter's cash spending last year was less than budgeted. The extent to which this is true, though, will only show up in the next few weeks as a more detailed breakdown of the deficit becomes

Quite apart from scepticism over the budget sums, Mr Schiltz's trium-phant tone at Wednesday's news con-ference is being called into question. Last year's pay talks with the public sector unions were particularly fraught, with the Government consistently citing the dire budgetary posi-tion as a justification for holding the

As one analyst observed yesterday: "There is a now a danger that the civil servants will feel that they have been misled, and that this year's pay bargaining and negotiations for additional spending cuts for 1990 will be all the more difficult as a result". It is also perhaps something of a

hostage to fortune for Mr Schiltz to make so much of the snowball effect in a year of quite exceptional eco-nomic growth. Thanks largely to the buoyant investment pattern of the past few years - an annualised 22 per cent in the first six months of 1989 according to Generale de Banque, and much higher than in competitor coun-tries when measured in relation to GNP — virtually all the main economic indicators in Belgium are now looking healthy.

Real GNP growth is estimated to have been 4.4 per cent last year (after 4.2 per cent in 1988), inflation was up from 1.2 per cent to 3.1 per cent but is still under control, while the unemployment picture has markedly improved with a fall from 10.6 per

There is no guarantee, many say, that this performance can be sustained and a combination of lower GNP growth and a higher interest rate burden could out Mr Schiltz ri back on the ropes this year. Two credible theories about his per-

formance were doing the rounds in Brussels yesterday. One is that with the Belgian franc under pressure in the European Monetary System (and held in place with the help of a 2 percentage point interest rate differential over the D-Mark), Mr Schiltz is looking for next ways to draw attemption. looking for new ways to draw attention to the virtues of the Belgian cur-

The other is that he is seeking to strengthen his own position within the coalition ahead of this year's negotiations on the unfinished "third phase" of devolution. The outcome of the jobless were that domestic battle, after all, will be recent immigrants from the of key importance to the Volksunie.

# Romania's new leaders prepare poll programme

BOMANIA's National Salvation Front yesterday held its first nation-wide meeting in Bucharest, amid increasing signs of returning stability throughout the country, writes Judy Dempsey in Brasov, Romania.

Romania.

Committees of the Front yesterday met to thrash out a social and economic policy and to decide their programme for elections scheduled for April.

The Front will stand in the elections, but it remains unclear if it will evolve into a political party or remain as a broad-based and loose group of diverse political interests until after the elections.

diverse political interests until after the elections.

But in Brasov, central Romania, once the home of the country's ethnic German minority, the Front has attained a widespread popularity and seems intent on first meeting the most basic demands of the population, including food and heading.

# Polish farm protest

Leaders of Poland's kural Soli-darity movement have launched a protest against Government's economic poli-cies, warning that they may hring a slump in food produc-tion, writes Christopher Bob-inksi in Warsaw.

The protest follows the intro-

The protest follows the intro-duction this week of an IMF approved plan to combat infla-tion which will hit farmers'

machinery, fertilisers, coal and fuel have more than doubled in

We cannot accept the enormous burdens being placed on farmers.

"The mood in the country side is very bad and if it deteri-orates it could threaten the sta-hility of the State," he added.

#### Bonn housing boom

A boom in construction in West Germany, partly stimu-lated by the need to house East Bloc refugees, has helped to bnoy industrial production fig-ures for November. However, the immigrants have also boosted the December unemployment figures, writes David Goodhart in Bonn.

Industrial production was up 0.5 per cent in November commonth. And October and November combined saw a 5.1 per cent increase on the same months of 1988 while construction activity rose 7.4 per cent

over the same period.

After the completion of only
208,000 homes in 1988 the figure is expected to pick up to about 260,000 for 1989 and 400,000 this year helped by an extra DM 6bn from the Government over the next four years for public and private housing. Unemployment rose over the 2m mark in December. Nearly

# Throwing money at Poland could do more harm than good

Sir William Ryrie warns that there is much confusion about how the West can help Poland in its economic transition

VERYONE wants to help Poland. Motives are mixed, to be sure, but if I were a Pole I would not worry too much about that. Assume the best motives and make the most of the momentum before At the same time, the eager-

ness of Western governments to help, or to get the political kudos of being seen to help with billions of our dollars or Ecus, carries dangers. Delega-tions of businessmen, officials and politicians pour into Warsaw; self-appointed experts offer advice; but there is much confusion about what the West can most usefully do to help Poland, and throwing money at the problem may actually hinder the process of change

The first and most urgent need, as Poland's new leaders recognise, is economic stabilis-ation, to bring the monetary situation, inflation and the balance of payments under control. Beyond that, what seems to be needed is a double pro-cess of change – from a com-pletely controlled economy to a market economy and at the same time a radical improve-

ing standards. There is no good historical precedent for the first sort of change. This should make us all humble and hesitant with our advice. People who know a lot about how capitalist economies work should not imagine that they therefore know how to make the transition from communism. In Poland mar-

kets have been suppressed and distorted for half a century and most of the population has no recollection of such a world. At the same time, economic man cannot be far beneath the surface. One has to believe that a decontrolled environment with the right incentives will lead to the emergence of entrepreneurs; the difficult

ouestion is one of time.

Drastic changes are needed to improve efficiency in the existing productive mechanisms – overhauling and whenever possible privatising state-owned enterprises - and one effect of this is bound to be a sharp reduction in the amount of labour employed. At the same time, new productive capacity has to be created quickly both to absorb the

ment in efficiency to raise liv- labour laid off by the old enterprises and to raise national output. This calls for new investment which must be made under market conditions. It is obvious that this process cannot happen overnight and in the transitional unemployment may be substantial.

Poland already carries the

in the form of grants, could help the transition. Under the first heading - improving systems
- comes a host of things
involving legislative and
administrative changes for a
market economy, improvements in management, a mod-ern system of company burden of servicing some \$40bn of debt. We should be very careful about adding to this accounting and auditing, a modern banking and financial system, an advisory service for

Stabilisation is first; beyond that what is needed is the transition to a market economy and greater efficiency aimed at raising living standards

debt. If more is borrowed, it will be crucially important to make sure that the additions really do improve the produc-tive capacity of the economy. Three areas cry out for attention: ways of providing the technical assistance Poland needs to transform its systems into those of a market econ-

omy; ways of encouraging the investment of private capital (domestic and foreign) in new productive capacity; and identifying areas where selective

assistance to the government,

businesses, and privatisation of enterprises.
Forty-five years of commu-nism have left Poland with very few people with experi-ence in these fields; and the existing systems are very unlike those of a market econunilke those of a market econ-omy. Privatisation, in itself, is a daunting challenge. It is not clear in many cases who legally owns the existing enter-prises or has the right to sell them, and it is often difficult to tell whether a given enterprise is viable, on a market basis,

proper accounts are lacking. Assistance in these areas need not cost large amounts of money, but it is of crucial importance. Organisations such as the International Finance Corporation, the private sector arm of the World Bank, can be of help. One hopeful sign is that many people of Polish origin, living in Western countries, are showing an interest in contributing their skills

their skills.

The second need is private investment in new productive capacity. One danger which stems from the flow of large amounts of aid to the government is that the government may be tempted to spend it, the easy way, on the existing state entities and so discourage the emergence of a strong private sector. Of course, public investment to improve infrastructure is badly needed, too, structure is badly needed, too, and may have to be financed partly by foreign borrowing, for example from the World

But the key need is to encourage private investment both by Polish citizens (many

because all prices of inputs and outputs are artificial and of whom have capital because the problem in Poland has been too much money and too little to spend it on) and by The Polish government's

approach to this seems to be sound; but foreign govern-ments and international organisations, in their well-inten-tioned eagerness to help the private sector, must be careful not to end up forcing easy money down the throats of budding enterprises and entrepreneurs. This will not produce good market decisions. Private investment must happen in its own time, within an environment as free and encouraging as the Polish government can make it, even if this means that the process turns out to be a bit slow to those who would manage and guide it.
Third, there must be ways in which grants to the Polish gov-

ernment, not loans, could be used for particular expendi-tures to assist the transition. General grants to support the budget should be avoided - they might run the risk of perpetuating the present pat-tern of government expendi-ture in which no less than a fifth goes in subsidies to con-

For example, Western money could be used partly to provide temporary unemployment pay for workers making the transition from the old inefficient industries. Training and retraining would be another area. So would financing for the transitional costs involved in privatisation, as would an advisory service for new businesses. Grant financing might well be used for a massive environmental clean-up.

No doubt there are other such possibilities. The main thing is to ensure that whatever resources we supply to Poland are carefully targetted at purposes which will genu-inely assist the transition.

Sir William Ryrie is executive vice president of the International Finance Corporation

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# Period of belt-tightening in prospect for Sweden

By Robert Taylor in Stockholm

SWEDEN FACES an austerity budget next Wednesday with tighter controls on government spending and higher costs for consumers, according to selective leaks published yesterday in Aftonbladet, the ruling Social Democratic party's newspaper. It says planned spending on child and pen-sioner care, as well as road

building and repairs, will be postponed. Subsidies on the price of milk will be removed.

The leaks suggest that Mr
Kjell-Olof Feldt, the Finance Minister, will introduce the toughest package since taking office in September 1982. The estimated SKrlbn (£990m) budget surplus will repay interest on the national debt and not go

towards social programmes. The prospective austerity measures reflect growing con-cern in the Finance Ministry about the steady deterioration in the Swedish economy, which is expected this year to grow more slowly than that of any OECD country - 12 per cent compared with an OECD

Consumer prices are projected to increase by as much as 8.2 per cent this year, more than twice as high as the OECD average, and the rise in the consumer levels will be even wage levels will be even greater. Sweden's current account deficit is also expected to grow from \$3.9bn last year to \$6.3bn in 1991, which amounts to between 2.5 per

cent and 3 per cent of the country's gross domestic product.
The next general election is due in September 1991 but next week's budget seems unlikely to do much to improve the popularity of the ruling Social Democrata, support for whom polls put at 35.6 per cent before Christmas, their worst performance for 70 years.

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NOTICE HOW TO GET RICH QUICK

#### **WORLD TRADE NEWS**

# South Koreans flock to set up in the EC ahead of 1992

AN increasing number of another colour TV plant in ments. South Korean corporations are Turkey, all due for completion investing in the European next year.

Community in preparation for Goldstar now runs a VCB the market integration in 1992. plant in West Germany and a But risks as well as opportuning microwave oven plant, in the await them, AP-DJ reports Northern Ireland. from Seoul.

Korean move is correct but there are many inherent risks such as high production costs, low profits and strings

attached to incentives.
Hitherto investments have been on a comparatively slight scale. By the end of last September, South Korean companies owned 69 projects worth \$49m in Europe, compared with 64 projects worth \$41m at the end of 1988, according to the state-owned Korea Trade Promotion Corp (Kotra).

Almost half the investments

were in manufacturing, particularly electronics assembly.

The three giant local electronics makers, Samsung Electronics, Goldstar and Daewoo Electronics, have completed or are constructing 11 electronics assembly plants and many other small and medium-sized companies are following suit.

Samsung Electronics now operates a VCR and microwave oven plant in the UK, and a color TV plant in Portugal. The company is now constructing a very next year.

Following the rush to Europe of electronic assemblers are small parts mich assemblers are small parts in Sunding the rush to Europe of electronic assemblers are small parts mich assemblers are small parts mich to Europe of electronic assemblers are small parts in Northern Ireland, and other companies are following suit.

These companies are following the rush to sample suit of the company is to set up a VCR part plant in Northern Ireland, and other companies are following the rush to sample suit of the company is to set up a VCR part plant in Northern Ireland, and other companies are following the sample suit of the company is to set up a VCR part plant in Northe were in manufacturing, particularly electronics assembly.

The three giant local elec-

Daeweo Electronics has Analysts believe the South already dedicated one VCR

arready dedicated one von plant in Northern Ireland and a microwave oven plant in France. The company's third European plant will be built in Hungary, the company said.

The three electronics giants will be able to produce a total of 1.3m VCRs, 800,000 colour TVs. and 600,000 microwave. TVs and 600,000 microwave

ovens this year in Europe,
Saehan Media is now building a video tape plant in
Ireland for completion at the
end of 1990 and Haitai Electronics is constructing a compact disc player and car stereo
plant in France for completion
early next year.

Many believe the market unification will definitely raise trade barriers in the region to outsiders. South Korean companies, already suffering from tough trade sanctions by the EC, will find it more difficult to nenetrate the united market. penetrate the united market, they say. Most South Korean elec-

tronic exports to Europe, such as VCRs, colour TVs, compact disc players, video tapes and car stereos, are currently subject to anti-dumping charges by the EC. Microwave ovens,

another important export item, are now subject to quotas.

Expecting that the trade barriers will be higher after 1992, it is wise for Korean firms to invest in Expectance peaks as invest in Europe now, says a Ministry of Trade and Industry official. But there will be such advantages as easier access to markets to be enjoyed by Korean-invested companies

already there.

Responding to domestic firms' growing interest in Europe, many government or private organisations from the region have flocked to South Korea to lure investment. Among more than 60 delega-tions to visit South Korea this year to attract potential investors, more than half were from Europe, says Kang Yong-Soo, head of Kotra's EC investment

# China tries to block

French sale to Taiwan

CHINA has made a fresh attempt to block the sale of French frigates to Talwan with a protest to Mr Roland Dumas,

a protest to Mr Roland Dumas, the Foreign Minister. French officials said yesterday.

The potential deal, reliably reported to concern six unarmed vessels worth about \$1.3bn, is aggravating the already bad state of Franco-Chinese relations.

Mr Dumas heard Peking's objections on Tuesday from

Mr Dumas heard Peking's objections on Tuesday from Chinese ambassador Zhou Jue, officials said. Zhou had already lodged a protest with the Foreign Ministry at the end of December, they added.

The French view is that these are only hulls with no armament fitted and so a contract would not be in breach of tract would not be in breach of tract would not be in breach of our restrictions on arms sales to Taiwan," one source said.
China, which does not recognise non-communist Taiwan, said on December 28 that it opposed any defence sales to its neighbour. "This would be a direct interference in China's internal affairs," a Foreign Ministry spokesman said.
French government sources confirmed that the inter-ministerial committee which vets arms exports had given the

arms exports had given the go-ahead for negotiations with Taiwan to start in earnest.

# Western auditors seek Moscow links

VNESHCONSULT, a leading Western-Soviet management consultancy joint venture, is seeking with Ernst & Young to establish Vneshaudit, the first joint venture auditing firm in the Soviet Union in the next few months.

"We are also seeking to get Vneshaudit registered so that it will have the same status as Inaudit," said Mr Jussi-Pekka Hakola, senior manager of Okobank, a leading Finnish

Inaudit, the sole auditing company registered in the Soviet Union, does not have a

companies because it is undermanned and too bureaucratic.

have to keep two accounting books – one that complies with Soviet Accounting Stan-dards (SAS) and the other with their own country's," explained Mr Tapio Helle, an accountant for the US Coopers & Lybrand.
"Soviet accounting practices are more interested in volume

than net-sale gains. This reality has been encouraged by state economic policy and by

very reputable name among five-year production goals."

Western-Soviet joint venture Mr Helle also added that the Estonians, in an attempt to gain more economic autonomy "Most Western companies from Moscow, are also talking about forming their own auditing company that would be independent of Inaudit.

Vneshconsult is only a small segment of a wider concept, according to Mr Hakola.
"Through our Oko Trade International office in London, which was founded last month, we can now offer risk analysis. consulting and financial engineering to a Western company that seeks to do business in the

USSR or Eastern Europe. This happens through Vneshconsult and Vneshaudit."

The Moscow-based Vneshconsult, which was established in 1988, is made up of the Soviet Vneshtechnica, an external trade firm that specialises in technology transfer and licensing, The Main Demonstration and Testing Computer Center of the USSR, Dialog, a US-Soviet computer joint venture with Hewlett-Packard, and Mecra-Sov Consulting, comprised of Okobank and the Finnish consulting company Mec-Rastor.

# Jakarta to announce project winner

By John Murray Brown in Jakarta

THE WINNER of the battle between Mitsubishi and Asea Brown Boveri for Indonesia's \$500m Gresik power plant con-tract is expected to be

announced next week.

Final proposals for the 900

MW gas-fired plant in East

Java were submitted last week
to Mr Radius Prawiro, the economics minister.

There were earlier unsuc-cessful bids from Alsthom of France, Siemens of West Ger-many and General Electric of the US.

Gresik will be the first Indonesian station to utilise the more energy efficient combined cycle technology, which

harnesses gas turbines to feed a steam boiler.

A contract for the gas supply was signed last month between Pertamina, the state oil corporation, and PLN, the national utility.

The gas comes from an off-shore field developed by Atlan-tic Richfield of the US.

It is one of a number of power projects under the current five year plan which targets \$4.5bm on power plants.

Financing will again be the

utilise a large amount of soft financing.

However, industry sources say ABB which is collaborating on the deal with the Japanese group, Marubeni, offers better

Mr Jusuf Habibie, Indonesia's research and technology minister, earlier called on all the bidders to submit alternative build, operate and transfer proposals for the Gresik proj-

The contractor would be expected to run the plant for up to 10 years, recovering his costs through electricity tar-

# Italy to ease restrictions

ITALY has approved a proposal which will relax foreign exchange restrictions in a move aimed at lifting all curbs on capital flows by July, AP-DJ reports from Milan.

Italians will be able to keep foreign currency obtained against the delivery of goods and services abroad in a domestic foreign currency account indefinitely. Currently, they have to exchange foreign currency holdings into ire within 120 days.

Under the proposal, residents still will not be able to keep for more than 120 days any foreign currency acquired against payment of lire.

ADVERTISEMENT

# Turkey's traders not all sold on new Eximbank

Jim Bodgener on the first year of state credit support for exporters

come a long way during its first full year of operation in 1989. But Turkish exporters still feel it has not compensated for the loss of tax incentives for exporting under the General Agreement on Tariffs

and Trade.

The institution started its operations in the late spring of 1988 with pre-shipment and

are about 20. The latter scheme replaces a performance-based credit system, whereby companies received a 5 per cent premium on the amount of exports beyond \$100m. This service on a rolling basis financed exports last year totalling around TL1,600bn (£428m). Combined, the post and pre-shipment schemes supported sales total-ling another TL1,700bn.

In addition, Eximbank extended credit lines of \$300m (£187m) to the Soviet Union towards the 30 per cent cash portion of payments made for imports of Soviet natural gas. A memorandum of understanding has also been reached for a \$350m line of credit to the Soviet Union in support of turnkey contracts to be awarded to Turkish companies for the construction of about 15 projects for light industrial. food processing, and health equipment factories. Starting with a counter guar-

antee programme for contrac-tor financing in Libya, Eximbank has moved on with \$400m extended to Iraq. This was sealed in the autumn, when the Treasury agreed to cover Eximbank for political risk. Just before Christmas, a credit line valued at \$100m was agreed with Algeria, while Tur-key will probably offer credit lines of \$100m each to Poland and Hungary within the con-text of the European Community-orchestrated Organisation for Economic Co-operation and Development assistance pack-

age for restructuring. This year, Eximbank could extend another \$1bn in medium-term bilateral credits, says its director, Mr Turgay Ozkan.

URKEY's youthful its near-term funding will sup-export-import Bank has port another \$25m.\$35m worth come a long way during of exports. In addition, Exim-first full year of operation bank will introduce assistance for small and new exporters which have difficulties tapping credit and also funding for marketing costs.

Turkish traders say these

services, though helpful, and Trade.

The institution started its operations in the late spring of 1988 with pre-shipment and post-shipment short-term credits. Now the services it offers have expanded to include medium-term bilateral credit ilines, insurance, and this year, a project-based credit system for concerns with exports of more than \$100m, called Foreign Trade Corporate Compenies (FTCCs), of which there are about 20.

services, though helpful, hardly compensate for the lost tax rebate incentives — and Mr Ozkan, agrees. For example, the funds extended in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert—credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert credits are allowed in 1989 hardly make up for a quarter of the influsions from export. But expert credits are allowed in 1989 hardly make u export claims by companies abusing the tax rebate system.

The new project-based system for larger companies would be a tighter way of administering funds, said Mr Mustafa Somersan, head of Meptas, one of the leading trading companies. But exporters were less pleased

xport returns are expec ted roughly to mark time, with 1969 matching the total for 1988 of \$11.66bn, compared with bum-per growth of up to 25 per cent earlier in the 1980s. This growth rate upheld Turkey's international debt-servicing creditworthiness. But Mr Ozkan sees this as encouraging, in view of the lost rebates - and therefore of the "dummy" exports - and stagnation in the once-lucrative

Iraqi market. Some traders are not so sanguine. Their most pressing problem is not subsidies but the erosion of competitiveness from the slow-down in 1989 of previous rapid lira deprecia-tion, the motor of exports from

The lira had only devalued by around 22 per cent against the US dollar last year, said Mr Faruk Erkoc of the trading house Penta dis Ticaret. Me sured against domestic infla-tion of 70 per cent, this meant companies had to shoulder a 28 per cent foreign exchange loss in an industry such as textiles.

"You can't make money manufacturing for export in these conditions, he said, "particularly when you have long-term supply contracts in countries like the US."

# Ahead in **Information Services**

1989 has been a key year for trading house C. Itoh, with the launch of a domestic satellite strengthening the group's edge in information services.

President Isao Yonekura explained in an interview on 5th December 1989.

by Brian Robins

GLOBAL INTEGRATION THROUGH OVERSEAS INVESTMENT



Mr. Isao Youekura, President, C. Itoh & Co., Ltd.

outcome of Plan '88, your recent ket conditions.

business plan? ekura: In a nutshell, my overall appraisal of Plan '88 is that in qualitative terms we almost met our targets, but from a quantitative standpoint, we were behind in achieving our targets by one and a

half years. Specifically, from a qualitative standpoint, we have changed our organisational structure to respond to the broader changes seen in society. -a more highly information oriented society, a globally oriented society- and also the impact of aging. We have started various proiects to meet these changes, and in that respect we have met our targets.

But we were behind quantitatively. While we achieved the number one position among Japan's trading companies in terms of total trading volume, we could not achieve the same result in terms of either gross trading profits or operating profit.

# Plan '90 Outlined

Now, we have launched Plan 90, covering the years 1989 and 1990. In this plan, we are trying to achieve the earlier quantitative targets that were set, but not met. The basic precepts of this plan are to achieve further structural reform, enrich management resources and reinforce our group oriented management.

As you know following the structural shift in the wake of the revaluation of the yen after the Plaza Accord of 1985, Japan has moved away from relying on exports in favour of domestic-demand-led economic growth. This shift is progressing powered both by capital investment and very active consumer spending. So we are moving to respond to this change, and this is one of the important pillars of Plan '90.

The second concept is a deepening of management resources. This is represented by the three M's of man, material and money.

Starting with money, or finances, we have moved to strengthen our equity base while continuing to boost earnings. Here, we issued warrant bonds earlier this year. Also, at the beginning of the year we issued 100 million shares. and we will continue to pursue fund

# Staff Training Vital

In the field of management development, it is imperative to vitalise our management resources through continued training and improved resources. We have a variety of schemes underway to train and educate our staff both domestically and worldwide. We now have 188 offices in 85 countries. And, starting several years ago, we've been bringing around 40 of our foreign staff to Japan annually for training. as well as sending senior staff abroad to lecture in special training

As well, from 1992 or 1993 we are planning to open a large new International Training Centre at Izu, south of Tokyo near Mount Fuji, to be used both for training and recreation purposes, and as a guest house for VIPs.

Training and education of staff are important, but equally vital is the delegation of authority to our local staff-not only internationally, but also domestically within Japan as well. Reflecting this, we have an American ranked as managing director here at our Tokyo headquarters, although he is the chief operating officer of C. Itoh America Inc in New York.

Robins: Earlier this year saw the launch of your first satellite. How is this venture progressing?

Yonekura: The first satellite was launched in March, and the second is scheduled for late December, and we have been surprised at the volume of spin-off business that it has generated. Already, many cable antenna TV (CATV) operations have been

services for intra-company commu- countries by the end of next March. Tokyo area. We have taken direct

# Boom in Demand for

Satellite Services In addition, a religious organisation is using our satellite services as well as a big 'prep' school for university candidates. And there are other uses such as 'Aucnet' a new auction system for selling used cars. These new businesses have mushroomed, and there is much more interest in our satellite than we

originally envisaged. In particular, local media groups, especially TV, have been able to use our facilities.

As a result, we project that this venture will generate a surplus by the third year, with the accumulated debt paid off by the fifth year

Robins: What about the new lecommunication services?

Yonekura: In terms of our competition with KDD, the existing communications international operator, we are involved in International Digital Communications Inc (IDC), Immediately after we announced the formation of this new service, KDD announced rate cuts, which have been implemented four times. This sort of thing seldom happened before there was competition.

With the lower price, although demand for international telecommunications services is rising, it will take longer for this service to become profitable.

At this moment, we are offering international telecommunication service between Japan and the US,

Robins: Firstly, what was the raising options, depending on mar- launched, and big group such as the UK, Hong Kong and Singapore. restaurant chain, Anrakutei, which NEC and Fujitsu have used our This will be expanded to another six now has almost 100 outlets in the

fibre submarine cable across the North Pacific. Known as NPC, it as well. Similarly with another reswill be completed by the end of taurant chain, Ton-Den. 1990.

Once it is completed, IDC's flexibility in meeting growing and diversifying user needs will be increased dramatically.

Robins: How do you intend to utilise the assets of the C. Itoh group more effectively?

Yonekura: Earlier, when I mentioned the basic precepts of our new business plan, Plan '90, I mentioned we are seeking to develop more group-oriented business. With the launch of our satellite, we have established several related subsidiaries and affiliates, permitting us to develop a more decentralised structure. With our new satellite service, JCSAT (Japan Communications Satellite Co., Inc.), for example, we have already established three new companies specifically in this area-Videosat Communications, Inc., Japan Satellite Communications Network Corp. and Japan

#### Stronger Group Cohesion

Video Cipher Corp.

Along with adopting a more devolved management strategy, we are also seeking to move further downstream in our activities. Until now, we have been more oriented towards up-stream activities, but in order to be more closely track market movements, we need to move further downstream into the retail area and the like.

Take for the example a B-B-Q

We are also laying an optical shareholding in this company, and have sent some of our staff across

> Robins: So it is safe to say that you are seeking to add value to your information resources and services.

> Yonekura: Yes, that's it exactly. People may think that sogo shosha make money. But in the beginning there is information; with that information, we can made more goods and hence money. C. Itoh. for example, is known for its strong textile-related business. In traditional textile areas in Japan, we were the first sogo shosha to establish VAN telecommunications networks.

> Robins: Finally, what is your view for the outlook of the economy in the early 1990's?

> Yonekura: The general trend is relatively predictable, but I'm not too sure of the continued strength of the economy.

# Fair Weather Ahead

We at C. Itoh feel that the domestic boom has already peaked out. It began in November 1986, and it is already placeauing. The boom may extend into next year, but two years from now it is difficult to predict. There are some external influences as well if the oil price goes too high, for example, and also if the exchange rate changes too dramatically. If the dollar becomes too strong then tight monetary policy will be inevitable. Equally, if the dollar falls too far, then financial market instability such as Black Monday or the recent shock in October could result. Otherwise, we will enjoy stable conditions until next year. After that, only God knows. I don't, it is too far away.

Having said that, I feel that the broader macroeconomic trend for the next five to ten years will be quite buoyant, especially in light of the recent rapprochement between the USA and USSR, which means less defence spending and a reduction in the federal deficit in the US, with more spending on consumer goods in the USSR.

But I'm not a prophet, just an optimist\_

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# Ankara drives ahead with motorways programme

By Jim Bodgener

MOTORWAY contracts worth \$621m have been awarded to three Turkish companies by Turkey's State Highways Administration (KGM), despite World Bank disapproval. The state-ran Public Participation Fund will provide 55 per cent of the financing now and 45 per cent on completion of the

The largest contract, for \$313m, has been awarded to Dogus Insaat. It is for two sections of motorway totalling 89km in the south-east from Pozanti to Tarsus, and Tarsus

to Mersin. The next largest contract, worth \$237m, has been won by

Nurol Insast for the construction of the Toprakkale to Iskenderun route in the south-east.

Finally, a \$70m contract has gone to Bayindir Insuat for the construction of a route from Irmir to Urla in the Aegean

The World Bank has never liked Turkey's ambitious toll motorway programmes in the 1980s, considering the money might be better spent else-where. Its displeasure was partly the reason for the scaling down of a planned \$350m transport sector adjustment loan last year into a \$150m provincial highways credit.

#### **OVERSEAS NEWS**

# Populist Indonesia budget Jerusalem newspaper hit by dispute over editorial control to boost welfare spending

By John Murray Brown in Jakarta

PRESIDENT Subarto of Indonesia yesterday made a strong populist appeal in his annual budget speech, announ-cing greater welfare spending and a radical restructuring of the corporate sector.
In a two-hour speech to par-

liament he announced a mod-estly expansionary budget calling for efforts to improve wealth distribution in the poorest Association of South East Asian Nations state. In a move Asian Nations state. In a move recalling past socialist policies, aimed to defuse renewed public concern at the growth of the private sector, the 68-year-old former general also presented a new share ownership scheme under which co-operatives are to take a 25 per cent stake in

private enterprises.

This follows similar policies which will force state companies to give up 5 per cent of their profits to what President Suharto described as an economically weak sector.

This latest move invites cooperatives to take equity positions in foreign joint ventures. The budget, which comes into effect in April, projects increases in spending on the poor and the provinces and a pay increase for the civil ser-vice. The Inpres programme – project aid given by presidential decree – was also boosted.
The president, who has still to decide whether to stand for election again in 1993, announced increases for agri-culture, education and health spending as well as transmi-gration and various village

nprovement programmes.
The budget envisages a 13 per cent increase in routine spending to 26 trillion Ruplah (£9bn), including a 10 per cent pay rise for the 4.5m public employees and 500,000 armed forces. Also raised are the pen-sions of retired army officers, some of whom have been openly critical of the president. In regional allocations, particular mention was made of Irian Jaya, Indonesia's poorest region and the site of recent

civil disturbances. The 1990-1991 budget, which has still to be ratified by parlia-ment, looks to a windfall 36 per cent rise in oil and gas revenues, and a 30 per cent boost to income tax collection. Local economists estimate better-

than-budgeted oil receipts in the current year may be as much as \$2bn. Again erring on the side of caution, the new budget is calculated on the basis of \$16.50 oil price, while international prices of some crudes this week were above \$20 a barrel.

repayment on the country's estimated \$38bn foreign debt is again the largest item, accounting for about half the total routine budget expenses. In the coming year about 30 per cent of Indonesia's exports

With further growth in non-oil exports in 1990-1991 it is proj-

Indonesia's budget deficit is traditionally made up by infusions of foreign aid, which in the coming year will decline to 8 trillion Ruplah, reflecting continued prudence on the

# Lebanese PM in move role in to block cash for Aoun

MR Selim al-Hoss, Lebanon's Moslem Prime Minister, moved to block funds reaching defiant Christian General Michel Aoun, asking France and the US yesterday to help prevent him getting cash to pay his 15,000 soldiers, Reuter reports from Beirut.

Mr Hoss wrote to Mr Roland Dumas, France's Foreign Min-ister, seeking help in efforts by Lebanon's Syrian-backed Government to retrieve \$15m (£9.3m) said by a French paper, Le Canard Enchaine, to be held in Gen Aoun's name in Paris. The general's wife also has power to draw on the money. Besides the letter to Mr Dumas, Mr Hoss asked Mr James Baker, US Secretary of State, to back Lebanon in recovering any money held by Gen Aoun in any US bank.

Political sources said Mr

Hoss was trying to put pres-sure on Gen Aoun to force him submit to the Government of President Elias Hrawi.

Gen Aoun, who says he is Lebanon's legitimate prime minister and does not recognise Mr Hrawi, controls the Christian enclave and the presidential palace within it.

The general said that the money, in a Paris bank, was given by Lebanese residents That money, and other accounts in US and Lebanese

banks, were to support what he termed his "war of liberation" against Syrian forces and not for his personal use, he said. A senior official told Reuters that Mr Hoss and his ministers decided on Wednesday that the public prosecutor would ask France's judicial authorities to

freeze the account.

# **Ex-ministers to monitor** repatriated boat people

By Robert Mauthner, Diplomatic Correspondent

Thailand and Vietnam today to monitor the conditions under which 51 boat people, forcibly repatriated from Hong Kong, have been resettled in their

home country.
The British representatives, from the ruling Conservative and opposition Labour parties, will have preparatory talks in Bangkok, the Thai capital. before flying on to Hanoi. They will spend three to four days interviewing the returnees, most of whom are living in Haiphong and the surrounding

forcibly repatriated had never The British ambassador to been promised more than \$30.

TWO former British cabinet ministers, Lord Ennals and Mr Timothy Raison, will leave for nees, has said that most of them have been resettled in satisfactory conditions in the same homes which they lived in before leaving for Hong

Kong.
Their main complaints were not of ill-treatment by the Vietnamese, but that they were not given enough "pocket money" by the Hong Kong authorities. The returnees claimed they had been promised \$50 (£31) each, while the Hong Kong Government said this sum had been promised only to volun-tary returnees and that those

# Review of Gandhi plans

INDIA'S Planning Commission yesterday began a review of big industrial projects approved by the former Rajiv Gandhi Government. It appears that implementation of some of these will be postponed, K. K. Sharma writes

from New Delhi. The main reason, according to Dr Arun Ghosh, a member of the commission in charge of industrial development, is the shortage of funds, together with the need to reduce the budget deficit and cut imports because of depleted foreign exchange reserves. The present exercise in the Planning Commission is aimed

at revising the previous Government's development strat-egy so that the focus is shifted to agriculture and rural devel-

opment.
A beginning will be made by formulating a plan for this year that will ensure that pro-jects already under way are continued but also launch the new Government's economic strategy and priorities.

The draft of the full five-year plan for the period 1990-95 will then be prepared. Dr Ghosh's believes efforts

towards modernisation in the industrial sector should continue, especially in basic indus-tries and capital goods.

At 12.7 trillion Rupiah

will go to debt servicing.

Offering more grounds for optimism, the deficit on the current account has fallen from \$1.8bn in 1988-89 to \$1.4bn in the current year, according to figures published this week.

ected to decline to \$1.3bn. management of the balance of payments.

# **US** denies Seoul coup

By Maggle Ford in Seoul

THE US Government yesterday issued a sharp rebuttal of statements made by former South Korean President Chun Doo Hwan in testimony to the Seoul parliament on New Year's eve.

Mr Chun's testimony about the military killings in the provincial city of Kwangju and his 1979 takeover of power severely distorted the US role, according to a US statement issued in Seoul.

Washington takes exception to four main points in Mr Chun's testimony: • It describes Mr Chun's reference to an alleged US role in the assassination of former President Park Chung Hee as

offensive and ridiculous". It says the US had told Mr Chun that there was no evidence of heightened North Korean aggression in 1980.

It complains that Mr
Chun's testimony selectively
distorts US policy at the time,
which was to call for restraint
and dialogue to settle the Kwangju confrontation and to ment towards democracy. • It denies that the US ever

supported Mr Chun's military coup in December 1979, and accuses him of media distor-tion to create the illusion that he had backing from Washington. US diplomats have com-

plained bitterly over the last decade that Mr Chun's Government had used the local media. under martial law, to divert blame for the wrongdoings of his regime onto the US.

#### Oil slick threat to Morocco lifts

POLLUTION experts said yesterday calm weather had lifted a two-week-old threat of oil damage to Morocco from a crippled Iranian supertanker after storms dispersed much of a huge slick near the coast, Reuter reports from Rabat. Damage to oyster beds, rich fishing grounds, nature reserve and miles of tourists beaches is now expected to be minimal.

minimal. Patrick Cockburn adds: Oil tanker owners will be able to obtain additional insurance for oil pollution of up to \$750m under an arrangement reached by the International Group of Protection and Indemnity Clubs which provides pollu-tion cover for almost all the

from Jerusalem.
Yesterday, for the second day running, the Post was cut back to 10 pages from its customary 12 and dropped its economic and business section, as a

THE Jerusalem Post, for years a leading voice of moderate English-speaking Israells and diaspora Jews, is this week deep in turmoil over editorial control of the newspaper that has led to the resignation of the editor and the departure of more than 20 of its most senior staff, Hugh Carnegy writes from Jerusalem.

Yesterday, for the second day runate stance, which has seen it in recent years in strong conflict with the Gov-

under threat from their new owner under threat from their new owners.
Although its daily circulation in Israel is small — less than 30,000 — the Post's popularity with foreign diplomats, journalists and especially, through its weekly international edition, the American Jewish community give it a profile and perceived influence far beyond its size.

The issue boiled over last week when Mr Erwin Frenkel, the editor, resigned in response to an assertion by Mr

appointed publisher by Hollinger, that he intended at some time to take on the role of editor-in-chief.

This week, 20 top Post journalists, were dismissed after saying they would quit if Mr Levy — who strongly denies wanting to alter the editorial stance of the paper — was not removed by the

owners.

The journalists said yesterday they had the backing to establish a rival to the Post and planned to set it up within

#### ernment over policy towards the occu-pied West Bank and Gaza Strip, is in response to an assertion by Mr Yehuda Levy, a former army officer EC's 1992 unsettles state-dominated Israel

When your chief trading partners talk openness, so must you, writes Hugh Carnegy

ERO hour had passed for Israel, declared Mr Dan Gillerman, presi-dent of the Israel Chamber of Commerce, to a gathering of businessmen and government officials in Tel Aviv recently. Some may have quibbled with his sense of the dramatic, but four discovered with the most for few disagreed with the need for

urgency. The subject they were dis-cussing has become – some-what belatedly, as Mr Giller-man bemoaned – a central concern in the development of Israel's hard-pressed economy, evoking an intense debate underlain with a dash of fear. It is the effect on Israel of the European Community's drive to establish an integrated internal market by the end of

There is real anxiety in industry and government that the country is ill-prepared for what may prove a watershed for the Israeli economy. The reasons are not hard to find. Prevented by years of conflict from trading, except in mar-ginal, indirect ways, with most of its Arab hinterland and facing a great physical barrier in reaching its strongest ally, the US, Israel has increasingly turned to Europe, and in par-ticular the EC, for trade. The EC is now by far Israel's biggest trading partner, but the trade is, from Israel's point of view, alarmingly lop-sided. In 1988, Israel drew 53 per cent of its imports – worth

\$7bn - from the community. It sent back a third of its total exports, but these still left a trade deficit with the EC of \$3.5bn. More than that, most imports were consumer and industrial goods, while exports comprised largely agricultural produce, chemicals and pol-

ished diamonds. Mr Avi Primor, Israel's ambassador to the EC and Bel-gium, likened EC-israel trade to that between a colony of old and its imperial master. "This tendency will grow more [after 1992] unless action is taken. said Mr Primor. Here there is not much inter-

nal disagreement. But the debate does divide over what structural changes are needed within the domestic economy to better face the challenge of tougher competition in Europe. This essentially reflects the underlying issue of how far and how fast the Israeli economy should evolve from its state-dominated, socialist roots towards a more open, free mar-

ket system. People such as Mr Gillerman believe 1992 dictates that reform must come faster if Israel is not to be left behind by its all-important European partner. Opponents, including some industrialists, say that with such a trade deficit aiready, Israel should not rush into further exposing itself to the might of EC industries. The main immediate concern of the Government, however, is

Israel's trade with EC Percentage of whole trade moorts from EC 30 Exports to EC 1984 85 86 87 88 89 to try to secure better terms of

to upgrade its already preferen-tial status - it has had a free trade agreement with the community since 1975 – to equiva-lence with the European Free Trade Association group of countries, especially to allow greater flexibility on local content in Israeli exports. This. would give greater weight to the bid to exploit Israel's unique position in having free trade agreements with both the EC and the US.

The Government is also pushing hard for EC legislation to outlaw compliance by EC companies with the Arab boy-cott of trade with Israel, some-thing Israel believes – despite EC scepticism – has greatly hindered the ability its companies to trade.

A serious obstacle to these claims lies in the political relationship between Israel and the EC. Israel has repeatedly rebuffed EC calls for it to with-draw from the occupied territories and negotiate a peace set-tlement with the Palestine Liberation Organisation. Mr Primor admitted that Euro-pean ministers and officials have made it clear that the EC will take Israel's economic requests more seriously only if israel takes the community's political stance on the Middle

East more seriously.

The EC, which bluntly dismisses the parallel with Efta, has also told Israel that many of its worries about 1992 are really worries about the increased competition Israel is facing from the expansion of the Community—and soon from eastern Europe. In particular, the control of the community—and soon from eastern Europe. In particular, the control of the control ular, its traditional exports of citrus fruits and other fresh produce are under fire from the produce of Spain and Portugal - and from other EC associates such as Turkey. The message is that Israel has to look to itself to diversify its exports and compete more effectively.

Many of Israel's top compa-

nies have moved to bolster their position after 1992. Companies such as Israel Chemi-cals, textile maker Delta Galil - both major players in their own fields in the EC - Osem foods, Teva Pharmaceuticals and Scitex, the computer graphics maker, have forged strategic links with other pro-ducers in Europe or set up pro-duction outlets in the commu-

duction outlets in the commu-nity.
But the notion of moving production out of Israel is regarded by many as the last thing that should be happening at a time of high unemploy-ment at home. Other important aspects of 1992 directly chal-lenge areas where the Govern-ment has traditionally played a protective or interventionist role.

Israeli high-tech companies, which to date have leant mainly on the US defence market, are keen to take advantage of the opening up of public ten-ders in Europe, especially in telecommunications. This could help improve the quality balance of exports to the EC. But access to such contracts will require "reciprocity" of access to equivalent contracts

"Are we prepared for this?" asked Professor Ben-Zion Zim-melfarb of Bar Ilan University. "It means exposing Israell industry more than we have done in the past."

Far from granting reciprocity, Israel's ministry of industry and commerce, under Mr Ariel Sharon, the outspoken former defence minister, and other government departments continue to protect Israeli industry with a range of subsidies and non-tariff barri-



# Bankers regret Manila cabinet reshuffle Taiwan may

BANKERS in Manila expressed disappointment yesterday that President Corazon Aquino's cabinet reshuffle this week included changes in the key finance officials involved in renegotiating the country's for-

eign debt. Mr José Fernandez, the Central Bank governor under for-mer President Ferdinand Mar-cos who survived the change of Government and helped keep the country's debt policy firmly on a conciliatory course with the banks, moved aside on reaching the technical

retirement age.
With the Government still reeling from the failed coup in December, there was regret that Mr Fernandez did not choose to stay in his position and in the Cabinet until elections in 1992, but understanding of why he chose to go -given that he has recently felt obliged to travel world's ocean-going tankers. to work in one of the Central

Bank's armoured cars, pressure after the coup Mr Fernandez is replaced by Mr José Cuisia, a former head of a private bank who has been in charge of the country's social security system and was

already on a government penel negotiating with foreign banks.

Mr Cuisia is expected to be more combative with the bank creditors than Mr Fernandez but is considered to come from the same school, advocating an

the same school, advocating an honouring of the country's \$28bn (£17bn) of debt.

Mr Vicente Jayme is replaced as Finance Minister by Mr Jesus Estanislao, a former head of the Development Bank of the Philippines and Economic Planning Secretary. Mr Jayme, who was weakened by illness throughout his term, moves sideways to a new posi-tion as Economic Co-ordinating

The cabinet changes are widely seen in Manila as a direct response to military

attempt, although the army did not demand specific cabinet changes. As a result, Mrs Aquino is seen to be making changes in order to be seen to be doing something. It is far from clear that she has found a new formula likely to deflect future military adventures or to deal with problems of rising interest rates, inflation and food prices and her army's charges that the Government is ineffective.

Among the sweeping changes - nine top posts so far - there have been some notable losses. Out with the bathwater has gone the redoubtable Mrs Miriam Santiago Defensor, former Immigra-tion Commissioner, Land Reform Secretary and crusader against corruption in govern-ment, who coined the remark "I eat death threats". Out also are Mr Reinerio Reyes, the Transport Secretary who had made great strides in cleaning up the corrupt ports, Mr Carlos Dominquez at Agriculture, and Mrs Lourdes Quisumbing at Education.

Education.

Among the relative unknowns who move into the cabinet in the crucial Agrarian Reform Department is Mr Florencio Abad, a congressman who has in the past voiced strong opposition to the continual American pass of humanital americans. ued American use of huge mili-tary bases after 1992 when the

tary bases after 1992 when the current lease expires.
Elevated to the position of chief military adviser to Mrs Aquino and head of the Intelligence service is General Mariano Adalen, a professional soldier who introduced partly successful counter-insurgency techniques in Mindanao. He will be working with the Commission investigating the coup, which Congress has just granted powers allowing it to look into bank accounts of suspected coup supporters.

# let foreign workers in By Peter Wickenden

in Taipei

A CRITICAL shortage of labour in Taiwan may be alleviated if a bill allowing foreign workers into the country

eign workers into the country is passed by Parliament.
In the last 18 months the island's labour-intensive industries have resorted illegally to bringing tens of thousands of unskilled labourers from the Philippines, Thailand, Malaysla and even mainland China in order to meet land China in order to meet deliveries.

The Government's 14 main infrastructure projects, which include an underground railway system for Taipei and a new freeway, are almost all behind schedule for lack of

manpower. The Cabinet yesterday approved a proposal from the Council of Labour Affairs that Council of Labour Affairs that would allow employers contracted to government infrastructure and housing projects to bring in foreigners on government approval.

According to the proposal, the employment of unskilled foreigners must affact

the employment of unskilled foreigners must not affect employment opportunities or working conditions for locals, or create social instability.

Qualified technicians would be allowed to work in Taiwan for three years with a possible one-year extension and

one-year extension, and nuskilled workers would be allowed to stay one year, with a maximum extension of one extra year. Employers would have to pay a bond to cover the cost of a return air ticket and repatriation expenses for

cach worker.
Companies with ongoing labour management disputes would not be allowed to take

on foreign workers to beat legal strike action.

The Government is still resisting pressure to allow for-eign workers in the private sector. It argues that the pres-ent population is homoge-neous, and that social disorder and racial tensions might result in times of economic downturn.

# China's political winter begins to freeze out private sector

Business is tolerated as long as it fills the gap and does not make any money for its owner, writes an FT correspondent that can be privately run. to pay taxes, then it should crack

T USED to be one of the liveliest streets in Peking. But in recent months what foreign residents have dubbed Clothing Alley, a long street lined with small stalls selling clothing and dealing on the black market, has fallen on hard times. Once a symbol of how successful

individually-run businesses could be, today it represents all of the problems private enterprises face.

"Business is not good," sighed one frustrated entrepreneur. "We pay taxes several times a year, and we now have to register. Transportation costs have also risen." His problem is not unique.

is not unique.
Throughout the country, the Government has launched what amounts to a virtual attack on the private sector. From the small bicy-cle repairman or stall owner to the larger computer companies, all are feeling the impact of the Govern-ment's tougher stand towards pri-

vate entrepreneurs.
The number of individually-owned enterprises fell from 14.54m at the end of 1988 to 12,34m in the middle of last year, according to the estimates of diplomats. And the number of people employed in private business dropped from 23m Chinese to 19.4m during the same period, according to the official English-language China

Daily newspaper.
At a time when Peking is re-emphasising central planning and tighter government control, private enterprises are being subjected to severe restrictions. Although they are allowed to continue to co-exist with the larger state-run organisa-tions, General Secretary Jiang Zemin said in a speech recently that state enterprises were being given priority and would never be permit-ted to be abolished. Private businesses are also suffer-

ing from the Government's retrenchment policy, which has been imple-mented to control inflation and bring excessive growth under con-trol. With the current squeeze on credit, private enterprises have greater difficulty getting bank loans, and have less access to raw materials, energy and transportation facili-

In addition, the Government is also imposing stricter auditing and tax collection, and forcing companies to register.
The Government's position has

shifted dramatically from a year ago. A recent article in the People's Daily completed a study of the earnings of individual entrepreneurs. It con-cluded that some of their gains were legitimate, but should be regarded as "unreasonable". In contrast, under former Communist Party chief Zhao Ziyang, private entrepreneurs had long tax holidays and were cited as good examples of market-oriented businessmen. The Chinese press even printed articles attacking the principle of egalitarianism.

Although the tougher controls are politically motivated, analysts noted that the government had some legiti-

mate concerns. Many private busi-

nesses have been evading taxes, fail-ing to register, and using child

labour in unregistered sweat shops.

"There is increasing concern about what is going on in the econ-

omy," one analyst said. "The government is cracking down on the pri-vate sector for legitimate economic reasons as well."

The Government has put the brakes on one of the fastest growing and most efficient sectors of the economy. Its contribution to society has been overwhelming, supplying services and meeting consumer demands which the state sector has not been able to provide, analysts Private business has grown rapidly, filled niches and acted as an

agent to development, providing less than 1 per cent of the country's gross domestic product in 1980 rising to nearly 4 per cent recently. The private sector encompasses a broad range of enterprises and touches all sectors of society, not only individual bicycle repairmen. but even companies with 500 or more employees. Banks, hotels, dairies, computer software manufac-turers, makers of computer compo-

nents, car repair shops, and restaurants are among those companies

But most private enterprises are primarily found in the service sector and are located in the coastal prov-inces of Jiangsu, Fujian, Zhejiang, and Guangdong, which has access to capital from Hong Kong and Taiwan. The entrepreneurial spirit did not fade in the sixties and seventies in these provinces and they are "natural seedbeds for private enterprise", one western diplomat said. In Peking, however, the attitude towards private enterprise has always been distinctly different from

elsewhere. A certain scepticism towards entrepreneurs has tended to prevail, with private enterprise being viewed as a form of corruption and political heresy.

While many have always operated on the frigure of the account to on the fringes of the economy, in order to stay in business they have

been forced to pay kickbacks to cor-rupt local government officials or police. In the past, this practice protected many businesses. One observer said that if the Government

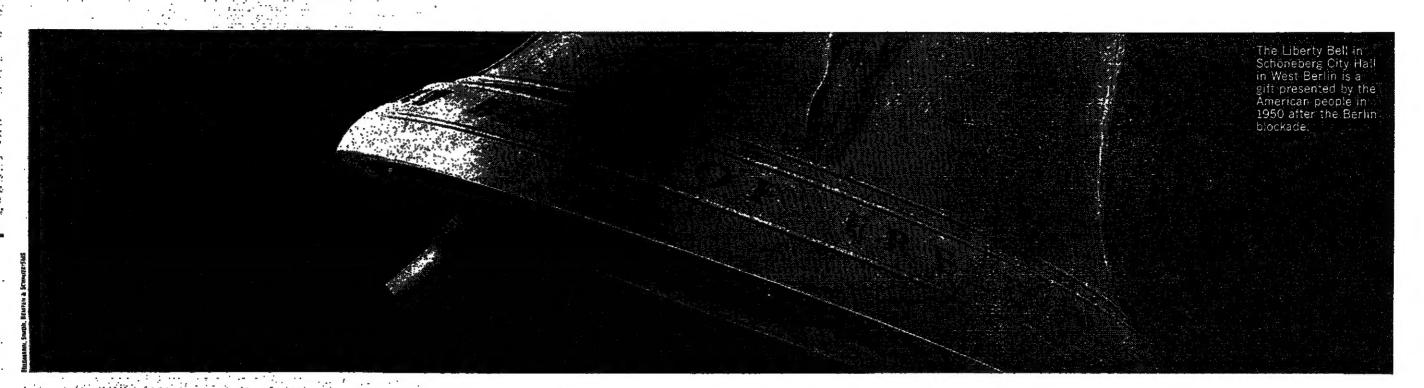
own on corruption.
Since the Tiananmen Square massacre in June, the Government has satte in June, in Covernment has attempted to win over public opinion, and the crackdown on the private sector has become a popular issue, much like the anti-corruption campaign. An obvious target, private entrepreneurs generate much social envy because of their high incomes. People appear sympathetic to moves to control private enterprises.

None the less, the Government is unlikely to eliminate this sector because it performs valuable public functions. It acts as a stimulus to economic growth, and if it were abolished, China would face even greater unemployment and a sudden decrease in available services, analysts said.

lysts said.
While Peking has not officially said what the role of private business is, it appears that "it's acceptable within clearly defined limits as long as people don't make too much money out of it," one western diplomat said.

# "That this world under God shall have a new birth of freedom."

Inscription on the Liberty Bell in Berlin



1989 will go down in history not as a year, but as an epoch.

What seemed unimaginable for decades has happened almost overnight. The bells of freedom have begun to ring out on the other side of the Wall – in East Berlin, in Eastern Europe.

We are witnessing one of the greatest democratic revolutions ever: the demonstration of the will of man for freedom – a will that is stronger than concrete and steel.

But without the support of the Western

Allies and their ceaseless work for peace and freedom, these seeds of liberty could never take root in Eastern Europe.

It is now up to all of us to take this historic opportunity to turn hopeful expectation into reality for people everywhere. We at Daimler-Benz are ready to support this development.

And now, at the beginning of a new decade full of hopes and chances, let us all have the strength to meet the challenges and responsibilities of freedom.

DAIMLERBENZ

# Happy end to Panama panto

By Tim Coone in Panama

IN THE glare of car headlights, a US soldier in full combat uniform, his belmet hanging on his wrist, runs down a main street of Panama City, waving aloft a large US flag. Panamanians cheer him. Car drivers sound their hooters.

From balconies people bang pots and pans. Other US sol-diers are kissed by Panamanian girls. The last act of Pan-ama's 30-months' political crisis has come to an end. General Manuel Antonio

Noriega, the country's military strongman, surrendered on Wednesday night to US troops surrounding his last refuge, the Vatican Embassy in Panama City. He was immediately whisked away to Howard Air Force Base where he was bundled aboard a waiting US mili-tary aircraft which flew him to the US.

Overnight, a new fashion has appeared: young Panama-nian men and women wear streaks of camouflage war paint on their faces, mimicking the style of the US troops. Proinvasion T-shirts are being sold in dozens. One bears the slo-gan "I survived Operation Just Cause" - an unintentionally macabre comment on the heavy civilian casualties of the invasion. In Panama it is once again business as usual

Near Gen Noriega's former headquarters the stench of dead bodies and burned build-ings hangs in the air. US Army bulldozers have begun clearing away the rubble of hundreds of homes destroyed in the invasion. New apartments have been promised for the neigh-bourhood's 18,000 refugees. The task of reconstruction has

Panamanians are already feeling disappointment how-ever in the cautious approach



Exuberant Panamanian exiles waiting outside the gates of Homestead airbase in Florida to jeer the arrival of Gen Noriega

being taken by senior US offi-cials now in Panama to assess the country's aid requirements. Mr Lawrence Eagleburger, the US Deputy Secretary of State, told reporters in Panama a few hours before Gen Noriega's surrender that no figures had been discussed with the new government of President Guilli-

ano Endarra. "We are in a listening mode," he said. He ventured only to say the US planned to be "actively engaged as the new government shifts priorities to the development of the

when asked if he recognised any US responsibility for the post-invasion looting damage in Panama and whether any compensation had been dis-cussed with the new government, he answered brusquely: "I do not accept the point of the first question and therefore have no reason to discuss the

A Panamanian Chamber of Commerce estimate puts the looting damage and losses at

The main criticism now being levelled at the US Government is over the failure of US troops to deploy rapidly in Panama in a law-and-order role after the invasion. Looters rampaged through the city unchecked for several days. One message which has been emphatically put to President Endarra's Government is that

co-operation with President George Bush's war on drugs is now being expected. "Narcotics control will be a critical issue in our relations," said Mr Eagleburger.
Talks were also held on the future of Panama's offshore

are linked. Panama's banking secrecy laws may now face modification to enable US authorities to trace drug dealers and drug money launderers operating through Panama.

It remains unclear whether any deal was struck to secure Gen Noriega's surrender, who had taken advantage of the Vatican Embassy's diplomatic immunity to avoid capture by US troops. General Maxwell Thurman, the head of US forces in Parama said on forces in Panama, said on Wednesday night: "No deal was done here."

According to Vatican Embassy sources, Gen Noriega apparently wanted assurances that he would not face the death penalty and would receive a fair trial. He also requested that a US general accept his surrender. These conditions were apparently

On Wednesday afternoon, a demonstration of more than 10,000 people gathered outside the Vatican Embassy calling for Gen Noriega's surrender or

Questions remain regarding the constitutionality of the US move to take Gen Noriega directly to the US, bypassing the Panamanian authorities. Besides the drug trafficking and racketeering charges he faces in the US, he also faces murder charges in Panama. President Endarra's Govern-

President Endarra's Government however was reluctant to take charge of the deposed military leader.

Such constitutional questions, and the act of the invasion itself which violated the 1977 Panama Canal Treaty, are liable to create future diplomatic bandons between the IS matic tensions between the US and other Latin American

# Noriega surrender caps US success in Panama

By Peter Riddell, US Editor, in Washington

ALL THE US objectives in militarily intervening in Panama on December 20 have now been achieved with the surrender of General Manuel Norlega to American authorities, President Common Purch claimed in dent George Bush claimed in his televised statement late on

Wednesday evening.
So they have been in the limited sense of the aims Mr Bush set two weeks ago of safeguard-ing the lives of American citizens, helping to restore democracy, protecting the integrity of the Panama Canal treaties and bringing Gen Noriega to jus-

Amid the sense of elation and triumph in Washington yesterday Mr Dick Cheney, the Defence Secretary, was able to promise that within the next few days there would be a precise timetable for bringing home the rest of the 13,000 troops sent to Panama, of troops sent to Panama, of whom 2,000 have so far returned to the US. This is in addition to the 12,500 permanently stationed there to protect the canal

So victory has been declared and the boys are coming home. But there are longer-term political questions which cannot be so neatly resolved – about the trial of General Noriega, about the prospects for the Endara regime, about relations with the rest of Latin America and about the broader impact of such military action on the US's standing. None the less, in the

short-term, and domestically, the operation is a considerable success for Mr Bush. He has been seen to have acted deci-sively, disposing of the "wimp" slur he faced as a presidential



candidate two years ago. Gen Norlega has been ousted and, eventually, captured, for all the legal doubts about his transfer to the US and the questions of extra-territorial-

The military operation, despite some mistakes, went more smoothly than other recent US actions such as the Grenada invasion in 1983. And the cost – in American, if not Panamanian, lives – is not seen as excessive with 23 US servicemen dead and 300 injured.

There are a number of US critics of the intervention but they remain in a minority. The polls suggest that Panama now is definitely a plus for Mr Bush. Consequently, American public opinion is apparently ready to back the Bush administration in brushing aside the at times heavy-handed tactics of IS traces in Paname. of US troops in Panama.

The operation resulted in the deaths of around 700 Panama-

nian troops and civilians and the wounding of more than 2,000, with more than 13,000 people displaced from their homes.

Moreover, there have been a

series of incidents, notably the forceable search of the Nicaraguan Ambassador's residence in Panama City, as well as regular examinations of the Cuban Ambassador's car, which not only violate US laws protecting embassies but also international law on diplo-

matic relations.

Mr Bush's apology for the
Nicaraguan affair was halfhearted – describing it as "a
screw-up" – though few tears
have been shed in the Us where the Sandanista regime is unpopular. But, apart from the direct impact in further wors-ening relations with Managua before February's elections, the incident sets tricky precedents in view of the vulnerability of

US missions overseas. In Panama itself, the actions of the US troops underline how it is they, rather than the Endara Government, who have

been in effective charge.

There has so far been little lessening in the public hostility of other Latin American countries to the US action.
Only El Salvador and Dominica sided with the US in the
key United Nations voted, with
just Honduras and Costa Rica shelshing. Still, with Noriega out of the way, criticism may subside as the urgency of eco-nomic and political support from the US reasserts itself. Peru has already changed tack and said it may send someone to the Colombian drug summit in mid-February.

# banking centre and there is lit-tle doubt that the two issues Risk factor looms large in trial of general

By Lionel Barber in Washington

DESPITE the euphoria surrounding the arrest of Gen Noriega, there are obvious risks in bringing the ousted Panamanian despot to stand trial in the US.

These risks apply to President Bush, who dealt with the otic relationship. Attorneys general while CIA director and ald Reagan; but they also extend to the Drug Enforcement Administration and the Central Intelligence Agency who used the wily general as an informant for at least 15

The Federal indictments in Miami and Tampa, Florida, accuse Gen Noriega in effect of renting out Panama to Colombia's Medellin cocaine cartel for smuggling drugs, launder-ing money and harbouring fugitives. Gen Noriega was able to commit such crimes because he was Panama's de facto ruler. In the early 1980s, when he consolidated power, the US turned a blind eye because he cast himself as a right-wing bulwark against Cuba and a friend of the Con-

tra rebels in Nicaragua. It was only in 1985 that Washington put its foot down. The relationship ruptured over the general's involvement in drug trafficking, but also complaints that he was serving Cuba and Nicaragua in a three-way intelligence game.

DEA continued to use General

Noriega, commending him on several occasions for helping to fight the "war on drugs". He

will make much of this symbican also be expected to tie up requests for classified CIA material (which is why most forecasts suggest the case could take 12 to 18 months to come to trial).

Such manoeuvering can be a significant threat to the prosecution, as shown by the mixed Federal success in securing convictions against Lt Col Oliver North in the 1986 Iran-Contra scandal

In the trial, Col North argued that President Reagan approved of his actions to funnel weapons secretly to the Contra rebels in Nicaragua. When his requests for classified material were turned down by the US Justice Department, the presiding judge ruled that Col North's defence was unduly hampered and dismissed key charges.

Similar concerns have led to charges being dropped against Rear Admiral John Poindexter, the other prominent Iran-Con-tra defendent, who is still waiting to stand trial (and who might have some interesting material to offer about the US relationship with Noriega).
Addressing potential embar-

forecast the interest rate level

banks would be offering.

Mr Gonzalez predicted the

investors will receive in

exchange for their cash deposits would soon rise in value on

"We suggest investors don't rush to rid themselves of these

bonds because they will soon

reform. . . is to defend the austral, which is every Argen-

tine's duty, is our soverighty,

and represents every Argentine's work." Mr Rodolfo Rossi, the President of the Argentine Central Bank, told the news

conference. Six days without banking

services has left Argentina's consumers and businesses starved for cash, a situation

the government hoped would force people to sell their dollar

holdings in order to push up

The austral dropped 47 per cent against the dollar in December due to falling mar-

ket and public confidence in

the Government's ability to close the public sector deficit, which traditionally has been

financed through inflationary

the austral.

have an interesting value," he

"The principal aim of the

the secondary markets.

ressments yesterday, Mr Richard Thornburgh, US Attorney General, said the authorities was, it seems, simply too good an informant to drop. Gen Noriega's defence team had reviewed their case and concluded that "nothing has come to our attention that will cause difficulties". But he noted that under the law he had discretion to turn down

> The Miami indictment alleges that Gen Noriega engaged in a broad-ranging drug-trafficking conspiracy between 1981-86, along with 15 other defendents including a member of the Medel-lin Cartel. It alleges that he exploited his position as intelligence chief by offering safe haven to drug traffickers in return for more than \$4.6m in pay-offs.

The Tampa indictment charges that Gen Noriega and two other associates received more than \$1m in hribes from marijuana smug-glers who used Panama as a trans-shipment base and laundered millions of dollars in profits through Panamanian banks between 1983-4.

The next question is the strength of the Federal indictments against Gen Noriega.

Although the full case has yet to go public, it is clear that the charges rely heavily on the testimony of accused drug smugglers. As Mr Richard Gregorie, former US Attorney

in Florida who until recently led the prosecution, said: "This is to be expected when you're dealing with a case involving narcotics traffickers." Some of the smugglers gave testimony in 1988 before the

Senate foreign relations com-mittee. Others such as Mr José adviser to Gen Noriega, have given vivid accounts of the general's dealings. These include the 1984 seizure of a cocaine laboratory in Darien Province by Panamanian Defence Forces which in turn led to an assassination threat against the general by the Medagainst the general by the Met-ellin cartel. The dispute was allegedly settled by President Fidel Castro in a meeting with Gen Noriega in Havana.

Perhaps the key witness is Gen Noriega's former personal pilot, Mr Floyd Carlton, who was arrested in the US and began testifying against him in 1987. There are reports that Mr Carlton was serving as an undercover DEA agent even while acting as the general's pilot - which as one TV commentator mused yesterday might have allowed the US to bag their man without the bother of sending 24,500 troops to collect him in Panama.

Suggestions that US troops discovered documents incriminating Gen Noriega seem wide of the mark. Officials say there is "no smoking gun". Moreover, as the defence team

argued last week, such evidence may be inadmissable under the Fourth Amendment which upholds individuals' rights against unreasonable search and seizure.

The larger question perhaps is the prospect of Gen Noriega having a fair trial in the US. rents ever since the 1988 presidential campaign, when the Democrats tried to link Mr Bush to Gen Noriega and paint

him as soft on drugs.

Mr Bush escaped, mainly by coming out publicly against a State Department deal — said to have been supported by President Reagan – to drop the drug indictments against the general in return for him leaving power and seeking asylum in a third country. Since then Mr Bush has described Gen Noriega as a "drug dealing dictator" and various other epidictator" and various other epi-thets which suggest he, at least, has made up his mind about the Panamanian's guilt. Finding an unbiased jury will, as Mr Thornburgh, con-ceded be "quite a challenge". It took weeks in the Iran-Contra

trial, but eventually the Feds dug up 12 men or women who had either never heard of Col Oliver North or who never watched the TV news. But then Iran-Contra was an undercover operation, not a US invasion; and the trial was held in Washington DC.

# greets the general

By Henry Hamman in Miami

TWO LIGHT aircraft circled Miami's federal courthouse yesterday, each trailing a ban-ner. One read "Bye Bye, Tony" the other "Rent this ad when Fidel falls". That is how Mismi greets

Gen Noriega on his first day as a US prisoner. How are the

mighty fallen.

The general was being held in a cell inside the courthouse, before federal district judge William Hoevler for a prelimi-nary hearing on drug charges. But there was little sign — other than the planes and a crowd of journalists — that

the Panama drama had moved to Miami. From being the star attraction in Panama City, first as the country's military strongman, then as a fugitive, holed up in his temporary ref-uge in the Papal nunciate, Gen Noriega has now become an actor in someone else's drama - at least until he takes the

witness stand.
His new home lacks the rings of troops, trucks and barbed wire which surrounded barbed wire which surrounded the Vatican embassy. The offi-cer in charge of the Miami Police Department's three-per-son contingent outside the courthouse, Sgt Harold Good-man, said he had few worries, about security. "The biggest problem," he said, "is the media." There was little news being made in the hours before the hearing, so when a before the hearing, so when a few Panamanian exiles showed

# Miami hype General stashed away \$300m illicit fortune'

By Roderick Oram in New York and Richard Donkin in London

SUPPLEMENTING his modest soldier's salary by moonlighting for the US Government and the Medallin cocaine cartel. General Manuel Norlega became a very wealthy man.

US authorities believe he may have stached away in may have stashed away in banks around the world a for-tune of \$200m-\$380m.

Little is known yet by US agencies about where most of the money is but they have more than sive banks in Europe. They allege he earned it laundering money and other services for drug

Washington believes more details will surface in coming months on four fronts; Norlega-linked bank accounts in the UK, Switzerland, France and Luxembourg, which it asked to Luxembourg, which it asked to be frozen last week; papers US soldiers seized from his head-quarters during their invasion of Panama; the trials on drug related charges he will now face in Florida; and the trial of Mr. Aniad Awan a former Mr Amjad Awan, a former banker to Norlega, which begins on January 16 in Tampa, Florida. Mr Awan and other former employees of Luxembourg-based Bank Credit and Commerce International

(BCCI) face charges of drugs money laundering.
While Washington will delight in making public information about Gen Noriega's manon about the nonlegs a alleged earnings from drug dealers, it is unlikely to publi-cise his alleged earnings from a much longer-term employer the US Government.

by the Central Intelligence by the Central Intelligence Agency in the late 1960s when he was a junior officer. As he rose in the Panamanian ranks, he became more useful to the US. His reward was a CIA stipend which grew to \$200,000 a year, New Yorker magazine reported this week reported this week.

The US found him useful for many reasons including his support for the Nicaraguan Contras and willingness to furregion. His relationship with the US continued until recent years, including a final meeting with then Vice President George Bush in 1983, the maga-

zine reported. Gen Noriega allegedly had already begun earning money from the Medellin cartel when he last met Mr Bush. It was to turn into a huge income, according to testimony in 1988 to the US Senate's Terrorism and Narcotics subcommittee and to grand juries in Tampa

and to grant juries in rampa and Miami.
One of the key congressional witnesses was Mr Awan who was head of the Panama branch of BCCI. He said he had sought the banking business of the Panamanian Defence

Forces through cultivating links with Gen Noriega.

Mr Awan said Gen Noriega first brought his business to the bank in 1982 when he was head of Panama's intelligence service. The account, solely operated by the general, was opened with cash deposits and swelled to between \$20m and Gen Noriega was recruited Mr Awan.

# Argentine banks reopen | Christmas sales boom for US retailers to emergency reforms week, Mr Gonzalez refused to

ARGENTINE banks and exchange rate dealers will open today for the first time in six days after the Government ordered drastic monetary reforms to reduce the amount of australs in circulation, Reuter reports from Buenos Aires. The stock exchange will remain closed until Tuesday due to the monetary restric-tions, a communiqué issued by

Market dealers expect the austral to firm in the short term and interest rates to fall. following Mr Antonio Erman Gonzalez's, the Economy Minday that the Government will give depositors long-term dol-lar-denominated bonds in return for their short-term

the bourse said.

time deposits.

Mr Gonzalez said his emergency proposals to brake a hyperinflationary snowball was intended to reduce the amount of australs in circulation in order to strengthen the

currency.

The austral closed at 1.940 against the US dollar last Thursday in highly anxious markets, while banks offered monthly interest rates of up to 300 per cent for short-term

time deposits. At a news conference at Government House ealrier this measures. By Karen Zagor in New York

CHRISTMAS proved better than expected for a number of US retailers, in spite of fears that an unusually high level of pre-Christmas promotional activity would cut into profit margins.

Real sales growth for the sec-tor rose 3½ per cent, according to Mr Walter Loeb, a principal at Morgan Stanley in New York. Mr Loeb had expected growth of no more than 2 per

A number of big department stores, including J.C. Penney, Woolworth and Dayton Hudson, did better than most analysts had expected. Although there was not a dramatic increase in consumer spending,

retailers had planned conservatively for the season and expectations were low, said Mr Jack Seibold, a retail analyst at Solomon Brothers in New York.

J.C. Penney, the third big-gest US retailer, saw sales improve 9.7 per cent to \$2.7bn (£1.7bn) in the last five weeks of the year. Woolworth's fiveweek sales were up 11.2 per cent to \$879m and Dayton Hudson's sales gained 15.1 per cent

to \$2.41bn. According to Mr Seibold, the impact of promotional sales did the most damage in the New York city area, where big department stores had to com-

price cuts at troubled Campeau Corp's Federated and Allied stores, including Bloomingdale's.
"One of the most interesting

aspects of this season is that the promotions didn't have a meaningful impact on retailers in the rest of the country," he

This view was supported by Mr Kenneth Macke, chairman and chief executive of the Minneapolis-based Dayton Hudson group: "Our business was slightly less promotional than last year," he said. "We fin-ished the month with our

department stores had to com-pete with a liquidation sale at B. Altman, and with heavy strongest speciality retail

chains, jumped 22 per cent to \$286m in the five-week period. The company said promotional activity in December had less of an impact on merchandise margins than in the previous

The jury is still out, however, on how the sector will fare in 1990. Mr Seibold expects to see modest growth this year, with continuing weakness in durable goods likely to make the first half softer than the

Meanwhile Campeau has yet to find a buyer for Blooming-dale's, and the company said yesterday it was negotiating to sell its interests in five US

# Rapid demise for the 'miracle' cholesterol fighter

By Roderick Cram in New York

PERHAPS it was the effect of President George Bush, or perhaps it was just adverse consumer reaction. But psyllium, an Asian grain and the latest rival to oat bran as a miracle cholesterol fighter, has had a rapid demise.

General Mills, a leading food group, confirmed yesterday it has withdrawn its Benefit cereal containing husks of psyllium after poor demand in test marketing. One factor for the weak demand, analysts believe, was publicity about a government inquiry into the effect of psyllium in food.

Psyllium's capitulation came only days after oat bran won a ringing endorsement from President Bush. He was spotted on New Year's Day in a Houston hotel restaurant crumbling a Butterfinger candy bar over his bowl of oat bran cereal.

"Oh, nobody will notice," he said when

another customer commented on his clever combination of a cholesterol-rich chocolate bar with cholesterol-fighting oat bran. The new Bush dish ranked with his pork rinds and Tabasco sauce revealed during the 1988 election campaign. Gen-

eral Mills had launched Benefit early last eral Mills had launched Benefit early last year in some 13 states. Food industry experts said it gained only 0.5 per cent of the market, well below a level justifying its continuation.

Kelloggs, which recently launched its own psyllium cereal, Heartwise, said it was too early to judge the product's success and had no plans to withdraw it.

Both companies have made health claims for the corrects which critics

claims for the cereals which critics charged were edging towards the type of promotion normally associated with drugs.

# E Europe contacts with IMF grow By Peter Riddell

THE International Monetary Fund has had contacts with almost every East European country about possible membership or support programmes. The list covers every country except Albania and is in addition to the recently agreed standby credit for Poland and current discussions with Humany. with Hungary.

A senior official said yester-

day that the IMF was awaiting a formal application from the new Czechoslovak Government to revive its membership, which ceased in 1954. The IMF was prepared to act "as soon as possible" on an application given the "tremendous economic difficulties" thera.

The official said that Bul-The official said that Bulgaria had "expressed interest" in IMF membership and there had been a few contacts with East Germany, "friendly conversations, no more."

Romania has been a member of the IMF for more than 20 waars even though finance

years, even though finance ministers of the previous Ceausescu regime were highly criti-cal of the fund's policies at its annual meetings, notably on conditions imposed in structural adjustment programmes.

Bucharest shortly for the yearly consultations on Romania's economic policies. It will now discuss the country's serious economic problems.

The IMF executive board will shortly give formal approval to a \$710m standby credit for Poland, and the official said

yesterday that a follow-on loan would make sense in the sec-ond half of this year if the Pol-ish authorities were taking strong and decisive measures.
Such a three-year lending programme might total \$2bn, according to some estimates.
Resources committed by the IMF. Western governments and other lenders should be "ade-quate" to cover Poland's expecd \$3bn current account defi-

cit during 1990.

The IMF is also involved in Ine list is also involved in intensive negotiations with Hungary which are "well advanced and are hoped to be concluded soon; though there are still some difficulties".

The IMF will apply the same principles to Eastern Europe as to the year of the west of t

to the rest of the world, including eligibility for relief under the Brady Plan on debt reduction, though the fund would also like to see help from East-An IMF team was due in ern bloc creditors.

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#### **UK NEWS**

THE AMBULANCE DISPUTE

# Unions call for mass protest to back pay claim

LEADERS of the ambulance workers are to seek mass pub-lic support for their pay claim by urging millions of people to stop work for 15 minutes across Britain.

The call was made by leaders of the five unions after talks in London aimed at stepping up action in their four-month-old

pay dispute.
For the first time, they discussed the possibility of an all-out strike - but rejected the

Meanwhile a survey by the Financial Times showed that chief ambulance officers. responsible for managing the service, overwhelmingly support the principle of a pay for-mula or pay review body for ambulance workers. Their support is in sharp opposition to the Government's stated posi-tion during the current longrunning ambulance workers' pay dispute.

In the FT survey forty of the 45 chief or deputy chief ambu-lance officers in England said they thought some form of pay mechanism should be put in place in a bid to avoid a repetition of this year's dispute.

Many chief officers stressed
their dismay at Mr Kenneth
Clarke, Health Secretary, say-

ing they were not an emer-gency service.

They argued that by his frequent references to ambulance workers as being either highly trained paramedics or basic taxi drivers, he excluded the vast bulk of fully qualified ambulance staff who regularly handled accident and emer-

gency calls.

Mr Roger Poole, chief trade union negotiator, said that the unions wanted to maximise public support by asking every man and woman to stop what they are doing for a quarter of an hour from noon on January 30. "We want ministers to be left in no doubt about the massive amount of public support

Mr Poole said he had held out an olive branch to Mr Clarke in a letter saying the unions were willing to enter "realistic negotiations." This could mean ambulance work-

# EC allocates £955m in single market aid

By Hazel Duffy

BRITAIN'S regions have been allocated nearly Ecu 1.3bn (£955m) by the European Commission over the next two years to help them overcome structural and employment difficulties in the run up to 1992. North west England has

the total, closely followed by the western half of Scotland. The Commission adopted the support frameworks proposed by European Community governments for regions hit by declining industries - the

so-called Objective 2 regions -- before Christmas. The agreements between the Commission and member governments reflected a compromise on the type of projects the Commission wants to fund, and those governments want

Britain was keen that roads

funding priorities. Mr Bruce Millan, EC Commissioner for regional affairs, wants to use the Commission's regional development fund to help new business premises backed by money from the Brussels fund for training and employment.

Support for research and development is another Millan priority, which will be directed at overcoming the weak technological base in the old industrial regions such as the north eastern England, Wales, Pas de Calais and Lorraine in France.

Where the Commission has agreed that new roads will qualify for Brussels support it has limited its contribution to 25 per cent of the cost. Other projects will get 50 per cent backing from Brussels. Britain has been allocated 40

per cent of Objective 2 funding, about the same as for France

# **Government launches** poll tax campaign

Brussels to fund

A £4M MEDIA campaign was launched by the Government yesterday to track down the 9m to 10m adults in England and Wales who will need heip in paying their community charge, or poll tax.

Around 5m, or half, could be

entitled to the full rebate of 80 per cent, Mr David Hunt, local government minister, estimated at a London press con-ference to launch the campaign, which will run until the first week in February.

Everyone should pay something towards the cost of local government, but this should be related to what people on lower incomes can afford," Mr Hunt said.

The "no-nonsense, easy to understand" campaign would help make sure people knew how to claim community charge benefit.

The purpose of the campaign, which will include four television advertisements, and press advertisements with a coupon for requesting claim forms, is to ensure maximum take-up among those eligible

56 days after people receive their bills when the tax replaces domestic rates on April 1.

The full rebate scheme could cost the Exchequer up to £3bn based on the assumption that 85 per cent of those entitled to actually claim benefit.

Mr Hunt refused to accept that, based on these estimates, around 750,000 people would be unable to pay and could there-fore face fines or imprison-

Two types of help will be available. The first is commu-nity charge benefit for people on low incomes, including all those on income support and most of those receiving hous-ing benefit. This will be available every year.

The second, announced as a concession in the autumn, is special help called transitional relief which will be available mainly to people whose community charge from April is much higher than their rate bills in 1989-90. Extra help will or help.

Claims will be allowed up to elderly and disabled people.

# **Buy-outs warning to UK** local authorities

By Charles Batchelor

LOCAL authorities which privatise services by means of management buy-outs must make sure that managers do not benefit at the ratepayers' expense, the Audit Commis-

The introduction of compulsory competitive tendering for a wide range of local authority a wide range of local authority services under the 1988 Local Government Act has provided a spur for increased buy-out activity, the commission, which monitors local authority spending, noted. Councils have sold services to a total of 11 buy-out compa-nies since the first deals were

nies since the first deals were completed in April 1988. Buyouts have ranged from West Wiltshire District Council's legal services department employing eight people to Westminster City Council's refuse and street cleaning department with more than 800 staff.

Howard Davies, Controller of the commission, said: "Local authorities must be sure that the ratepayers' interests are paramount when they become involved in management buy-outs. They must secure a fair outs. They must secure a fair price for assets sold and pay no more than a fair price for subsequent services provided. They should certainly not view the buy-out route as a way of avoiding competition."

A 12-page report published by the commission sets down

by the commission sets down guidelines for the authorities. It identifies a number of pitfalls and recommends that authorities consult their auditors on potential conflicts of interest.

It warns that members of a buy-out team may be involved in contract specification and tender evaluation while at the same time they are potential bidders for the authority's con-

#### IN BRIEF

# **British Sugar** plans £300m pulp mill using straw

A PLANNING application was filed yesterday for a project to build a £300m pulp mill which would use straw as its raw material. If it goes ahead 850 jobs would be created.

The mill would be built by British Sugar, the sugar processing subsidiary of Berisford International, the commodity group, on a site in eastern England between Grimsby and

British Sugar has been studying the project for more than two years and now expects to make a final decision on whether to go ahead this year. It will depend on obtaining some finance from the Government.

East European links MR Eric Hammond, general secretary of the EETPU electricians' union, yesterday accused leaders of the TUC and its affiliated unions of "junket-ing with a crowd of bandits" in former links with official unions in Eastern Europe. Mr Hammond said that some

union leaders must "hope that some files in Eastern Europe remain closed" when the leaders of the official communist unions "have to account for their deeds and some for their personal wealth."

Finnish takeover

ELIZABETH Shaw, UK confectioner, has been acquired by Huhtamaki, a Finnish food group, it was announced.

The mint crisps and liqueur chocolate maker, with two plants in southern England, will now form the UK division of Leaf. Huhtamaki's Amsterdam-based international confectionery wing. The Finnish group, which took a 30 per cent stake in Elizabeth Shaw when it supported a £24m management buy-out from Hanson acquired the remaining 70 per cent shareholding after three weeks' negotiations.

End to labour laws

MR Michael Howard, the new Employment Secretary, signalled that he expected cur rent legislation to end the-closed shop and to ban wildcat strikes to mark the end of the Government's 10-year programme of reform of employ-

Footwear exports THERE are signs that the

may be beginning to recover from the recession which has caused thousands of job losses in the past year or so. The lat-est statistics from the British Footwear Manufacturers Federation show that although the condition of the industry is still fragile - imports are falling, exports are rising and order books are healthier.

£100 cheque card

BARCLAYS Bank is to start issuing £100 cheque guarantee cards next Monday. But they will only be issued to customers who apply, subject to managers' discretion. The card will come in the form of a new Connect debit card. The existing Barclaycard will remain a cheque guarantee card with a

Belgian investment VANDEMOORTELE of Belgium is to establish a multi-million pound factory in the UK to make pastry prod-ucts for the bakery and catering markets. A site in the Mid-lands is under consideration.

**LPG** precautions

PROSECUTIONS of companies which fail to meet safety regulations for transporting liquid petroleum gas (LPG) cylinders are to be stepped up, the Health and Safety Executive

Knitwear jobs lost

MORE than 140 jobs were lost in the troubled knitwear industrywhen Hicking Pentecost, one of the larger Nottingham-based textile companies, announced a round ofredun-

CORRECTION

UK Economic Forecasts: A transposition of figures in the table, Forecasts for the UK Economy, published in the FT of January 3, resulted in a misrepresentation of part of the UK Treasury forecast for this

The table should have shown a -£15bn current account balance of payments forecast for 1990; a £10bn public sector borrowing requirement for 1990-91; export volume growth of 6.25 per cent for 1990; import vol-ume growth of 1.25 per cent for 1990 and no forecast for unem-

ployment.
The table also gave the Gold-man Sachs' forecasts for average increases in retail price inflation in 1990 and 1991. Goldman Sachs' January forecasts for retail price inflation in the year to the fourth quarter are 5.4 per cent in 1990 and 4.6 per cent in 1991. The average of City RPI forecasts becomes 5.3 per cent for 1990 and 4.7 per cent for 1991.

# Racing industry buoyed by world success

FURTHER sharp increases are expected this year in the turn-over of the UK's motor racing over of the UK's motor racing industry, which supplies most of the world's single-seater racing cars and is the only sector of the UK motor industry running a substantial balance of trade surplus.

Predictions of further growth for a sector whose total rate.

for a sector whose total revenues are estimated at up to £350m a year – generated mostly from overseas – were being widely aired as the Rac-ing Car Show opened to the public at London's Olympia yesterday.

The predictions are based on a number of factors:

 A world-wide upsurge of interest in motor sport, fuelled largely by the emergence of grand prix racing as a 'world' sport and new televisual techniques - particularly 'onboard' cameras - for covering it. Many of the leading grand prix teams, including world champions Honda-McLaren, The rapidly developing confrontation between Japanese

and Western vehicle makers, which is forcing more manufacturers into motor sport as a marketing and promotional exercise – and who are choosing the UK as their opera-● A further consolidation of the strong hold UK motor sport

companies already have on the development and production of purpose-built racing cars for

ELDERLY PEOPLE in Britain

are likely to turn into Europe's poor relations during the 1990s,

a study of the "grey economy

suggests today.
The report, by Prof Nick Bosanquet, professor of health policy at London University, says the years after 1992 are likely

to be a period of increasing dis-advantage for the elderly, both in relation to younger people in Britain and in relation to

According to the research, the elderly in Britain enjoy a smaller share of national

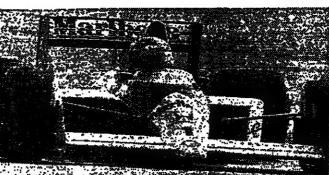
income than old people in

other European countries. During the 1980s, households

in the 65-74 age group had 76 per cent of average income, compared with 93 per cent across eight other OECD coun-

tries. For people over 75 the UK figure fell to 67 per cent compared with an OECD aver-

other Europeans.



Pole position: drivers such as Ayrton Senna of Honda-McLaren.

turers seeking to boost their images in the all-important North American new car mar-

Statistics released at the exhibition by the Association of Competition Car Manufacturers show that £75m was earned from the manufacture of racing cars last year, with 67 per cent of output being exported to a total of 80 coun-

Within this total, however, much higher exports are being achieved in percentage terms by companies such as Lola (85 per cent) and March Engineering (75 per cent ), which between them have dominated the North American equivalent of grand prix, Indy car racing, for much of the 1980s. March, for example, is buildings both

this 20 per cent compares with

more than 50 per cent of

alderly people in the well-off category in West Germany. The report does not expect

the proportion of well-off elderly households in Britain to become more predominant

until the first two decades of

the next century, when the retirement of the post-war baby-boom generation will

transform the economic posi-

tion of the elderly.

Until then, the majority of elderly households will be divided between those of mid-

dle income – often property rich but income poor – and those mainly dependent on

The report concludes the greying of Britain's population will not offer large and expanding markets for standard products during the 1990s. But

there will be opportunities for

niche markets to develop, like those related to sheltered hous-

state benefits.

future for the elderly

By Alan Pike, Social Affairs Correspondent

Porsche's and Alfa Romeo's Indy cars this year.
"The growth in both programmes over 1989, plus healthy orders in all other areas of the business will fill the company's capacity both at our Bicester headquarters and a completely new facility at Colnebrook, near Heathrow",

said March's managing direc-tor, Mr David Reeves. The American Penske racing organisation, virtually a house-hold name in North America, has moved its operating base to Dorset. Even the bodies for Mercedes' world sports car championship-winning cars are being produced in the UK, before being shipped to West Germany for further work.

Reynard, also based in Bices-ter, north of Oxford, is already the world's largest single con-Study predicts bleak | Clash expected over

By John Gapper, Labour Editor

THE ruling Conservative Government is facing a public clash with its senior civil ser-

vants, public service adminis-

trators, over a new code of con-

duct which implies they may be dismissed for disclosing any

information that a minister

wants them to keep secret.
The First Division Association, the union representing 12,000 senior civil servants, has

refused to accept the new code.

The union says the code wrongly identifies the interests

of the country with those of

The union, whose members include permanent secretaries in Whitehall departments,

argues that the code could pre-

vent civil servants giving evidence to House of Commons

select committees from being completely honest

The union has now been told

by the Cabinet Office that it is Sir Peter Gregson, permanent secretary at the Department of Trade and Industry.

the Government

civil service code

structor in terms of units per year, but expects further to improve on its current level of 240-250 cars a year.

"The UK has become the sili-con valley of motor sport," according to Mr Jonathan Ashman, marketing director of the RAC Motor Sports Association, the governing body of motor sport in the UK.

• World sales of Rolls-Royce and Bentley cars rose by 16 per cent lest year to 3,242 - their highest level for 13 years.

Rolls-Royce Motor Cars, a subsidiary of the Vickers engineering group, was also alone among European luxury car makers in increasing its sales in North America.

Its total sales of 1,274 Rolls-Royces and Bentleys in what remains the world's single most valuable luxury car market represented an increase of 3 per cent and was also a 13-year high.

The North American performance was particularly satisfying to Rolls, since it came at a time when other European producers have been experiencing a sharp fall-off in sales and are facing stiff new competition from the recently launched Toyota Lexus and Nissan Infin-iti luxury car ranges.

general secretary, said yester-day that FDA members accepted a duty of confidential-ity in nearly all circumstances. But they believed it was wrong to identify the public interest completely with that of the

"We know that we have a duty of confidentiality and loy-alty, but we owe the absolute

duty to the Crown and Parlia-

ment, not to ministers, who have been known to be less than perfect occasionally," she

The union is now seeking a meeting with Sir Robin Butler, head of the civil service, to dis-

cuss the code. The Cabinet

Office argues that the code will not impose any higher obliga-tions of confidentiality than those already existing.

who in November gave evi-

dence to the House of Com-

Among the FDA's members-

# Timeshare rogues face tough new restrictions By David Churchill,

eisure industries Correspondent

TOUGH new curbs on rogue timeshare operators are being considered by the Office of Fair Trading in a report due to be completed shortly into the problems faced by many consumers who buy timeshare properties in the UK and over-

Officials from the OFT are preparing their recommenda-tions, which are likely to include a statutory "cooling off" period for people buying timeshares, at the same time as the timeshare industry is coming under renewed criti-cism both from within its own ranks and from consumer

The Consumers' Association, publishers of Holiday Which? magazine, yesterday launched its strongest criticisms yet of the business of selling time

share properties.
"Our investigations show that the industry still uses unacceptable techniques of selling, persuasion – and worse," it says in the latest issue of its magazine.

It reports that Ms Angela

willis, director of the Independent Association of Timeshare Owners, was forced to resign last month because of alleged

last month because of alleged death-threats after criticisms she made about some time-share operators.

Barratt International Resorts, the timeshare developing subsidiary of the Barratt building group, yesterday pulled out of the Timeshare Developers. Association the main opers' Association, the main trade body for the timeshare "We believe we can provide

better consumer protection and improved standards outside the constraints of the association," said Mr Doug Eaton, managing director of Barratt International resorts.

The continuing level of complaints about the methods of

selling timeshare properties last summer prompted Mr Eric Forth, Consumer Affairs Minis-ter, to ask the OFT to investi-In spite of the poor publicity

surrounding timeshare, how-ever, it is still one of the fastest growing sectors of the holiday market.
But Holiday Which? says that
all the evidence indicates that

"timeshare should not be regarded as an investment." The Consumers' Association believes that the Europe Commission should issue a directive to control the development of timeshare through-out the EC. But the UK govern-

#### During the 1970s and 1980s the proportion of relatively well-off elderly people in ing and long-term care. Elderly Consumers in Britain: Europe's Poor Relations? 1 Perren Street London NW5 3ED confidentiality and loyal service to the Crown are "for practical purposes owed to the Government of the day." Britain rose from 10 to 20 per mons public accounts commitcent of the total elderly age group. But the research shows devernment of the day." tee on the sale of the Rover ment will be under pressure to Ms Elizabeth Symons, FDA Group to British Aerospace. act more speedily. tee on the sale of the Rover

Ports industry steers towards privatisation Kevin Brown on the industrial changes after the abolition of the dock labour scheme

HE privatisation of the small Lincolnshire port of Boston, finalised earlier this week, marks a turning point for the ports industry. Two groups of ports owned by the British Transport Docks Board and British Rail were privatised during the first Thatcher government. But the sale of Boston heralds the start of a new phase in which the structure of the industry is

likely to change significantly.

Boston, sold to two local companies by the local council for £4.1m, is the first fruit of an attempt to promote a renewed round of privatisation launched nearly two years ago by Mr Paul Channon, the for-mer Transport Secretary.

But it was not Mr Channon, or Mr Cecil Parkinson, his successor at transport, who got the privatisation ball rolling again. The credit goes to Sir Norman Fowler, the former Employment Secretary who resigned this week on the same

day as the contracts were aigned for the sale of Boston.
It was the abolition last summer of the National Dock Labour Scheme, pushed through by Mr Fowler against determined opposition from the dockers' union, which made a renewed round of privatisation a viable option. The dock labour scheme,

implemented in its modern form by the first post-war Labour government, applied in 51 of the UK's 114 main ports, including 46 of the 75 biggest. It was intended to end the use of casual labour by placing control of pay and conditions in the hands of local boards of employers and union represenemployers and union representatives, and by reserving cer-tain work for registered dock workers who were effectively guaranteed jobs for life.

The scheme was strongly defended by the Transport and General Workers Union, which stressed its role in ending casual labour and in setting training and safety standards. But to the employers and the government it was an anachro-nism which restricted growth, limited management initiative, and led to abuses such as "ghosting," under which over-manning allowed registered dock workers to go home on

full pay.

coording to the British A Ports Federation, abolition of the scheme led to the redundancy of around 4,000 of the 9,000 former registered dock workers at a cost of about £140m, of which the Government paid around £80m.

Mr Nicholas Finney, BPF director says £61m is a price director, says £60m is a price the employers are happy to pay for a development which has transformed the financial posi-

tion of the industry. Boston, for example, was losing more than £100,000 a year under municipal ownership. Mr James Satcliffe, chairman of John Sutcliffe (Holdings), the company which will operate the port, says he is confi-dent of moving into profit quickly under the new manning arrangements. Associated British Ports, the

private company formed from the former BTDB takes a similar view of the prospects for its 21 ports, which account for 25 per cent of UK capacity. Sir Keith Stuart, chairman, says the cost of making 1,000 of

the group's 1,700 former registered dock workers redundant will be around £18m. Against that, pre-tax profits are fore-cast to rise by £5m in the first full year, and by up to £20m a year within three years. Similarly, Mr John Lawson, transport analyst at the Liver-

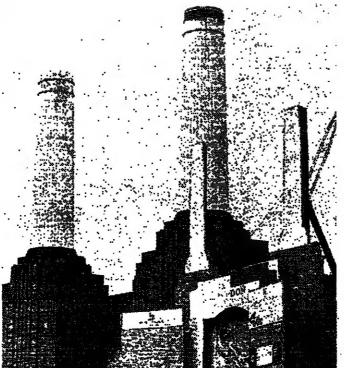
transport analyst at the Liver-pool stockbrokers Charter-house Tilney, says the end of the scheme is likely to boost pre-tax profits of the Mersey Dock and Harbour Company by fin this year to f10.5m.
Meanwhile, Sealink, a subsidiary of Bermuda-based Sea
Containers, is negotiating the

sale of several of its ports as part of a recapitalisation of the parent company designed to light off a hostile takeover.

Dover, once a leading candidate, is now unlikely to go ahead in the short-term because of the difficulties of arranging a flotation while attention is concentrated on the competitive threat from the

nearby Channel Tunnel.
Abolition of the dock labour scheme, however, is not a pan-acea for British ports, which still face higher infrastructure costs than their Continental rivals, many of which receive state-aids which are not avail-

able in the UK. Ports in the north and west Ports in the north and west also face the continuing problem of coming to terms with a change in trade paterns favouring the South-East caused by UK membership of the EC. But the industry is poised for a period of labour stability and steady growth probably unparalleled in this century.



# Family business submits scheme to save landmark on the Thames

By Jimmy Burns and Stephen Fidler

AN alternative development scheme aimed at saving Battersea Power Station in London, Britain's higgest brick-built building (pictured left), from the threat of demolition has been submitted to the local Wandsworth Council.

submitted to the local Wandsworth Council.

The initiative to save the 1930s art decostructure has been taken by the CIL group, the family-owned shopfitting and property business headed by 72-year-old. Mr Sam Morris which owns Islington's Business Design Centre.

The move follows plans to turn the former power station on the south bank of the Thames

ower station on the south mank of the Thames into a theme park and leisure centre. The CIL group's outline planning application is for the conversion of the semi-derelict Power Station into an exhibition and trade centre for the construction industry which would include a Museum of Building and Architecture. The plan aims to reduce environmental disruption
It has been submitted in an outline form at a time of continuing uncertainty over the future of the Power Station, one of London's best known-landmarks set in land adjacent to Chelsea Bridge over the River Thames.

sea Bridge over the saver Thames.

Just before Christmas, Wandsworth Council received a revised planning application from Alton International, a new company formed earlier this year by Mr Paul Bloomfield, the

property irader, and Mr John Broome, the developer of the Alton Towers leisure park in Staffordshire.

Alton International envisages converting the Power Station into a leisure park as broadly proposed by Mr Broome when he bought the site from the Central Electricity Generating Board for £1.5m in 1987.

According to bankers, however, attempts by Mr Broome to refinance the project have made

According to canners, nowever, attempts by Mr Broome to refinance the project have made little progress. Security Pacific, the US merchant bank which has headed an enlarged syndicate of banks said in November negotiations with Mr Broome were at "a delicate stage" and

with Mr Broome were at "a delicate stage" and yesterday a spokesman for the bank said there was no further comment.

The planning application also includes office and hotel development in adjacent land owned by property company, Parc Securities.

Local environmental groups claim that the hotel and office blocks will obscure riverside views and the silonette of the Power Station designed in the 1930's by Sir Giles Gilbert Scott. They also believe that the leisure complex will add to London's traffic problems.

Mr Broome's own company, the Alton Group.

Mr Broome's own company, the Alton Group, this week denied reports that the Power Station was about to be put up for sale.

tion (WHO) estimates that up to 80 per cent of medical equip-ment in developing countries does not work. This not only wastes donations from the industrialised world, but also absorbs a significant propor-tion of national health budgets. In response, a group of

global development agencies and educational institutions and educational institutions has created a training programme in the maintenance and management of biomedical equipment.

The WHO, which is one of the sponsors, wants to estab-lish a global network of co-operating institutions leading to the training of instructors. Many universities and national health authorities in develop-ing countries will participate.

The first joint training course in Paris has produced 18 graduates from such countries as China, India and Indonesia. Another course has been held at the Eastern and Southern African Management Institute in Tanzania, attended by technologists and health administrators from 15 coun-

Dr Mays Swicord, at the WHO's division of diagnostic, therapeutic and rehabilitation technology in Geneva, says that modern medicine increasingly depends on instrument

technology.

In a discussion paper, he blamed the failure of hospital equipment in developing countries on shortages of techni-cians and spare parts, on poor instructions and inappropriate purchases or donations.

A nine-month course for French-speaking hospital main-tenance technicians has been developed by the Higher Inter-national Institute for the Training of Health Personnel, part of the Hospices Civils of Lyon. A similar course for Training has a similar course for English speaking technicians is available in Nicosia, Cyprus.

Thomas Land

A cure for As plastics recycling becomes a mainstream activity,

Peter Marsh reports on progress in the Netherlands

# No longer a throw-away product

taptoe's junk yard or a gleaming chemicals factory? The plant run by Jan van den Goorbergh in the Netherlands is a bit of both.

The factory, which is among the world's largest facilities for recycling plastics; belongs to Reko, a subsidiary of DSM, the Dutch chemicals company. If takes the detritue of soci-

It takes the detribus of society - plastic bettles, old laundry bags, agricultural and industrial packaging — and turns it into shiny pieces of plastic ready for re-use in anything from gife posts to carparts. Van den Goorbergh has man-

Van den Goorbergh has managed the plaint, in Beek, since 1981, giving him a rare depth of experience in a business which has been transformed from a fringe industry into a mainstream activity for many of the world's higgest chemicals companies. Their sudden interest stems from the pressure exertied by higreasingly green consumers and politicisms.

Hardly a day goes by with-out someone of influence complaining that only a tiny pro-portion of the 80m tonnes of

plastic produced each year is recycled. Much of this plastic mountain – up to a third of it in many countries – com-prises discarded packaging. At resent, the bulk of this waste finds its way into landfill sites. Leaders in the \$150hn-a-year astics sector are worried that

the growth in environmental consciousness could hurt their industry. Consumers may resist buying heavily packaged goods and some parts of the US are considering imposing taxes on packaging.
This explains the frenetic

This explains the frenetic scramble in the past year – by such groups as Du Pont, Arco and Dow, of the US, and Hoechst, Bayer and BASF, of West Germany – to announce recycling projects. They hope this will demonstrate their green credentials and reduce the political pressure.

Van den Goorbergh views .Van den Goorbergh views this sudden concern for the environmental with a certain

detachment. A mechanical engineer who has also studied economics, he has been involved in plastics recycling since 1978 when DSM asked him to investigate the idea.

Five years later the project recommendation of the continent's only facility catering for PET, which is mainly used in



Jan van den Goorbergh with rolls of plastic recycled from the debris behind him

got off the ground with the establishment of Reko and the company's first factory near DSM's main chemicals site at

The Reko plant recycles 20,000 tonnes of plastic a year and has annual sales of about FI 35m (£11m). It is planning a FI 16m expansion by the end of 1990 which should increase

capacity to 30,000 tonnes.

An important part of the recycling process is the initial separation of different kinds of plastic. Reko works with three types of material: low-density polyethylene, polypropylene and polyethylene terephthalate (PET), all of which enter the plant in separate shipments.

While many other recycling plants in Europe handle polyethylene and polymenystane.

Reko's 4,000 tonnes a year capacity for reprocessing this plastic (which should rise to plastic (which should rise to 7,000 tonnes at the end of 1990) is small compared with the 100,000 tonnes of PET recycled each year in the US.

Most of this plastic in the

US, however, finds a new use in low-grade applications such as filler material in clothing and containers. Reko says its process can provide material for higher value uses (see

below).

Van den Goorbergh says that setting up and running the Beek plant has been a great managerial and technical challenge. "There is much more complexity involved than in most other areas of industry. As well as having to think about a wide range of applica-

transparent bottles for soft drinks.

In the area of PET recycling,

In the area of PET recycling, ers of the raw material."

He deals with about 30 regu-

lar suppliers of waste polyethylene and polypropylene and about 15 for PET. In each case, what he pays for the raw mate rial has to be set against the price he will get for the finished product, which is typically 25 to 50 per cent less than that paid for the equivalent

virgin plastic. Van den Goorbergh says: "When we first started, we hid the origin of our materials. We did not want to say they were recycled, but stressed the quality. Now we have found that attitudes have changed and we use the concept of recycling as a promotional tool. it makes records feel good if they are people feel good if they are buying something they feel is helping the environment."

duced contains only 30 parts per mil-lion of impurities. According to him, this degree of purity is roughly 30 times better than the accepted level in recycled polyethylene or polypropyl-

Reko produces its final PET resin in the form of chips, which are sold to conventional plastics converters. They use the material for such products as use the material for such products as car components and packaging.

Van den Goorbergh says he buys the PET bottles for Fl 0.5 (16p) a kg and sells the chips for about Fl 1.70 a kg roughly half the price of the equivalent virgin material.

# Building up ICI's science without an ivory tower

By David Fishlock

ith a research and development budget exceeding £600m a year, ICI outstrips all other UK companies in its financial commitment to science.

After a decade of considerable change when Sir Charles Reece was director of research and technology, his successor, Peter Doyle, has set about building on Reece's achieve-ments, which included abandoning the central research

laboratory.

One of the themes pursued by Doyle in his first year in the job has been to persuade all company scientists that research must be coupled with business objectives. Another is "corporateness": the notion of tapping good science freely wherever it arises in the company, rather than risk the isolation of research in some cenlation of research in some cen-

tral "ivory tower".

In pursuit of these aims
Reece pioneered science strategy groups, bringing together senior ICI research managers with a common technical interest. Doyle came from the com-pany's bio-science side, which now accounts for more than 50 per cent of the research and

technology budget.
The bio-strategy group of research managers, drawn from such areas as pharmaceufrom such areas as pharmaceuticals, crop protection and plant breeding, is regarded by Doyle as a model of how to combine widely spread corporate expertise. Among other tasks, the group tries to judge whether the company is recruiting enough scientists of the right calibre to fulfill ongerterm commercial targets.

One of the other areas identi-One of the other areas identi-

fied by Doyle as crucial to business development is materials science. This is the bedrock of such ICI activities as advanced composite materials (such as carbon fibre reinforced plastics), paints and polyurethanes, films and data storage, as well as traditional polymers and fibres. The strategy team is chaired by Peter Holdsworth, research director of ICI Films

at Wilton. Chemical synthesis is quantities measured in billionths of a gram, to the syn-thesis of commodities such as ammonia selling in kilotonnes. To ICI, a vial of gene probe is worth much the same as a

tonne of ammonia.

The synthesis and catalysis strategy group is chaired by Alan Calder, senior research manager of ICI Colours and Fine Chemicals in Manchester.

Another group deals with Another group deals with process technology. "If I've an area of concern, it is that ICI has tended to take process technology for granted," says

Doyle.

As he sees it, process technology should take over when the research work is scaled up, enabling the change from kilogram quantities to market quantities. At this stage such factors as investment, process ontimisation, and environment. optimisation and environmental impact loom large. All too easily, some key piece of tech-nology can fail to transfer, hob-

bling the project.

Doyle says the rising tide of concern for the environment has added impetus to the launch of his process technology strategy group, under the chairmanship of Hugh Donald-son, operations director of ICI Colours and Fine Chemicals.

Doyle cites the ICI project to replace chlorofluorocarbon (CFC) aerosol propellants with the ozone-friendly hydrofluo-ro-alkane as a test of the group's ability to bring all its technological resources to bear on a major investment.

Where does the boundary lie between process technology and what ICI understands as engineering? The knack is to make sure there is no boundary, says Doyle. "The engineers are anxious to be involved early."

Doyle says ICI is selling "effects" rather than chemicals; biological or electronic

effects, for example.

Many of the effects of greatest interest to ICI are physical ones. To focus research thinking he has set up a physics strategy group under the chair-manship of Ian Kirby, research manager of ICI Nobel's Exploanother example. ICI activities sives Company — which has range from the synthesis of gene probes, which sell in matic physical effects.

# A PET method designed to increase purity

REKO's technology for recycling polyethylene threphthalate (PRT) is designed to increase the purity of the resin in the finished material.

The Dutch company has signed a deal with Johnson Controls, a plastic bottle maker based in Milwaukte, to training its technology to the US to help Johnson start a recycling operation in Michigan.

Recommon a high degree of pinitis.

tion in Michigan.

By ensuring a high degree of purity, Reko says its finished material can be sold for higher prices and used in more sophisticated applications than is the case for match of the PET recycled elsewhere.

The world's biggest recycler of PET is thought to be Wellman, of New Jersey, which reprocesses it for a variety of applications, such as filling material for sleeping bags.

The basic technique for plastics recognition is consecution the real material.

recycling is: separating the raw material from other waste; cleaning; granulating; heating; and producing the reprocessed plastic as chips or extraded sheets.

Polycon plast deals with som PET bot-

extraded sheets.

Reko's plant deals with 60m PET bottles a year, delivered by many of
Europe's hig bottling companies which
have started to collect from consumers
via deposit systems. The groups

include the German and Dutch divi-sions of Coca Cola, of the US, M and S of Holland and Hero of Switzerland. A fundamental part of the Reko process is that it accepts only specific bot-tie types as raw material. These con-form to standards laid down to facilitate PET recycling.

Reko uses a patented process in the

early cleaning stages, involving hot water and a vibration-based collection system. This separates the PET in the bottles from other debris such as

labels, give and dirt.

Jan van den Goorbergh, Reko's managing director, says that the PET pro-

# FT LAW REPORTS

# Digest of Michaelmas Term cases

From October 27 to November 15

TESAM DISTRIBUTION LTD v SCHU-MODE TEAM GEBH

(FT, October 27) Tesam carried on business in London as an importer and distributor of shoes. The defendant bank and Schu-Mode, a supplier of shoes, carried on business in West Germany and neither had a seat in the UK. When Tesam served a writ out of the jurisdiction on the bank, the bank successfully applied to set aside the writ and service under RSC Order 12 rule 8, on the grounds that the pro-ceedings ought to have been brought in Germany, and that the English court had no jurisdiction. On allowing Tesam's appeal on the breach of contract claim, the Court of Appeal stated that the dispute was whether there ever had been a contract between Tesam and the bank. The European Court had authoritatively decided that a dispute as to the existence of a contract did not deprive a national court of jurisdiction it would otherwise have under article 5(1) of the 1982 Civil Jurisdiction Convention of the convention o tion (see Effer v Kantner case 38/81 March 4 1982). A claim under article 5(1) was thus not dependent on the court's first satisfying itself that the contract existed, and was a matter which the court had power to determine under article 5(1).

# Be INTERNATIONAL

TIN COUNCIL
(FT, October 31)
In an appeal by brokers and bankers that the member states of the International Tin-Council should be made liable for the ITC's debts, the House of Lords held that the ITC could not exercise the capacities of a body corporate and at the same time be treated as if it were an unincorporated asso ciation. The International Tin Council (Immunity and Privileges) Order 1972 brought into being an entity which must be recognised by the UK courts as a legal personality distinct in law from its membership and canable of entering into contracts as principal. Moreover, Parliament could have imposed some liability for the debts of the ITC on the member states. But the Order had imposed no such liability, and, in the absence of express parliamen-tary provision, a contract entered into by the ITC did not involve liability on any person who was not party to the con-

ATTORNEY-GENERAL OF TUVALU AND ANOTHER V PHILATELIC DISTRIBUTION CORPORATION LTD AND OTHERS

(FT, November 1) contempt proceedings against a company director for hreach of a court order, the Court of Appeal stated that where a company was ordered not to do certain acts or gave an undertaking to like effect, a director who was aware of the order or undertaking was under a duty to take reasonable steps to ensure that it was obeyed. If he wilfully failed to take those steps and the order or undertaking was breached, he could be punished for con-tempt (see RSC Order 45 rule 5(1)(iii)). "Wilful" was used to distinguish the situation where he could have reasonably believed that some other direc-tor or officer was taking those

TURNER V MANK LINE LTD (FT, November 3) Manx Line was lessee of a Linkspan which was a floating roadway from car ferry to shore it insured the Linkspan and clause 3 covered the

and clause 3 covered the assured "if by reason of interest in the vessel," he became liable to pay in respect of "(c) loss or damage to any harbour ... jetty." Manx Lineargued that the Harbour Board's claim fell within clause 3(c) when the Linkspan broke away from its anchorage in heavy weather and damaged Harbour Board property. Dismissing an appeal by a Lloyd's underwriter and upholding Manx Line's contention, the Court of Appeal stated that "by reason of and "interest in the vessel" should be construed in a broad rather than in a nara broad rather than in a narrow sense. The court should see whether there was some nexus between the assured's hability and his interest in the vessel and it might be as owner or lessee or bailee. But he might also be interested in the vessel as its operator or user and there was no reason exclude from the clause 3 liabilities those which the assured might incur as operator or user rather than as

owner or lessee. . THE MATHRAKI (FT. November 7)

Under a contract for the sale of high sulphur fuel, Clause D provided: "Sellers to give the buyers minimum three working days notice of nomina-tion ... The issue was whether the nomination was in

received after 17:00 but before midnight. The plaintiff seller, Vitol, contended the nomina-tion was valid because it was given before midnight, leaving three calendar working days before the end of the delivery period while the buyer, Phibro, contended that by reason either of construction or implied terms, the contract required notice to be given before 17:00 which was the end of the working day. Finding for Vitol, Mr Justice Evans stated that it frequently occurred that nominations were made, received and acted on after 17:00 London time. The evidence therefore did not support a contention that a 17:00 deadline was necessary to make the contract work. With regard to whether there was a custom of the trade to the opposite effect, the evidence generally showed that when a nomination was received after 17:00 London time, the buyer accepted it under protest, then passed it on to his buyer.

time. The notice was sent and

TATE & LYLE
INDUSTRIES LTD v
DAVID McKEE (LONDON) LTD

(FT, November 8) In an application for leave to in an application for leave to appeal against an arbitrator's interim award in a dispute over removation of a sugar refinery, Hirst J ordered that the application be transferred for hearing by the official referee, who refused leave. Tate & Lyle's request for a re-listing of the application before a comthe application before a commercial judge was then rejected by the judge and Tate & Lyle appealed. Dismissing the appeal, the Court of Appeal stated that the test for transfer to an official referee was approprinteness - as flexible a test-as one could imagine. Order 38 rule 1 (2)(a) described the kind of cause or matter which might be appropriate for determina-tion by an official referee, but many matters having those characteristics were habitually determined in other courts, and rule 1(2) provided no exhaustive definition of matters which official referees might entertain.

> AND ANOTHER V. RIDEWOOD (FT, November 10)

By a conveyance, the vendors covenanted to construct an access road on the retained land while the purchaser was granted a right of way over it "at all times and for all purposes with or without vehicles." While dismissing the vendors' argument that the physical characteristics of the access road limited the nature of the traffic brought on to it. the court none the less held that owners of dominant tene-ments could control visitors by withholding licences unless and until they behaved in accordance with the terms of the easement. Such control could be exercised, for example, by employing parking war-dens, or stopping visitors at the gate until there were sufficient parking places. Moreover, in the present case, the owners were liable for being present at, and assisting visitors in, committing trespess and would be liable in damages and an injunction to restrain further

ALLIED TRUST BANK LTD V SHUKRI AND OTHERS

(FT, November 14) In Derby v Weldon (No 1) [1989] 2 WLR 276, Lord Justice Parker, echoing Lord Temple-man's observations in Spiliada [1989] 2 WLR AC 460, stated that the time taken in arguing Mareva injunctions should be mareva injunctions should be measured in hours not days and that appeals should be rare. Where principles were involved full argument was required and appeals might be justified. In the present appeal and cross-appeal, however, no principles were involved and there were only two issues for there were only two issues for consideration - good arguable case and non-disclosure and both dealt with pure questions of fact. If Parker LJ's warning continued to be ignored, the Court of Appeal would not hes-itate to back Commercial or Chancery judges who took a strong line when confronted by applications that overburdened the courts with unnecessary details that could result in the courts becoming clogged with interlocutory applications and the postponing of trials.

Aviva Golden

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ohn Mullen is proud of the 12 neatly drawn charts which festoon the wall in the textiles area he is in charge of at SP Tyres' factory at the old Fort Dunlop site near Birmingham.

With neat lines the charts track the

progress made by the small cell of workers he leads in improving quality and productivity. The latest addition records how the cell has introduced a ust-in-time system to reduce stock

levels and work in progress.

Where once there would have been 120 rolls of textiles in stock awaiting

processing there are just 11.

Mulien, who was recruited as a manual worker, talks confidently to Ian Sloss, the company's manufactur-ing director, about the cell's perfor-mance, emblazoned on the graphs. Their conversation is symptomatic of the way SP Tyres has transformed the

once ailing factory.

The skills Mullen has learnt to lead the cell, such as statistical process control and quality management, have come from an extensive training

His position as cell leader is testimony to the company's drive towards a less hierarchical management structure which gives more responsibility to a better trained shop floor.

The ease of his conversation with Sloss is an indication of the way the company's vastly improved employee involvement and communications programme has cut across traditional demarcation lines between workers and managers.

For there seems little doubt that SP Tyres has become a roaring success since the Japanese Sumitomo Rubber Industries took over the site after its acquisition in 1985 of Dunlop's Euronean tyre operations.

SRI did not have the advantages of many other Japanese inward inves-tors in the UK. Most of the buildings on the site date back to 1916. It could not select carefully vetted workers. Far from having a single union/nostrike agreement the company had to deal with a clutch of craft and general

unions. Yet production at SP Tyres is 50 per cent up on that of 1984, with a third fewer workers. Waste and warranty costs as a percentage of turnover have been more than halved. The company's market share in all product sectors has increased. An annual loss of £20m was transformed into a post-tax

profit of £3.7m in 1988. SP Tyres, which also has a factory in Washington, Tyne and Wear, and a retreading plant near Manchester, is well placed to benefit from recent major investment plans announced by Japanese car manufacturers Nissan, Honda and Toyota, seeking to establish a European base for the 1990s.

If the success is obvious, the causes are far more difficult to pin down. Why have British managers and workers been so much more successful under SRI's ownership than under the previous British regime?

According to Sloss the place was a shambles when he arrived at Fort Corporate culture

# A shop floor transformed

Charles Leadbeater examines how SP Tyres, once part of Dunlop's European operations, has been turned round since its takeover by Sumitomo Rubber



ian Sloss, manufacturing and personnel director (left), and John Mullen, production forement: Charte track the progress of Mullen's small cell of workers in Improving quality and productivity

Dunlop after Dunlop closed its factory at Speke on Merseyside. He says: "It was run by unions on the one hand and bureaucratic accountants from London on the other, who thought managing was ringing us up to tell us

how many tyres to produce."

There was a hierarchy of seven canteens. The manual workers' canteen had one of the most popular bars in

the neighbourhood.

By the early 1980s the company was heading for bankruptcy. The takeover itself had an effect on employee attitudes and performance. SRI was able to take harsh decisions over redundancies which the incumbent management felt unable to face.

Every worker retained knew that this was the factory's last chance.

Yet the involvement of a Japanese company intent on making the plant a success also provided a sense of security after the years of cut-backs and insecurity about threatened clo-

SRI has invested about £10m a year in the site. Little of the improvement is attributable to the sweeping introduction of new technology, though.
Some of the productivity gains are
due to redundancies which cut the
workforce from \$,500 in the early 1980s to about 2,500 last year.

But many of the changes have been much more qualitative. The most important was adopting a new approach to communication as the basis for management authority and

The details of the SP Tyres communication programme are fairly unremarkable.

There is a monthly team briefing. with information spreading down from the board room to the shop-floor. Three times a year board members meet groups of shop floor workers for question and answer sessions. The company has set up multi-disciplinary

teams to tackle production problems.

What matters is how this dovetails with the company's approach to management. Information can flow freely only if barriers are removed. Effective communication demanded that the status symbols of the old Dunlop days such as separate car parks - were removed. Changes were introduced; everyone now wears the same uni-

As Gerry Radford, the company's chairman, explained in a recent pre-sentation to the Japanese Chamber of Commerce: "This is not some eccentric part of Japanese culture, imposed from SRI's headquarters in Kobe. It genuinely makes everybody feel part of the same team and more at ease with each other in communicating ideas. Communication is not merely through the spoken or written word, but through our whole style of behav-

Sloss stresses the importance of continual informal discussion, which is borne out by the relaxed way he chats on first name terms with work-

ers in the plant. Yet he believes communication can

be improved. "The formal briefing meetings do not give people much room to voice their opinions. We need to develop more two-way communica-

The apparent informality belies SP Tyres' determination. Its approach to training is a clear example. The company's extensive quality training programme started in 1986 with about 1,000 staff being trained in statistical process control. It has since been extended to involve all staff, from sales and marketing to accounts, in a total quality programme. Sloss explains: "After the initial programme we realised about 85 per cent of our quality problems were not on the

shop floor." Yet contrary to the conventional wisdom that companies need to take a more systematic approach to spend-ing on training, there is no training budget and Radford admits he has no idea how much is spent on training.

This is because most of it is done relatively inexpensively in-house by multi-disciplinary teams, led by senior managers. These teams take responsibility for training other members of staff, often in areas outside their occupational expertise. A production engineer might find himself. duction engineer might find himself

training others in quality concepts.

With its new management style based on communication as the foundation, the company is moving on. An aborted attempt in the first years after the takeover to introduce quality circles will be resurrected; there is widespread confidence that it

there is widespread confidence that it will be a success.

Just-in-time production will gradually spread through the cells in the factory, as will more new technology. Sloss says: "You can only do these things when attitudes are right. Now we can really make best use of just-in-time and new technology to improve quality and increase output."

A factory which was once obsessed with union based industrial relations will also witness important changes

will also witness important changes

will also witness important changes in collective bargaining. Although union membership remains high the scope of collective bargaining has been considerably limited.

In 1985 Sloss dealt with seven unions in 11 separate negotiations. Last year the number of negotiating groups was reduced to three.

The influence SRI has had on SP Tyres' development is difficult to establish

The parent company based in Kobe Japan, exerts very little direct influ ence. There is only a small Japanese management team in the UK, with three board members and a small number of production and technical

Sloss says the Japanese have been very important in setting out clear strategic goals, for instance in stress ing the importance of communication, developing talent in-house, quality and employee involvement. The Japanese have also taught the British about the importance of planning. Sloss says: "They tend to take much longer planning a decision, making sure they have thought through all

the angles. Then once they have made a decision they stick to it."

But the Japanese also constantly push and prod the company on details. A team of three young Japanese production engineers tours the factory suggesting all sorts of minor improvements to plant layout and production systems. Japanese managers come to the UK to advise on issues such as material waste man-

After a recent car accident involving a senior British executive, the Japanese also advised on the details of the safest car seating and travel arrangements to minimise the risk of accidents among senior managers. But much of this detailed advice is

intended to stimulate the British to develop their own ideas, rather than to instruct managers in the SRI model for manufacturing. The company's West German and French factories do not work in the same way as the British sites.

This may change in the next few years as SRI's approach to interna-tionalisation develops through a review intended to develop a pan-Eu-ropean manufacturing strategy. Anyone visiting Fort Dunlop, one of

the historic sites of British manufacturing, hoping to leave with a neatly packaged answer to manufacturing problems will leave disappointed. SP Tyres' success under SRI's tutelage is not due to a model for success but a subtle yet powerful blend of factors.

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Robert Gibbens on a Canadian MBA

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include lectures by Asian ouslness professors.
The McGill Business School . .

is the only one in Canada to belong to the Programme for International Management, a network of 20 international management schools which exchanges students and teachers. McGill's Business School has a high percentage of for-eign students – about 27 per cent of the 2,300 full and part-time students, from 32

different countries.

Dean Wally Crowston, formerly head of Administrative Studies at York University. Toronto, says: "We will begin to challenge some of the stan-dard approaches used in North

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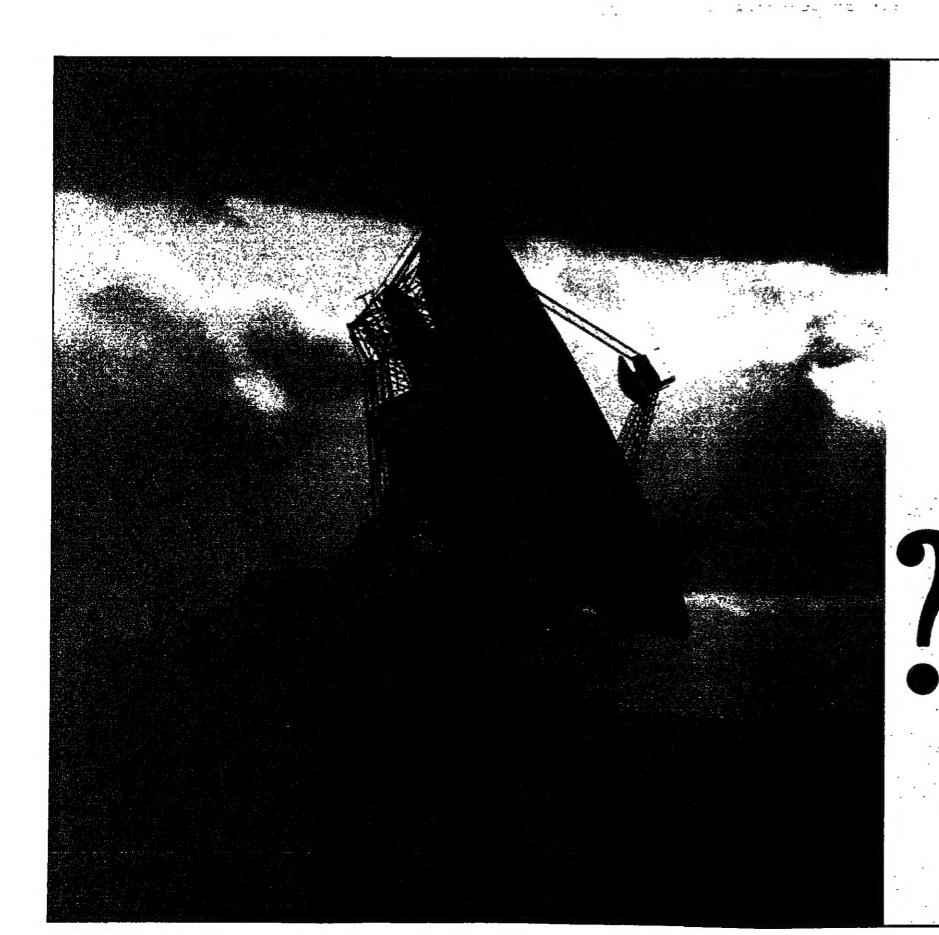
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#### THE PROPERTY MARKET

# A bridging year in prospect

By Paul Cheeseright

QUIET for the first half, gentle of gross domestic product will holiday period and a reawaken-ing in the last quarter. This-may be how the property mar-ket will behave in 1990.

The property industry will be taking the economic policy medicins conjured up by the Government just like every-body else. That medicine of high interest rates and its effect on retail performance and on investment plans has already induced a state of caution on the market. Take up of space in the City of London market, for example, was 20 per cent lower than the six

monthly average.

There is little reason to suppose this caution suddenly will disappear. This year will not be as exciting as the previous three, but it need not be as bad as some had feared.

The Financial Times survey of 22 independent economic forecasting groups has indi-cated that although the immediate prospects are far from there will be no reces-Rather, the 1990 growth

Year to November 88

Quarter to November 89

Month of November 89

be 1.4 per cent and in 1991 growth will be 2.4 per cent. Interest rates should drop a couple of percentage points by the end of the year and inflation will come down from 7.7 to 55 per\_cent, This is a triffe more optimistic than the Government's own forecasts.

The movement of the larger economy is likely to ensure that, even if demand for space is not dampened, the desire toenter into new commitments will be restrained at least until the last quarter. By then it should be clear whether the Government's treatment has worked. On the optimistic assumption that it has, the confidence which has been seeping out of the market ought to start seeping back.
All of this suggests that 1990
will be a bridging year. For
1987 and 1988, returns in the
property industry were very
high. They were less high in 1989, as the accompanying investment Property Databank table shows, but still comfortable. This year the returns, as

TOTAL RETURNS (%)

0.8

Office

a direct result of the movement in the economy, will continue to slow but ought to average out at a not unrespectable 12 or 15 per cent.
If, next year, the economy

starts to grow again, then the property industry ought to grow with it, although there might be some time lag. There are a variety of factors which could inhibit a return to the conditions of 1987-88.

First, the market has fully to absorb the surge in rents that started in 1966. Higher accomodation costs mattered less when the economy was more buoyant. At a time of restraint, such costs become more sensi-tive. While little might be done about rent reviews on existing tenancies, the movement of rents to levels undreamt of three years ago is a significant factor in delaying expansion plans at a time when profits may be under pressure. This has been clearly seen in the retail sector.

Second, retail and office tenants especially are faced with the prospect of higher costs

5.6

All Property

19.0

28

because of the introduction, from April 1, of the uniform business rate on the basis of a new property revaluation. That extra cost has to be borne by somebody, even if phased in And on premises taken up after April 1 there is no phasing. At the very least this will make tenants less ready to accept the new rental levels.

Third, the escalation of rents has brought in its wake a sharp rise in development activity throughout the country, starting in the City of London and spreading outwards.

New buildings are becoming available. They, and the buildings which become vacant because occupiers are moving, will have to be letting before development of the page company. developers enter into new com-

Already there is more choice for tenants. The level of enquiries for new premises suggests there is plenty of potential demand. What is more difficult is translating

demand into a deal.

But Debenham Tewson &
Chinnocks has noted that supply and demand in the City first into the surge of develop-ment and the first likely to top-ple into eversupply — is less out of kilter than it appears at first sight. In the third quarter of 1983 available supply was the equivalent of average take-up over 15 months, in the

1989 third quarter it was the equivalent of 11 months. With the market slowing it

becomes more difficult for occupiers to dispose of the accomodation they already hold. This is a deterrent to expansion. Obviously each market is different, but the general principle of more accommodation becoming available holds good.

In short, these factors emphasise the not very original notion that the property industry's traditional cycle is on the downward slide. But if the economic pundits are right, then the slide down, the bumpy ride along the bottom, should not be as prolonged as it was in the early and mid-

From this two other sets of considerations follow. The first relates to the property shares market. Even when the market was rising to a new peak this week, property shares were in the shade. Trading activity was low. There was the same lack of interest in the sector that there has been since last

The market has taken a very detached view of property ever since interest rates started to climb and only becomes excited in the special situations of a takeover. There could be more of those this year as the weaker and finan-



cially-extended companies seek the shelter of the more powerful and as overseas buyers or domestic syndicates exploit the sharp disparity between share price and asset values.

Apart from that, it is a fair assumption that, with returns dwindling, the market will con-tinue to believe there is little in the property sector to excite interest and that shares over the next few months will remain sluggish.

ations relates to the invest-ment market, the most notable recent factor of which has been the readiness of the domestic

institutions to sell and the readiness of foreigners to buy. It is widely predicted that, as yields widen, the domestic institutions will be encouraged to come back into the market; they are simply waiting in the wings with their chequebooks ready. But it was freely predicted over two years ago that they would want to take advantage of the higher returns from property and buy in. This they did only to a very limited extent.

The underlying deterrent of the lack of liquidity in prop-erty investment and the relatively short term view taken

by many funds suggest that an injection of finance to take advantage of an upturi in late 1990 or 1991 will be attractive only to those relatively few larger funds which tradition-ally have kept a sizeable stake

in property. Foreign investment has tended to be less sensitive to the ebb and flow of immediate market factors, ket But, relatively speaking, for-eign interest is small. The

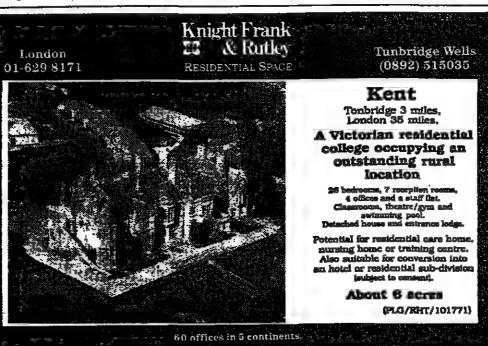
main local preoccupation in 1990 will be how to hold on in face of the high cost of money. Smaller players will find it dif-

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NOTICE IS HEREBY GIVEN, pursuant to sec-tion 48(2) of the insolvency Act 1988, that a meeting of the unsolvency Act 1988, that a above-named company will be held at: Cork Guily, Shelley House, 3 Noble Street, Lorston ECSY 7DQ

on 8 January 1990 at 10.30 am for the pur-pose of having laid before it a copy of the report preparted by the administrative receivers) under section 45 of the said Act. The meeting may, it it thinks fit, establish a committee to exercise the functions con-ferred on creditors' committee by or under the Act.

A proxy form is enclosed. Creditors whose plaints are whally assume are not entitled to attend or be represented at the meeting. Other creditors are only entitled to you it.

(a) they have delivered to us at the address shown below, no later than noon on 5 January 1930, written details of the debts they claim to be due to them from the company, and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1989; and

there has been lodged with us any proxy which the creditor intends to be used on his or her behalt.

Please note that the original proxy signed by or on behalf of the creditor must be looged at the address mentioned: photocopies ing taxed copies) are not accept Dala: 21 December 1989

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Tracking classification: 25
Data of appointment of administrative receiver(a): 15.12.88.
Name of parson appointing the administrative receivers: Lloyds Bank pio
CJ Barkow & NJ Vooght
Joint Administrative Receivers
(Office holder numbers 6002/8838) of Cont.
Guilly, 8 Greytnars Road, Reading RQ1 1,10.

SOUTHAMPTON MARINA AND TOWN QUAY DEVELOPMENT COMPANY LIMITED

Registered cumber: 1907865
Nature of business: Property Development Tracing classification: 28
Date of appointment of administrative receiver(s): 15.12.89.
Name of person appointing the administrative receiver: Electra Property Finance Limited

Limited
CJ Bartow & NJ Veoght
Joint Administrative Receivers
(Office holder numbers 9002/6336) of Cork
Gully, 9 Greyfrians Road, Reading RQ1 1J6, STUTTARD AND CURRIE LIMITED

(IN RECEIVERSHIP)

Registered number: 726147
Nature of business: Painters and Decorators
Trading classification: 25
Date of appointment of administrative
receiversa): 15.12.89,
Name of person appointing the administrative receiver: Lioyds Bank pix
CJ Barlow & NJ Vooght
John Annistrative Receivers
(Office holder numbers 9002/6339) of Cork
Gatty, 9 Greyfrans Road, Reading RG1 1/G. AIRLOAD ENGINEERING LIMITED

Registered number: 1542124 Nature of business: Manufac Nature of business: Manufacturing of presumatic conveying equipment
Trade clessification: Engineering
Date of appointment of administrative
receiverts): 15 Decamber 1968
Name of person appointing the administrative receiver scalver: Barcilays Bank pic
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(Office holder numbers 5002/5339) of Cerk
Guily, Churchill House, Churchill Way,
Carbif CF1 4XO

PRIMOGRAPHIC LIMITED

Registered number 2110668 Nature of business: Manufact Trade classification: Printing Date of appointment of administ receiver(s): 15 December 1988 Name of person appointing the admi-tive receivers: Weish Development Ag two receivers: Weish Development Agency JOSEPH PATRICK CONSIDINE and CHRIS-TOPHER JOHN HUGHES Joint Administrative Receivers (Office holder numbers 058 and 141) of Cork Gully, Churchili House, Churchili Way, Carott CF1 4XQ

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Date of appointment of administrative

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(IN RECEIVERSHIP)

Registered number: 889343 Nature of business. Property Deve Tracing classification: 23 Date of appointment of admiappointment of administrative Hame of person appointing the admitter receiver: Lloyds Sank plo CJ Barlow & AR Stanway Joint Administrative Receivers

Joint Administrative Receivers (Office holder numbers 9002/2688) of Cork Gully, 9 Greytrians Road, Reading RG1 1JQ. THURSLEY ESTATES LIMITED (IN RECEIVERSHIP)

Registered number: 155000 Nature of business. Property Management Trading classification: 35 Date of appointment of administrative receiver(s): 15,12,08.

receiver(s): 15.12.69.
Name of parson appointing the administra-tive receiver: Lloyde Bank pla CJ Barlow & NJ Vooght Joint Administrative Receivers (Office holder numbers 9002/8339) of Cork tiluty, 9 Creytrians Road, Reading RG1 1,33. MOGUL PLANT LIMITED

Registered number: 1054881 Neure of business: Plant hire an transport and seed isprication Trade classification; Plant Hire Date of appointment of agrainistrative receiver(s): 20 December 1989 receiver(s): 20 December 1989
Name of person exponenting the administrative receivers: Barclays Bank pic
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Joint Administrative Receivers
(Ottice hoiser numbers 9002/6339) of Cork
Gully, Charchill House, Churchill Way,
Carditt CF1 4XQ

AJ DUNNIKH & SONS (WEYHILL) LIMITED (ON RECEIVERSHIP)

Nature of business; Consultant and Design-ers
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#### THEATRE

Jeffrey Bernard is Unwell lournalist who embodies a Falstaffian, nay-saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's

The Good Person of Sichuan (Olivier). Magnificent National-Theatre revival by wunderkind great parable of moral ambiguity about a Chinese prostitute who can only do good by adopting systems, what can an individu al's compassion do? Witty new translation by Michael Hofmann Fiona Shaw leads a fine cast in a play new-minted for the 1990s. Fine revival by Ian Judge,im-ported from Chichester, of Son-dheim's 1973 schlagobers version

#### OPERA AND BALLET

#### London

Royal Opera, Covent Garden The revival of *Der Freischutz* brings back to Covent Garden the production's original conductor, Colin Davis, and leading tenor. René Kollo; the cast also bocludes Karita Mattila, Judith warth, and Hartmut Welker. English National Opera, Coliseum. The 1987 David Pountney magical production of Hansel and Gretel.

Théâtre de la Ville. The Wim Vandekeybus and Thierry de Mey programme is followed by Jean-Francois Duroure with his improvisations in *Cosmono Nox*. (48875442).

Gran Teatre del Liceu. Lorenzo Mariani's new production of Puc-cini's Manon Lescout. (318 92

Teatro alla Scala. Pier-Luigi Pizzi's production of Verdi's I Vesori Siciliani, with Kallen Roberto de Simone's version of of a Bergman film. A beautiful score, composed mostly in waltz time, is touchingly performed by Lila Kedrova, Dorothy Tutin (her best work in years), Peter McEnery and Susan Hampshire (867 1118)

(887 1118). Another Time (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African family in Cape Town and Maida Vale. Albert Finney plays father and concert planist son across 35 years, suggesting that talent is a means of escape and a rea-son for not going back. Janet Suzman and Sara Kestelman are electrifying in support (867

M. Butterfly (Shaftesbury), Peter Egan has taken over from Anthony Hopkins as the tortured diplomatic hero in a Peter Shafdressed up in John Dexter's superb production as a metaphor of homosexual life. The transvestite tragedy proves less electrify-ing than in New York; the play is not very good but still worth

#### Neur York

Heidi Chronicles (Piymouth). Wendy Wasserstein's award-win-ning drama covering 20 years in the life of a successful American baby boomer goes from sup-port for Eugene McCarthy's pres-idential aspirations to electoral ambitions in the 1980s, accompanied by the musical and emotional flavour of the period (239

Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new belter

#### Pergolesi's *Lo Frate Innamorato*. Also a much-acclaimed Giselie. (Wed) (809126).

Teatro dell'Opera. Puccini's Modame Butterfly is conducted by Daniel Orem. Raina Kabalovanska sings the title role, with Vasile Moldoveanu as Pinkerton, Alice Baker as Suzuki and Alessandro Cassis as Shar-

piess.(461755).

Teatro Comunale. A highly successful revival of Pier-Luigi Piz-zi's production of Bellini's I Montecchi e I Capuleti, originally

Opera. Orpheus in der Untervelt has fine interpretations by Mona Seefried, Julia Conwell, Barbara Scherler, David Griffith and Her mann Winkler. Rigoletto returns with Mario di Marco in the title role. Gwendolyn Bradley, John Sandor, Carol Wyatt and Viktor

Opera. Eugen Onegin is sung in the original language by Olive Fredricks, Katalin Pittl, Daphne Evangelatos, Wolfgang Brendel, Hans Peter Blochwitz and Kurt

in the Merman tradition. Type Daly, as the bossy, tireless and tuneful Rose, who shamelessly leads her daughter into burlesque while rejecting a perso life for herself (246 0102). Grand Hotel (Martin Beck). Tommy Tune, Broadway's present musical doctor, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives crisscrossing in an elegant, but somewhat random setting (246 0102).

Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musica in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Gunton as the demon barber of Fleet Street (239 6200). Rumours (Broadhurst). Nell Simon's latest comedy is a selfconscious farce, with numerous slamming doors and lots of mug-ging but hollow humour. Christine Baranski leads an ebullient

longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also undated the musical game with its back-stage story in which the songs are used as auditions rather than emotions (239 6200).

#### Washington

Annie 2 (Opera House). The American theatre is not immune to sequel-itis, which plagues the other arts, and here ordains a return trip to the orphanage for Dorothy Loudon surrounded by 18 sets. 33 actors and one dog. Ends Jan 20 (467 4606).

Moll. Don Pasquale is a well done repertoire performance with Hel-len Kwon, Paolo Montarsolo, Mikal Melbye and Kurt Streit.

Opera. La Finta Giardiniera is well sung by Michael Myers, Ter-esa Ringholz, John la Pierre. Janice Hall, Andrea Andonian and Darla Brooks. Die Fleder us will be conducted by

Opera. The week starts with William Forsythe's ballet Parallax. Der Zigeunerbaron is revived with Adalbert Waller, Willy Mueller, Ryszard Karczykowski, Barbara Fuchs and Sona Cervena, conducted by Volkmar Olbrich. The new Ariadne on Naxos production is sung by Helena Doese outstanding in

#### Souttgart

Opera. The successful Achim Freyer Freischütz productionre-tures with Helena Doese, Toni Kraemer and Helmut Berger-Tuna. Andrea Chenier is confucted by Gian Franco Masini

Metropolitan Opera, James Lev-ine conducts the first seasonal

#### Chicago

Driving Miss Daisy (Briar Street). The touching relation-ship between a dowager, played in this production by Dorothy Loudon, and her black chauffeur

in this production by Dorothy
Loudon, and her black chauffeur
exposes the changes in the South
over the past several decades
(143 4000).
Steel Magnolias (Royal George).
Ann Francis and Marcia Rodd
play the leads in this view of
southern life from under the dryers in a busy hairdressing establishment (968 9000).

Kabuki. The festive new year programmes (at 11am and 4.30pm) at Kabuki-za feature all the top stars, including several Living National Treasures. Among the highlights of the mat-inee is a famous scene from Bessen Kozo, whose underworld hero dresses as a lady of rank to carry out a raid. Opens Jan 2 (541 3131). At the National Theatre a triple bill featuring mainly younger actors and including Yanone (The Arrowhead), an evergreen new year favourite acted in the extravagant "aragoto" style. Opens Jan 3 (265 7411). Both thes guides in English as well as English-language programmes. Madame de Sade. Yukio Mish-lma's most famous play is an attempt at seeing Sade through women's eyes and is given a highly stylised yet intense inter retation (in Swedish) by the Royal Dramatic Theatre from Stockholm, directed by Ingmar Bergman. Tokyo Globe Theatre (360 1151) Ends Jan 13.

performance of Cosi fun initie with Margaret Price, Tatiana Troyanos, Jerry Hadley and Thomas Hampson in Colin Graham's production. Nello Santi conducts Turandot, with Gwy-neth Jones in the title role, Aprile Millo as Lip. Vladimin Popov as Caial and John

Macurdy as Timur.

Washington Opera, Romen Terle ckyj's production of Werther proj mieres with Mark Thomsen in the title role and Deidra Palmor as Charlotte, conducted by Cal Stewart Kellogg. Eisenhower

#### Chicago

Lyric Opera. Barbara Daniels is Rosalinda and Neil Rosensheir sings Alfred in director Giulio Chazalettes's new production of Die Fledermans conducted by Julius Rudel. Lyric Opera

#### Takyo

Ballet. Nutcracker: Tokyo Ballet, with Yukari Salto, Naoki Taka-gishi, Miharu Nagai, Yoshiaki Nagahata. Tokyo Bunka Kaikan

#### EXHIBITIONS

The Royal Academy. Inigo Jones, Architect — a full study and exquisite show of the intimate drawings and designs of the greatest of British architects, only excepting Sir Christopher Wres. Jones was architect to James I and Charles I, and Greenwich Hospital, St Paula in Covent Garden and the Banometing House in Whitehall queting House in Whitehall remain to us as his masterpiece Daily until February 25, except bank holidays.

hank holidays.
The Heyward Gellery. The Other
Story — an intriguing but
uneven survey of the work in
Britain since the war of artists drawn from cultures other than that of the western European tradition — weak in its socio-po-litical and historical analysis mical and historical apalysis but often strong in the individual work. Daily mill February 4, except bank holidays. The Barbican. A Golden Age

- Art and Society in Hungary 1896-1914: in the light of the cur-rent farment in Eastern Europe, with Hungary very much in the van, it is salutary to be reminded hist how active a participant she was in the European cultural commonwealth. In the great age of art nouveau, Hungarian applied art and design was sec-ond to none. Until January 14. National Portrait Gallery, Camera Portraits from the Collection 1839-1969 – a necessarily brisk but delightful and intriguing survey-cum-150th anniversary celebration. Until January 21.

Grand Palais, Eros, Some 100 vases, marbles, bronzes and jew-els dating from Greek antiquity describe most explicitly the ver-vewith which the god of love encouraged humans and gods alike in their uninhibited pursuit of pleasure. Closed Tue, ends Feb 5 (42895410).

Musée d'Art Moderne de la Ville de Paris, Kupka (1871-1957) or The invention of Abstraction. The subtitle of the vast retrospective sums up the progress of the Casch-burn artist from Vienna-inspired symbolism to non-figurative canvases where glorious colours acquire a life of their own. 11 Avenue President Wilson, closed Mon, ends Feb 25 (47236127).

The Louvre. Arabesques et Jar-dins de Paradis. The beauty and richness of nature is a leitmotive which runs through Islamic art from Spain to India, from the 8th to the 18th century. Over 200 exhibits, miniatures and manuscripts, textiles and ceramics show the unifying force of this inspiration which ranges from the decorative to the symbolic. Yet the traditional style of each of the Islamic countries adds a specific colour to nature's interpretation. Closed Tue, ends Jan 15 (40005317). Photography. To mark the 150 years since the birth of photogra-

phy the Centre Pompidou speaks of the invention of an Art, the

modernity (Quai Anatole France), Archives Nationales recount the genesis of this inven-tion (60, rue des Francs-Bour-geois), Musée Carnavalet shows Paris daguerreotypes (31, rue des Francs-Bourgeois), while the Cantre National de la Photog-renhie uses chorology to teach raphie uses chronology to teach its history (Palais de Tokyo, 16 ave Président Wilson).

#### Brussels

Palais des Beaux-Arts. Ludwig Wittgenstein and his influence on twentieth century art. Closed Monday, ends January 28. Galerie Isy Brachot, 62a Avenue Louise, works of Joseph Buys. Closed Monday ends Feb 17. Musée Horta 25 Rue Americaine posters by the 19th century
Engraver Armand Rassenfosee
in the Atelier of Horta's splendid
house, mossum. Classic Monday
ends Jan 14.

Musées Royaux des Beaux-Arts. Seventeenth century flower paintings; a selection from the museum's collection of Flemish and Dutch masters. Closed Mon-

Galleria Nazionale Dell'arte Moderna. Bertel Thorvaldsen (1770-1844). Sculptures, reliefs, heavily romantic, but with a an exhibition organised jointly by the Soviet Ministry of Culture and the USSR-Italy Association. The loos date from the 18th to the 18th century. Ends Jan

and book illustrations. Ends on Feb 18.

Madrid Caja de Madrid. Raoul Dufy. art, are on show in Spain for the first time. The exhibition vate collections and museums. Ends Jan 26. Ceniro de Arte Reina Sofia. Antonio Saura. Seventy works

bition focuses on four main themes: Ladies, Crucifixions, Goya's dogsand Multitudes. Ends Palacio de Velazquez. Art in Latin America. The exhibition analyses the sources and devel-

portrait busts and drawings by the prolific and talented Danis artist who spent nearly 40 years of his working life in Rome. Neo-classic in style, his works are purity and simplicity of line which holds them just short of sentimentality. Ends Jan 28. 100 icons of superb quality in

Palazzo Regie. Fernand Leger retrospective: includes over 150 works — paintings, watercolours

Works by French fauvist, well known for his lively use of colour and interest in varied forms of includes paintings, watercolours, drawings, ceramics as well as fabric design, belonging to priby the Spanish artist painted between 1966 and 1965. The exhi-

opment of art in Central and South America, from the wars of independence through to the

#### Frankfurt

Kunstverein, Markt 44. The Frankfurt Kunstverein is the first stop on a European tour of the works by the American sculptor Louise Bourgois. After nearly 20 years unknown, nearly 20 years unknown, 5.00 had her first retrospective in New York in 1983, organised by the Museum of Modern Art. The museum's director Mr Weiermai has organised the biggest retrospective to date with 120 sculptures and some early paintings by Louise Bourgois, now aged 77. Ends Jan 28.

77. Enns Jan 22. Schirn Kunsthalle, Am Römerberg 6. The Surrealists. Around 500 paintings, drawings, photos and objects are on display with works by Masson. Tanguy, Man Pau, Towning and Ernst Ibril. works by Masson, Tanguy, Mar Ray, Tanning and Ernst, Until

Sprengel Museum, Kurt-Schiwtt-ers-Platz. Der blaue Reiter (The ers-Platz. Der blaue Kenter (The Blue Horse). This museum is displaying around 61 pieces from its own collections as well as some additional paintings on loan from East Germany and by other artists who belonged to the same Munich-based group. Works by Wassily Kandinsky, Franz Marc, August Macke, Alexel von Jawlensky, Gabriels Münter and Marianne von Wer-Münter and Marianne von Wer-fekin can be seen until Feb 11. Kestner-Gesellschaft, Warmbüchenstrasse 16. A retrospective of the Spanish painter Joan Miro (1893-1983), with around 120 rks on loan from Spain. Ends

Cologne Mineum Ludwig, Bischofsgariun-strasse I. The most comprehen-sivereirospective on Andy War-hol, who died in 1987, with around 160 pieces from New York. They can be seen only in

Städtische Galerie im Lehmbachhans. The most complete retro-spective of the expressionist sinter Karl Schmidt-Rottluff pamer Kari Schmidt-Rokking to date with almost 370 works from 70 private and public collec-tions. After the Kirchner and Heckel exhibitions, this is the third significant project from one of the founding members of the Brücke group. Schmidt-Rottluff, who died in Berlin in 1976, was strongly attacked dur-

The Kunsterlans is host to Mer-cury and the Muses, a vast col-lection of artifacts, documents and objects from Leipzig, on dis-play for the first time. The collec-tion, ranging over four millennia, comains treasures from Ancient Egypt, Greece and Rome. The exhibition also contains Euro-pean painting from the middle pean painting from the mindle ages to the 19th century, includ-ing works by Casper David Fried-rich. Ends Feb 18. Museum for Applied Arts is host-ing a large exhibition devoted to the works of Carlo Scarpa, the Italian artist and architect. The theme is focusing on "The Other City". Until Jan 15.

Pierpont Morgan Library. The library's superb collection on Gilbert and Sullivan, including letters and memora most comprehensive ever mounted on the Vicortian oper-etta masters with more than 400 items on view. Ends Feb 18. National Academy of Design. More than 180 objects from the Fitzwilliam Museum in Cambridge are making their way round America, giving a sam-pling of objects and paintings. among them works by Titian, Peter Paul Rubens and Renoir, under the theme of the increa of learning and other great objects. Ends Jan 28. Metropolitan Museum of Art. A major exhibit of the works A major except of the works of Canaletto brings alive scenes of Italy in its secular glory. Though many are familiar, the exhibit makes the artist's vision a breathtaking panorama with touching attention to detail. Ends Jan 21. Ends dan 21. Museum of Modern Art. Cover-ing only eight years, from 1907 to 1914, Picasso and Braque: Pioring Cubism consists of more than 350 works of the two artists

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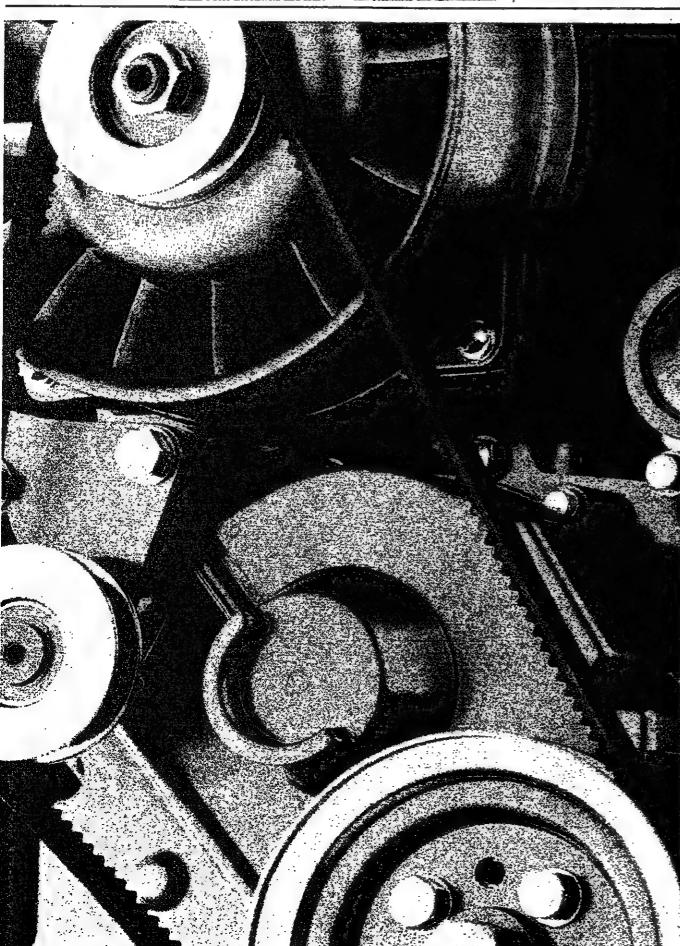
# during their fruitful collabora-tion before Braque left for war.

National Gallery. Highlighting this decade's renewed interest in printmaking in America, the 100 prints comprise a special exhibit borrowed from the collec-tion of Joshua P. Smith, among them works from major contem-porary artists including Jasper Johns, Richard Diebenkorn and Alex Katz. Ends April 8. National Gallery. Almost three dozen paintings of the early 20th century German movements, Bauhaus, Neue Sachlichkeit and Blaue Reiter, lent by the Thys-sen-Bornemisza collection, make a telling commentary on a part of the world again at the centre

Bunkamura, The Museum, Majot works from the Detroit Art Museum. El Greco, Goya, Rubens, Manet, Degas, Cezanne, Matisse, Picasso etc., more than 100 paintings from one of the largest public collections in the US. Closed Mondays. on Museum of Art, Ikebukuro. Andrew Wyeth: Helga, A of his favourite model over a 15 year period and not revealed to the world until 1986, A secret obsession or commercial ruse? Closed Mondays, Suntory Muscum. A selection of works from the museum's col-lection of Edo period artifacts: combs, ornamental hair pieces. exquisitely lacquered, make-up

sais etc. The museum also has

mony room to relax in, . .



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# Andreas Schmidt

WIGMORE HALL

The world seems suddenly rich in fine young Lieder baritones (and all of them regularly appear at the Wigmore Hall it London's most valuable concert hall). Andreas: Schmidt, the young German who sang there on Wednesday. is already among the most prized, since his artistry is

of a very special sort. His lyric baritone is darker in colour than that of his German coeval, Olaf Baer, and richer in texture than that Fischer Dieskan. It is wonderfully beautiful: the tone flows, unstrained and unforced, across a wide

compass and dynamic range,

the phrasing is at once effortlessly musical and wholly free of arty device. In a programme devoted entirely to Schubert and a clutch of Wolf's Goethe settings, one noted the marks of the master not in anv mmature reproduction of F-D interpretation, but in Mr Schmidt's diction, which presses both light and deep on every syllable and brings together notes and words with ristocratic refinement. To hear a German singing with mastery in his native language is to be reminded once again what a marvellods vehicle for

singing that language can be. This artist's concentrated beauty of tone and line seems bound up, as it should be, with the style of his Lieder singing: he is a contained performer, who prefers understatemen reserve, glancing hints of drama to anything more assertive or obviously colourful in the way of detail. in Schubert songs requiring easy physical ebulliance, a sense of al fresco exhibitation. on the listener's enjoyment. "Der Zwerg," too, was subtle and low-keyed where it called for a touch of melodrama though it was admirable and even rather brave of a young singer to eachew large effects entirely rather than taking

But in "Der Einkame" he was in his element, flicking tender, humorous inflexious off notes and rhythms with maximum eloquence, and inspiring Geoffrey Parsons at the piano to do the same (or vice versa: Mr Parsons w (or vice versa: Mr Parsons was at his incomparable best). And in Wolf — notably the three "Harper" songs from Wilhelm Meister, attered with quist, searching melancholy, a magnificent "Prometheus," and a superbly in-turned, fine-shaded "Grenten der Menschleit" — the match of parformer to material secured. performer to material seemed ideal. To witness Mr Schmidt's Lieder promises to be a joy and a privilege. - · · ·

The previous evening in the same hall the Duke Quartet, a young English group of enormous promise, tackled a big programms — the third quartets of Britten and Tippett, Schubert's "Death and the Maiden" – with impressive confidence and panache. The Tippett work was powerfully achieved: the sense of youthful exuberance in the playing answered the musical needs most — satisfyingly. In Britten and Schubert the Duke have still to discover to the full how to be spaciously lyrical, to make every note - and every pause - telling: both composers suffered a certain breathlessness. Here, too, further artistic development

offers exciting prospects.

# Some patchy and volatile nights at the opera

The year ended with the Arts Council in an axe-wielding mood. Max Loppert looks back at 1989 with mixed feelings

dominated by the event which provided the year's Big Bang finale: the Arts Council's decision, last month, to withdraw its subsidy from Kent Opera, the largest operatic touring company in Britain. I protested about that in the Weekend FT of December 23 and shall therefore spare the reader further splutters of outrage. But the decision does have the side-effect of casting a new and rather uncomfortable light on the activities of the other main British opera companies, not all of whom have shown themselves in prime condition during 1989. 7

Last year at this time I celebrated what then appeared to be distinct signs of artistic regeneration at the Royal Opera. What a difference a year makes. The bright sheen of optimistic promise, the determina-tion to lift the house out of the slump of previous years, seemed to go from the programme of the house's new regime. I still retain the hope that its disappearance is only temporary — but by the end of the year a fair amount of pure faith was needed. "Patchy and volatile" is the phrase used by the Arts Council to describe Kent Opera's recent artistic record — and my goodness, if one wants a demonstration of the sense of those epithets, one has only to examine the record of new Royal

Opera productions during 1989.
I read the Royal Opera scorecard tread the Royal Opera scorecard thus. There was one wholly positive achievement — Graham Vick's glittering, glamorous, quite awesomely intelligent and well-defined staging of Berio's Un 7s in ascolto, a work that elsewhere my colleague Andrew. Clements has deemed a "landmark" to 20th certainty others. In 20th century opera, and one which (on three visits) simply dazzled and overwhelmed me with its beauty, wit, sumptuousness of vocal and instrumental sound, and poetic richness of content Tale stands as the year's highest operatic peak, an experience that extended the boundaries and possibilities of the medium by returning to explore its roots in Italian lyricism. When shall we hear and see it all again? and see it all again?

Two bought-in stagings, Albert Herring from Glyndebourne and Die Walkurs from Berlin, were both walkure from Berlin, were out decently re-created – the Wagner so splendidly conducted by Bernard Haitink and played by the ROH orchestra as regularly to sweep the listener's senses above and beyond the depressing grey confines of Götz Friedrich's "time-tunnel" concept.

And - this is the crucial part, also there were four wholly home-grown stinkers. Ossi fun tutte (full of sour knockabout, inadequately cast) and the hideous "critical" treatment i.e. discontinuous in style and crassly insensitive in musical response, of *Idomenae*, two further spisodes in the increasingly unwalcome Mozart collaboration of Johan nes Schaaf and Jeffrey Tate; the unconscionably boring, clumsy, and (from the look of it) costly Trocators staging by Piero Faggioni, the house's Principal Guest Producer for how much longer?), with Baltink an un-electrifying conductor and an ill-thosen cast honourably led by Placido Domingo; and Chernbin's Médés, in all of British opera easily the year's most speciacular disaster. (The strained singing of Booklind Floorlight bear and also to Rosalind Plowright, here and also in Il propotore, was a cause of deep sad-

ichubert's "Death laiden" — with the confidence and The Tippett work exfully achieved: the routhful exuberance tying answered the last appearance of the Visconti Don Carlos, the Tate-conducted Rosenkavalier, the Haitink-conducted Ros Against all that, there was a sense

and also in both Tito and Figuro). Other performers I recall with special gratitude during the year are Katia Ricciarelli (so vulnerable and touching in *Don Carlos*), Anne Sofie von Otter as a Sextus of velvet voice and irreproachable style (in Tito), Jerry Hadley as an elegant Rigoletto Duke, James Morris's superlative singing as Wotan, and the entire cast of Berio's opera, magnificently led by Donald McIntyre.

While on the subject of "patchy and volatile," what on earth is going on at Welsh National Opera? This was the company that not long ago regularly shone the torch ahead, set all the British trends; it did not look or sound that way in 1989. A set of dim new productions (a silly re-jigging of Ariadne out Naxos, a facetious Serugito, a hopelessly blank "re-think" of Der Freischütz) plus an appealing but modestly sung Senappealing but modestly sung Son-nambula (I caught up with it on the WNO tour, and found myself liking Helmut Polixa's dream-landscaped production much more than most of my colleagues had at Cardiff) none of this was exactly stirring

The presence of Charles Macker-ras as conductor ensured the excitements of the Frau ohne Schatten revival; at other times (in Ariadne, for instance) he gave the impression of being on a superior version of conductor's auto-pilot - very superior, since it was Mackerras, but still not quite up to scratch. Audience numbers appear to have dwindled both during the Spring tour and the recent London visit. How much was overall money shortage to blame? People who know and care about opera at all levels of performance achievement know too that companies can undergo low periods as well as buoyant ones, and that the situa-tion can change from one to the other without warning or simple explanation. It's a point the Arts Council would do well to ponder the next time it's in axe-wielding mood.

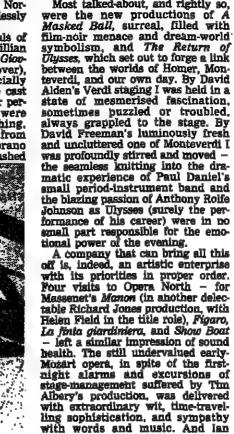
My three visits to Scottish Opera
produced similarly mixed fare. The
best was Richard Jones's triumphant

staging, at once wryly surreal and narratively faithful and simple, of Das Rheingold, lyrically conducted by John Mauceri, and with Willard White, Felicity Palmer, and Bonaventura Bottone leading an excellent group of British Wagnerians (the next episode of this Ring comes in 1991, too long to wait). The good-tomiddling was the British opera-house première of Weill's Street Scene, in the fussy David Pountney production that was taken on by ENO later in the year: I love the work with a passion, but regretted its failure, essentially productioncaused, to come across at full strength. The rather tedious was Di Trevis's staging of The Merry Widow – not bad, but in this yawn-making work not bad isn't good enough.

By contrast, it was on the whole a brilliant year for English National

Opera. One may not have welcomed unreservedly every new addition to the repertory (e.g. Reimann's barren, brutalist Lear) or admired every chosen production style (e.g. David Pountney's acutely self-conscious staging of Falstaff). Yet in almost every case, and even after episodes of doubt or regret, one ended up saluting some aspect of the decisive, convinced company execution - in Lear it was the no-holds barred singing from the entire cast, in Falstoff ebullient vocal ensemble under Mark Elder. Only the new Onegin -produced by Graham Vick, con-ducted by Elder - seemed to me an insufferably arty, enervated mess; and even then there was the consolation, albeit at a late stage, of Norman Bailey's unforced, effortlessly affecting Prince Gremin

There were successful revivals of The Turn of the Screw (with Gillian Sullivan and Robert Tear), Don Giovanni (conducted by Jane Glover), and The Magic Flute (especially when Joan Rodgers joined the cast as a shining Pamina). The later performances of Street Scene were graced by a notably touching, strongly-sung Mrs Maurrant from that under-used dramatic soprano Phyllis Cannan (who also unleashed



and the RSC, is already a run-away hit; at the same time it undertakes a strictly serious exercise in artistic revaluation. Sally Burgess (Julie), Bruce Hubbard (Joe), and Karla Burns (Queenie) are worth crossing oceans to see and hear.

In a year of so many superlative individual examples of the operatic singer-actor's art, I must still single out the Kostelnicka of Anja Silja in Glyndebourne's new *Jenufa*: this

nearly unbearable; and yet what one recalls most is the naked honesty of her bearing and vocal delivery, the stillness, the animal directness. Altogether Silja raised a fine, noble per-formance to heights that even Glyndebourne audiences must have found exalted.
The festival's first "period-instru-



on the house a tremendous Lear Goneril). The London run of The Love for Three Oranges, in the Richard Jones staging first shown in 1987 by Opera North, continues in repertory as I write, and is a comic-opera experience of hilarity and pleasure quite unconfined.

Most talked-about, and rightly so, were the new productions of A Masked Ball, surreal, filled with film-noir menace and dream-world symbolism, and The Return of Ulysses, which set out to forge a link between the worlds of Homer, Monteverdi, and our own day. By David Alden's Verdi staging I was held in a state of mesmerised fascination. sometimes puzzled or troubled, always grappled to the stage. By David Freeman's luminously fresh and uncluttered one of Monteverdi I was profoundly stirred and moved — the seamless knitting into the dramatic experience of Paul Daniel's small period-instrument band and the blazing passion of Anthony Rolfe Johnson as Ulysses (surely the per-

with its priorities in proper order. Four visits to Opera North – for Massenet's *Manon* (in another delectable Richard Jones production, with Helen Field in the title role), Figuro, La finta giardiniera, and Show Boat

— left a similar impression of sound
health. The still undervalued early-Mozart opera, in spits of the first-night alarms and excursions of stage-management suffered by Tim Albery's production, was delivered with extraordinary wit, time-travel-ling sophistication, and sympathy words and music. And Ian Judge's production of Show Boat, a

was one of the great performances of our day, and of festival history. The intensity of Silja's every utterance and gesture was searing, the moral focus unflinching and at times very

ment" Figaro was conducted by Simon Rattle and produced by Peter Hall a collaboration of which great

things had been expected. In the event, it was a disappointment. The twee, orchestrally stodgy return of Gluck's Orfeo was something worse (in spite of Diana Montague's rapt presence and pure singing) - when, for heaven's sake, is Glyndebourne going to tackle this composer with the devotion and stylistic single-mindednesa he deserves?

But balance was restored by the 1981 Britten Dream, which came back to remind us of Sir Peter's halcyon days as an opera producer, by Felicity Lott and the cast (superbly moulded into an ensemble) and conductor (Graeme Jenkins) of a masterly Arabella, and by The Rake's Progress - Glyndebourne at its characteristic best. Mr Jenkins, chief conductor of Glyndebourne Touring Opera, set off the autumn stint of the younger-sibling company with a new look at Britten's Death in Venice: at once hard and tender, scenically not always ideal, but musi-cally vigorous and gleaming, and led by Robert Tear as a lucid, eloquent, un-Pears-like (in the best sense)

Other British opera travels took me to Manchester, and the Royal Northern College, for some impres-sively high-callore Handel (Alcina) and Janacek (From the House of the Dead); to Belfast for Opera Northern Ireland's dapper, stylishly Gallic Faust; and to Birmingham for a WNO concert account of Janacek's Osud, in which Mackerras and company struck the sort of heaven-storming form one always expects of

In London it was a year of notably worthwhile concert opera. Rimsky-Korsakov's *Micda* was given in hues of many colour by Michael Tilson Thomas and the LSO; the Orchestra of the Age of Enlightenment's Cher-ubini Médée served to introduce Eliserved zabeth Connell's flery heroine (pity we were denied her at Covent Gar-den); and for Massenet-lovers – a discerning and hardy group, unfazed by the mockery of the unconverted Chelsea Opera Group mounted

Thais, wonderfully well conducted by Michael Lloyd and sung by Elizabeth Gale and Anthony Michaels-Abroad, I was privileged to attend

the English Bach Festival's brave Monte-Carlo staging, in careful "period" style, of Gluck's Alcesta. At Drottmingholm, the summer festival launched a four-part Gluck cycle with a tremendous account of that enthralling and still gruesomely undervalued Grand Opera avant la lettre, Iphigénie en Aulide. (The death of its producer, Göran Järvefelt, a few months later of an inoperable brain tumour at the age of 42 was one of the operatic tragedies of the decade.)

Vienna put on a once-in-a-lifetime Khovanshchina, conducted by Abbado and sung by Russian visitors with incomparable grandeur. At the

New York Met in April a Ring cycle of determined traditionalist theatri-cal style was possessed of some musical merit – James Levine's orchestra played superbly – but lit-tle dramatic life or interest. The July 14 Paris unveiling of the Bastille Opera amid bicentenary ballyhoo proved an occasion for both excitement and trepidation (the acoustics in the Grande Salle gave grounds for

real alarm). On the water's edge of Lake Constance the Bregenz Festival set in motion a David Pountney-Stefanos Lazaridis version of The Flying Dutchman of stupendous stagecra and imaginative resource, a festival outing impossible to duplicate anywhere else in the world. The death of Herbert von Karajan 11 days before the start of the 1989 Salzburg Festi-val cast a large shadow over every Salzburg event; Georg Solti nobly took over the Ballo in maschera which Karajan was to have conducted, a super-luxurious spectacle of amazing mindless vulgarity made just bearable by Domingo, Leo Nucci, and the ever-remarkable Josephine Barstow (much missed in London during 1989: her only appaear-ance was in the ENO Makropoulos Case revival). One looks forward to the post-Karajan era at Salzburg with considerable curlosity – and

A death that will have affected opera-lovers of all sorts and nations was that of John Pritchard (who this summer undertook another act of Salzburg rescue, by stepping in to conduct La Cenerentola). Not always the most energetic of opera-house musicians, he was a musician of extraordinarily various gifts, loved by singers and players alike; and on the right night - in, say, Figaro or Cosi, Capriccio or Intermezzo, or Rossini and the bel canto Italians – he had few opera-conductor equals. He

is much mourned. The last word of 1989 must be reserved for that unquenchably youthful-spirited octogenarian genius, Michael Tippett. The première at Houston of New Year, his fifth opera, was exhilarating: it's a short, punchy piece, full of exuberant invention, dramatically purest Tippett in its mixture of realism and fantasy, and utterly unstaled by tiredness or easy self-repetition. It comes to the 1990 Glyndebourne Festival, where it will no doubt receive a more sleekly virtuoso reading -the Houston company appeared to find Peter Hall's elaborate produc-tion a stumbling-block to musical confidence - and where Helen Field's radiant beroins should blos-

New Year is an artistic outpouring of honestly found optimism. It seems to me the ideal work to provide an operatic bridge between the decade just ending and the one about to begin I can hardly wait to hear and see it again.

som even more rapturously.

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# **ARTS GUIDE**

MUSIC London

Royal Philharmonic Orchestra

conducted by Kazuhiro Koizumi, with Hiromi Okada (piano). Tchaikovsky, Rossimi and Bee-thoven. Barbican Centre (Fri). National Youth Orchestra of Great Britain conducted by Edward Downes, with John Lill (piano). Prokoviev, Rachmaninov and Dvorak. Barbican Centre

(Sat). English Chamber Orchestra conducted by Marcello Viotti, with Stephanie Gonley (violin). Mozart. Mendelssohn and Schubert. Barbican Centre (Thur).

Orchestre Colonne conducted by Vitaly Rataev, with Philippe Entremont (piano). Berlioz, Rach-maninov (Mon). Théâtre des Champs Elysées (47203637) Francois-Rene Duchable, piano regital (Tue). Salla Gausan recital (Tue). Salle Gaveau (45632030) Ruggero Raimondi accompanied

by the Moscow orchestra of Tchaikovsky's Academy of Music (Wed). Opéra de la Bastille (47048115/47048893)

Belgian National Orchestra con-ducted by Ronald Zollman with Imogen Cooper (piano). Bee-thoven (Sun). Palais des Beaux-

Arta Belgian National Orchestra conducted by Ronald Zollman, with Heinrich Schiff (cello). Liadov, Shostakovich and Stravinsky (Thur).Palais des Beaux-Arts.

# January 5-11 Teatro alla Scala. Recital by bass Paata Burchuladze singing Tchaikovsky Glinka, Rachmani-nov and Mussorgsky (Mon)

PARTITION Carlo Maria Giulini conducting Brahms' German Requiem, with soprano Barbara Hendricks and baritone Andreas Schmidt. Audi-torium in via della Conciliazione

New York New York Philharmonic, Zubin Mehta conducting with Pinchas Zukerman (violin). Haydn, Neik-rug, Sibelius (Tue); Zubin Mehta conducting Rettheres Wards conducting Beethoven, Haydn, Weber, Bizet-Waxman (Thur). Avery Fisher Hall (874 6770).

# Washington

(Sat-Tues) (6541044).

National Symphony Orchestra conducted by Mstislav Rostro-povich. Tchaikovksy (Thur). Kennedy Center Concert Hall (467

# Chicago

Chicago Symphony Orchestra conducted by Myung-Whun Chung. Bartok, Dvorak, Proko-fiev (Thur). Orchestra Hall (435

# Tokyo

Japan Philharmonic Orchestra conducted by Ken-Ichiro Kobayashi, with Asako Urushihara (violin). Dvorak, Tehaikovsky. Suntory Hall (Mon) (234 5911). Wiener Johann Strauss Orchestra conducted by Alfred Escher, with Helen Donath (sonrano) with Helen Donath (soprano). Strauss. Suntory Hall (Wed. Thurs) (403 1290).

# Laurie Booth

# ica theatre

The setting is null - the grey brick area of the ICA Theatre, which has always seemed more like a pretentious garage than a location for performance. Laurie Booth, now bearded, in grey singlet and trousers, alone. A "sound installation" by Hans Peter Kuhn, which means assorted noises. Brilliant lighting, by Booth, prov-ing that a few lamps and a lot of imagination are all that is needed for decoration to stimulate an audience's perceptions and make a world for us. And Laurie Booth's own prodigious command of movement and his no less admirable ability to shape choreography that is dramatic, beautiful, intense in expressive means, rich in

For an hour on Wednesday night, Booth took us on a journey. He names this new piece - a reworking of dances he made last summer in New York - Well Known Worlds. But though we may recognise the provenance of certain attitudes – Indian dance; T'al Chi; even Zapateado - the text seems more like a pilgrimage whose externals are far less interesting than the inner life, the spiritual perceptions, that fire and shape the movement.

Booth is an astonishing virtuoso, his dance manner marked by exceptional control. Poses can melt slowly into curves and give way to sinuous

prestissimos of activity; he has a master's command of physical tempo and of nuances of gesture. He walks, stamps, runs, lies prone, toys with balance, gazes motionless at us, and everything is potent dance. Movement forms are stated, mutate, repeat, yield up their possibilities in a dense fabric of dance invention.

Yet this can seem but a cara-pace covering some more pow-erful contemplative world. Booth's use of poses from Hindu dance, the force of his personality and the command-ing presence established by the movement, lead the viewer on to considerations about the spiritual traditions of dance as a means of worship and of purification.

By the evening's end, Booth has seemed like a seeker after truth whose voyage of discovery we have shared (without, alas, arriving at his state of understanding). We have, in the process, watched a performer touched with greatness, entirely sure in his physical and creative means. Amid the fatulties and flimsiness of the New Dance, Laurie Booth is a masterly performer and a maker of vividly theatrical dances. His appearances continue until Sunday.

Clement Crisp

# FINANCIAL TIMES

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Friday January 5 1990

# Troops out, dollars in

THE US has got away with its invasion of Panama, but without grace and not without damage to some good principles of international law and behaviour. The surrender yes-terday of General Manuel Noriega at least has the virtue of ending the first stage of the latest, and very uncomfortable, episode of American intervention in its own backyard.

The second stage, both in Panama itself and in the US, is going to offer no such clinical triumphs. It is now incumbent on the US to do all it can to restore some measure of viability to the Panamanian economy and to give substance to the claim, repeated again yesterday by President Bush, that it acted to restore genuine democracy. Panama may only have 2.2m people, but noth are, relatively, monumental tasks.

It matters less whether the rule of Noriega or the US Government, through boycott and invasion, did more harm to the livelihood of Panamanians than that the US should acknowledge its clear moral responsibility for reconstruction. After all, Noriega was, to paraphrase FDR's dictum, "our son of a bitch" for a number of

#### Golden age

So was, off and on, the charismatic but hardly democratic Gen Omar Torrijos, but his rule, from 1968-81, is now seen as something of a golden age in recent Panamanian history, Under his tutelage, Panama developed a thriving offshore banking business and a big free trade zone, which together accounted for a quarter of gross domestic product. It derived a decent income from shipping flying the Panama-nian flag of convenience. The service economy flourished above and beyond the needs of the canal. Health and welfare facilities were much improved, there was even some redistri-bution of income and a sense of Panamanian identity began to emerge. And Gen Torrijos had the army behind him. For these reasons, Panama did not suffer the convulsions of Nicaragua and El Salvador, much to the relief of the US.

This infrastructure is now in severe disrepair. The prosecution of Norlega on narcotics charges makes it unlikely that

painted itself into a corner in its dispute with five public sec-

the US would countenance the banking centre through which drug money could be passed. The free trade zone has fallen on hard times, and so, though probably only for the short term, has the flag of conve-nience business. The invasion inflicted much physical dam-

age to the capital.

But even the withdrawal of US troops from the streets of Panama and the expected ava-lanche of US cash, credit and expert advice may not be enough to justify President Bush's claim that he acted in part to restore democracy. For that to take hold, critical decisions on the future will have to be taken by Panamanians themselves; the question is which Panamanians.

#### Legitimate regime

The Endara Government can reasonably claim legitimacy. He beat a Noriega stooge in free elections last summer ignored by the General. It would not be fair to pass judg-ment on its actions, such as they were, in the extraordinary circumstances of an occupa-tion. But it will be perceived, inside and outside Panama, for some time as a puppet regime. The army, which sustained for good and ill the last two regimes, is no longer a force for stability. With so little history of effective democracy in Panama, there is a risk that the present Government will come to resemble the inept oli-garchy that preceded Torrijos.

For Mr Bush, too, some of the lessons of Panama will take time to digest. The lack of widespread international support for the invasion should remind him that the US has not been given a mandate from the world to go about "restoring democracy" wherever it chooses. Moreover, convicting Noriega in the US courts is

going to be no easy matter.

As an exercise in regional hegemony by the American superpower the Panamanian adventure has achieved its stated objectives; an unpleas-ant dictator has been removed and the prospects for democratic government enhanced But there are costs still to be counted, not least in the impact on the standards of behaviour which should govern relations between states.

# No way out of Nupe's trap

tor unions over ambulance workers' pay. There is no way out that is not damaging, either to the counter-inflationary strategy, or to perceptions of the political competence of the Secretary for Health, Mr Kenneth Clarke, or to the image of the Government as one in whose hands the National Health Service is safe. Skilful tactics, and an emollient appearance on television, have earned public sympathy for the chief union negotiator. Mr Roger Poole of the National Union of Public Employees (Nupe). Clumsiness, and an unfortunate use of terminology, have had the opposite effect on the popularity of Mr Clarke. Opinion polls have indicated overwhelming public support for the ambulance workers, leading a number of Conservative backbenchers to question the wisdom of the Government's stance.

# Staff ballots

The contrast in the presenta-tional abilities of the two lead-ing protagonists is, however, only part of the story, which begins with a strategic decision by the unions to focus public attention on the 6.5 per cent pay offer made to the ambulance workers for the year beginning April 1 1989. This was in line with offers accepted by most of the non-professional workforce of the National Health Service and National Health Service and, indeed, by Nupe's own negotia-tors on behalf of the half of the ambulance crews it represents. Yet staff ballots repeatedly rejected the offer, and, on September 13, the five representative unions combined to sup-port disruptive actions, which this upsurge of feeling was the erosion, over a period of three

years, of the previous parity between the pay of ambulance crews and firefighters.

A sensitive management, in close touch with its employees, might have seen the dispute coming. Since it began there has been much talk of differentiating between highly trained staff and members of crews whose principal job is driving patients to and from hospitals. To be fair to the Government, Nupe is likely to have rejected

any early proposal for a "two-tier" service out of hand - but then, properly put, the case for such a sensible evolution might have won some public support from the beginning. The initial offer was said to be worth more to London staff, but this weighting was not argued in terms of its ability to attract quality staff. The intense feelings generated by ambulance crews comparisons of their own roles with those of firemen and the police — all termed "emergency services" by the unions - could not be

#### Final offer Matters worsened as railway-

men and local government workers received 8.8 per cent-plus after a summer strike, and formulas linked to average earnings gave firefighters 8.6 per cent and the police 9.25 per cent. Shortly before Christmas Mr Clarke recast the basic offer to the ambulance crews, making it 9 per cent over 18 months, plus bonuses for qualified paramedics. This is now said by the Government to be its final offer.

The Government should not have allowed itself to fall into this trap, but now that it has it has little option but to stick with the money it has put on the table, and take the political consequences. If it does not a pattern might have been set, first by the railway strike and latterly by the ambulance crews' disruptions, which would lead to further, demands by the public sector unions.

That said, it is unfortunate

that the ambulance workers have been caught in the firing line. They are low-paid and deserve, at the least, opportu-nities to do better. Much could be done in planning the remu-neration to be offered this year, particularly if thought is given to a new pay structure based on acquired skills. There is a case for regarding the highly qualified among them highly qualified among them as emergency workers, thus linking their pay to average earnings, in return for a no strike deal. The quality of Britain's public services will not be increased while financial rewards depend on the cial rewards depend on the uncertain impact of the popu-larity of different groups of workers and their willingness to inconvenience the public.

Roger Matthews reports on the Vietnam that awaits repatriated boat people

# The socialist pursuit of profit

o espouse Marxism-Leninism
while practising Thatcherite
monetarism and to advocate
the importance of a market
economy while declaring the inevitable victory of the proletariat might
not seem an easy or logical path for not seem an easy or logical path for any government to choose. But Vietnam has never been one for the soft

Any developing country which in little more than 20 years defeated the armies of both France and the US might be forgiven for trying to perform as an encore the economic equivalent of walking on water. There is, at the most senior level in Vietnam, something akin to incredulity that a nation which achieved so much on the battlefield should be falling to match the economic performance of other lesser countries in the region.

The comparisons they make are not unambitious. There is no talk in Hanoi of trying to perform better than other nations which have a gross national product per capita of around \$200. Vietnam wants to be a proper tiger like Taiwan or South Korea, although it might settle temporarily for the status of a Malaysia or Thailand.

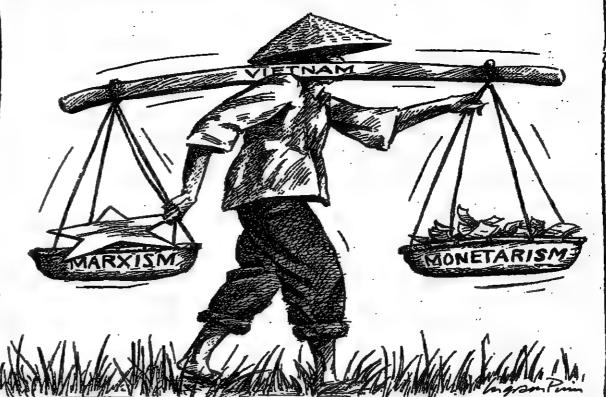
The septuagenarian leadership believes still that there is nothing basically wrong with the system. After all Marxism-Leninism as prac-tised under Uncle Ho (Ho Chi Minh) in what was then North Vietnam, delivered almost everything a revolu-tionary society could desire and was a beacon of hope to other peoples around the world. But, since the defeat of the French and the Americans and the reunification of the country, very little seems to have gone right for Vietnam.

The Communist Party of Vietnam has not, like ruling parties in the West, tried to put the best face on a bad job. It has reviled itself, indulged in an orgy of self-criticism, boasted about the achievements of socialism elsewhere in the world, and viewed with deep suspicion "imperialist plots" to undermine the brotherly parties of eastern Europe, while taking the first tentative steps down a path which has familiar aspects to anyone who has lived in Britain since 1979.

As part of the programme of restructuring, the inefficiency of cen-trally planned state industries has been castigated. A government report published this week confesses that these industries have displayed embarrassing inefficiency since losing subsidies and monopoly rights. "Cum bersome and inefficient managerial mechanisms and outdated technology" are blamed. The report adds that although the hard times peaked in May last year a third of state-owned industries still "cannot make it."

Managers have been instructed to operate their factories profitably, to find out for the first time what their customers want, to improve productivity, to concentrate on quality, and to get rid of surplus labour. So unemployment has soured, officially to 20 per cent but probably much higher And interest rates have been pushed up to 12 per cent a month, to squeeze to probably close to 20 per cent this

In Hanoi, a decaying architectural jewel of a city, the visual changes which have taken place over the last two years are striking. Many men of working age are idling on the streets but small-scale capitalist activities, hitherto unknown, have mushroomed. Anyone, it seems, who has a room with access to the street has turned it into a three-table cafe or a shop which



night have nothing more to sell than five packets of cigarettes.

Small stalls abound on the pave-

ments, lit at night by tiny oil lamps.
An elderly gentlemen, looking not unlike Uncle Ho, crouches by his stall, obeying the first rule of having something to sell, but after three days still not finding a buyer for his two dog-eared copies of Tarzan magazine. Other stalls perversely offer lighter field alongside disposable lighters. Butire streets are given over to a per-Entire streets are given over to a par-ticular product; so there is shoe street, inner tube street, tyre street, wellington boot street, and cigarette street, all charging prices subject to the laws of supply and demand.

The septuagenarian leadership believes there is nothing basically

wrong with the system

Competition is also emerging in the

service industry. At the Sofia restaurant, an improbable joint venture between the Bulgarian and Vietnamese Governments, waitresses determinedly shoo out any diners threatening to remain after 8 pm, while in one of the few private sector establishments, it is now possible to order reasonably priced French champagne at

At the State Commission for Prices business appears to go on more or less as usual. The weekly bulletin dictates that the retail cost of a Soviet-made inner tube is 4,000 dong, a Czech crank and sprocket wheel 24,000 dong, a pupil's exercise book 350 dong and a 21-inch Japanese television set 2.8m dong, or \$717 (2447) - more than four years' gross salary for most peo-

Officials might draw satisfaction from the recent elimination of queues, but it is principally because the black market has taken over. It is not that the state has renounced its role, simply that, as in Burma, it is lost for an wer to smuggling. At the border with China, trucks stream across, drivers ignoring officers on duty at the customs post. Officials say weakly that even if they do charge duty the traders just take the duty-paid stamps off and use them again on subsequent

The country has also been littered with illegal highway checkpoints, where unauthorised operators have been levying taxes, seizing goods and imposing fines. The Government this week ordered the forced removal of these checkpoints, which are common on the main north-south highway. They have obstructed the flow of goods and caused travellers serious goods and caused travellers serious losses, exacerbating the maldistribu-tion of goods which the Government has identified as one of the country's

most serious economic problems.

In Ho Chi Minh City (formerly Saigon), as far by air from Hanoi as Madrid is from London, the signs from the airport still direct arriving passengers in Saigon. And some of passengers to Saigon. And some of those qualities for which the city was noted before 1975 are beginning to reemerge. Unlike Hanoi, where private enterprise is being learned, in Ho Chi Minh City it is being revived. It has acquired from the north a heightened capacity for self-criticism — a new conscily for self-criticism — a new conscile guide to investment brutally describes hotel managements as disappated and service as negligible — but knows far more about laisser fairs economics, trade and small-scale manufacturing.
One of the myriad, often contradic-

committee of the Vietnamese Comminist Party is how far and how fast the south can be allowed to run, if, as inevitably will happen, it widens the economic gap with the north. Hand's restructuring problems are greater because of the concentration of heavy industry there and because northerners, while eager to follow the same path to prosperity, have less first-hand knowledge of the mechanisms through which this can be achieved.

Conversations in Hanoi can range from the dutiful recitation of official policy to enthusiastic exchanges on the functioning of banking systems in the West or how joint stock compa-nies might be quoted on some dis-tantly perceived stock exchange. But what come to be lecking is the rolitiwhat seems to be lacking is the politi-cal will and drive exhibited, for example, by President Mikhail Gorbachev in the Soviet Union.

Vietnam's ageing leadership is looking westward with growing auxi-ety. The Soviet Union has funded Vietnam by at least \$1bm a year for the past decade and made economi-cally possible its military presence in Cambodia. But since September Viet-nam has officially withdrawn those

The notion of service to the customer and also to the country has yet to take hold

troops and Mr Gorbachev is preoccupied with domestic affairs.

Thus Vietnam is increasingly find-Thus Vietnam is increasingly finding that it has more in common with its old enemy. China. Seen from Hanoi, Mr Deng Risoping may have made errors, but — in the eyes of the Vietnamese leadership — he at least had the courage to correct them in Tiananmen Square. Mr Gorbachev, on the other head is componential bigs. the other hand, is compounding his errors almost daily and has already sacrificed the dominance of commuthroughou Europe. As Vietnamese officials recently pointed out, Asian commu-

nism is made of sterner stuff.

Mr Nguyen Van Linh, general secretary of the party was considered on his appointment three years ago to be a reformer. But he has been ailing since last autumn and will resign at the next party meeting to be held after Tet (the Vietnamese Lunar New Year) at the end of this month. His replacement is likely to come from replacement is likely to come from

the small band of aged colleagues at the top of the party hierarchy, possi-bly Do Muoi, Prime Minister and vice chairman of the National Defence

Council

He may, like Nguyen, be a reformer in Vietnamese terms. He would therefore agree with Nguyen's comments at the Seventh Plenum of the Central Committee in August: "The Central Committee has clearly shown a high level of unanimity in not accepting Committee has clearly shown a high level of unanimity in not accepting bourgeois liberalisation, pluralism, political plurality and multi-opposition parties aimed at denying Marxism-Leninism, socialism and the party's leadership. We cannot fall to see that this is a reactionary political scheme of class enemies and enemies of the nation. We resolutely refuse to of the nation. We resolutely refuse to allow ourselves to be duped by the cuming scheme of the imperialists and reactionaries of all stripes."

If that smacks more of the 1930s than the 1990s, it needs also to be contrasted with the International Monetary Fund's praise for the achievements of Vietnam this year in achievements of Vietnam this year in alleviating some of its economic ills. Some diplomats in Hanoi believe that the fierce political tone of the speech was the price Nguyen Van Linh had to pay within the central committee for keeping the essentials of his restructuring programme in place.

But perhaps he just meant every

But perhaps he just meant every word of it. The US Government chose to hear the words and ignore the actions, thus keeping closed most ave-nues through which Vietnam can gain access to desperately needed for-eign capital and technology. It is part of Hanoi's calculations that international sympathy for the plight of its refugees in Hong Kong can be trans-lated into sympathy for the plight of the country and thus exert further international pressure on Washington to amend its policy.

Foreign businessmen have been rather more impressed by Vietnam's economic changes than has Washington; the ratio between their numbers arriving and boat people departing has narrowed in recent months. What they are finding is potentially inter-esting, but practically often confus-ing. The poorly paid bureaucracy has yet to enter into the spirit of reconstruction. The notion of service to the customer and also to the country has yet to take hold. Thus pilots of Air Vietnam set off down the runway regardless of whether passengers have found their seats, regional administrations ignore instructions. administrations ignore instructions from central government, and civil servants have to be paid by other civil

servants have to be pain by other tiving servants to grant interviews to visiting journalists.

The danger is, as the Russians discovered and the Vietnamese admit, that these attitudes contribute to the apparent ease with which large amounts of money can be poured into a porous pit with no discernible long-term benefit to the nation. Logically, if the state is so incapable of coping, then the private sector should be given a greater chance. The ageing party leadership, fresh from its public sional, believes, however, that somehow the state itself can run and that, in contrast to eastern Europe, no political changes are required for this to happen.

It is up to western governments to decide whether Vietnam's 64m people, including those still thinking about committing themselves as refugees to the perils of the sea, are best served by denying their country the modest amounts of international aid which would encourage present economic trends to continue.

# Wilson has a flip side

Finance Ministers and officials dealing with Michael Wilson, the new chairman of the IMF's interim committee, will find there is another side to the prim, unflappable Cana-

Wilson has showed his unorthodox side on a number of occasions in the past few months. He was spotted with his family at a Rolling Stones concert in Toronto, having befriended Mick Jagger during

a Caribbean holiday. Last month, a broadly grinning Wilson appeared on the front cover of a Toronto lifestyle magazine having his chin tickled by the blonde, mauvegloved host of one of the city's rock music TV stations. The magazine's editor says that Wilson's office thought the picture, promoting a selection of expensive Christmas gifts.

was "great and very funny." One theory is that Wilson, 53, is trying to lighten his image as he confronts some of the hottest political issues since he became Finance Minister in 1984. In particular, a new consumption tax due to be introduced in January 1991 has unleased a storm of criticism. And next month's budget is expected to be tough as Wilson wrestles with a deficit swollen by Canada's heavy

debt service commitments. Wilson worked in the securi-ties industry before entering politics. He is showing his more casual side again this week. When the announcement of his IMF appointment was made, he was on a skiing holl-day in the western US. No one would say precisely where.

Grave mistake **■** The West German Government is not, after all, putting up funds to look after the grave of Karl Marx in London's Highgate Cemetery. But, as was reported yesterday, it had every intention of doing so.

# *Observer*

The idea was suggested to Annemarie Renger, the vice president of the Bundestag, by a friend who had visited by a friend who had visited the site. She passed it on to Chancellor Kohl, who approved in principle, but sent it on to Hans-Dietrich Genscher, the Poreign Minister, for clearance Genscher also agreed, subject to the West German Embassy in London saying that the aid

was necessary. Unbeknown to Renger when she made her remarks on Wednesday, the embassy had reported that it was not. We are all in favour of Marx being nicely buried. He is," an embassy spokesman sald yes-terday. "Like Marxism." he added.

City voices

■ Noteworthy support for ex-Chancellor Lawson's ideas for an independent Bank of England last night from Sir Kit McMahon, a former deputy governor, now chairman of the Midland Bank. In Thames TV's City Pro-

gramme, he said that moves to switch the Bank's accountability from the Treasury to parliament "would be very much worth exploring." He also claimed that such a move — which he thought could come about in the context of European unification —
"would be very strongly welcomed in the City".

Perhaps we have not heard
the last of the Lawson initia-

tive.

Absent King

■ For 12 days after the Iranian supertanker Kharg-5 was crip-pled off the coast of Morocco, in the early hours of December 19, a veil of official silence hung over the kingdom. Moroc can newspapers which mentioned the accident before Christmas were reduced to



"Anything you say will be taken down and used in evidence except the bits that incriminate us."

quoting foreign sources A number of reasons help to explain the unwillingness of the authorities to speak out. Although the country has a variety of political parties and newspapers, many subjects remain taboo.

The main reason, however, was probably that King Hassan was absent from the kingdom between December 21 and Boxing Day. He was in France for the Kuro-Arab summit con-vened by President Mitterrand. And when the King is away, very few decisions can be taken — even on what to publish.

Newer Scientist

Thange is in the air at one of Britain's most successful weekly magazines. New Scientist is seeking a new editor, following the decision of Michael Kenward, who has edited the repressor the last 10 years. the paper for the last 10 years, to concentrate on other writing activities.

The magazine is owned by Reed International and is

highly profitable, Kenward. a 44-year-old former nuclear physicist, presided over a period of considerable growth, taking the circulation to around 100,000. Yet there is a view within Reed that the full potential for the magazine has yet to be realised. There is talk of changing

the format to make some of the longer articles more appealing to the non-scientist and of expanding sales in the It is argued that, with minor

editorial changes and a boost in promotion, the magazine could repeat the success in North America in the past decade of The Economist. The latter was interested in buying New Scientist a few years ago, but Reed said no. The field is wide open as

to who will take over from Kenward. Among the favour-ites are David Dickson, a scisince journalist with extensive knowledge of the US and who recently became New Scientist's news editor. Another can-didate is Tom Wilkie, the science correspondent of The Independent, who once worked for the magazine.

Two Reids

■ Bob Reid, chairman of Shell and chairman designate of British Rail, not only has the same name as the man he will succeed. According to Railnews, BR's staff newspaper, they also come from the same

"It is amazing. We both come from Fife, in Scotland, and have traced back to 1500 to see if there was any link in our families, but can't find any," says Sir Robert Reid, the outgoing chairman.

Options open

■ A joke was going round the British Cabinet yesterday: "What do you think you will be doing later in the year?"

- "I don't know. I might be spending more time with my

Most people don't make a will because most people don't know how to make a will.

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THE (MINISTER)	
dress	

The Royal Society for the Protection of Birds:



# Search for the spirit of a new decade

spoke of the "sea change" in British politics which subsequently swept Mrs Margaret Thatcher's Conservatives to power.

It did not matter in such circumstances what the Labour Party said or did. There had been an irresistible shift in what the electorate wanted and approved of.

Such changes, he guessed, hap-pened only about once in every 30 years. The last was in 1945 when the voters unceremoniously ditched Mr Winston Churchill in favour of Mr Clement Attlee.

But as Conservative MPs returning to Westminster next week cast their minds ahead, they might well wonder whether it is only in eastern Europe that the timescales for huge shifts in political opinion have become tele-scoped

If Thatcherism caught the spirit of the 1980s, there is little in prospect over the next few months at least to ensure that the enthusiasm bubbles over into the new decade.

The flutter of disquiet on the Government's backbenches following Mr 

mented before the Christmas holidays, for the Government "1990 will be, above all, about survival."

Few, if any, of his colleagues doubt that there is a realistic alternative to the continuing tight grip on the econ-omy promised by Mr John Major, the Chancellor. Above all else, a turn-round in the inflation, trade and inter-est rate outlook is regarded as the prerequisite for a fourth term in Gov-

Nor, though, do they have any illusions that the prospect of high interest rates, of a further squeeze on living standards, of an austere Budget and of a return to rising unemployment will win them any iriends in the

Once that is overlaid with the intro-duction of the poll tax, the unpopular-ity of the health service reforms, internal divisions over immigration from Hong Kong and over Europe, then Labour's present seven or eight point lead in the opinion polls begins

n the eve of his defeat in — when soaring real incomes, income 1979 the Labour Prime Minister, Mr James Callaghan, soften the blow for the millions who lost out from the civilent from domes. souten the plow for the millions who lost out from the switch from domestic rates. Instead the bills will drop through the nation's letter-boxes in April after what is expected, at best, to be a neutral Budget, and when many of those with mortgages will be facing another, large increase in their renaryments.

repayments.
This week's rumblings among Con-servative MPs about the uniform business rate may pale into insignificance against the protest likely to great the final figures for the poll tax.

The background to the Govern-

ment's scheme to grant full British citizenship to up to 225,000 citizens in Hong Kong — a move guaranteed to provoke a serious rebellion from the right of the party — could hardly be less suspicious.

All this is depressing enough, but it is not just the prospect of a few months of had news that is worrying backbench MPs and prompting a reas-sessment of priorities among many senior ministers. The concerns run deeper, questioning whether the prior-ities that have so far ensured three consecutive election victories can any

longer guarantee a fourth.

Defence is an obvious example: A central strength of Thatcherism has been the widely accepted claim that it alone has stood for a vigorous defence policy - in stark contrast to the "one-sided" disarmament offered by

The accelerating impetus towards disarmament promoted by President Mikhafi Gorbachev and by the collarse of communist regimes in east-

larse of communist regimes in east-ern Europe has undercut that crucial electoral advantage.

One senior minister recently found himself wondering aloud — albeit in discreetly hushed tones — how long the voters would accept the logic of spending billions of pounds for the nuclear fire-power offered by the Tri-dert missile system. After all, he comdent missile system. After all, he com-mented: "Aren't we supposed to be one of Mr Gorbachev's firmest sup-The transformation of the defence

outlook, running alongside the Government's isolation within the European Community over economic and monetary union, has raised wider questions about Britain's international standing, according to one senior party adviser puts its. Mrs Theigher has won inestimable

The poll tax, or community charge, support from across the political spec-was designed for an economic boom trum from the perception that during

the 1980s she restored Britain's infin-ence in the world. A fast growing economy, her special relationship with former President Reagan, her self-confidence and experience gave

Britain a disproportionately influen-tial place on the international stage.

With the economy turning down and with Washington now looking to a more politically integrated European Community to preserve stability, Mrs Thatcher can no longer take for granted a receptive audience. There are new uncertainties also on

the domestic front. The flurry of min-isterial speeches emphasising the Government's commitment to the environment and to improved public services is an acknowledgement that the message of the 1980s has to be refined if not rewritten.

What is less clear is the extent to which the substance of policy will be adapted to the new language. Mrs Thatcher - though more of a pragma-tist than she often admits - is not going to surrender the instincts and passions that have driven her policies since she won the party leadership in

As she made clear in her interview with the Financial Times last month, the liberal economy and individual freedom and responsibility are for her not neat marketing alogans but the

not neat marketing alogans but the very heart of her political approach.

Two separate but linked sets of ministerial negotiations later this year — over public spending and over the environment — should provide decisive chies as to how far she will broaden that framework to embrace the "quality of life" issues expected to dominate the spirit of the 1990s.

With the proportion of national income taken by public spending now down to below 40 per cent, many of the new generation of ministers have doubts about the Treasury's target of further successive reductions. Instead

nurther successive reductions. Instead they are talking in terms of holding the ratio constant.

That would not mean abandoning the target of a 20p basic rate of tax—over time that could be financed out of the present Budget surplus. But as one minister put it: "Britain no longer final like an overstead society." feels like an over-taxed society."

Nor is it easy to see how the Government's response to the electorate's concerns about the quality of public

transport, about education and the health service can be met within the present Treasury straitjacket. The second test will be whether Mrs Thatcher supports Mr Chris Patten, the Environment Secretary, in his



arch for an approach to the environment which goes well beyond defence of the green-belt protection or anti-lit-

Though many measures — higher energy prices, pollution permits, and roads pricing — could be slotted into a free-market framework, a credible plan will require acceptance of a more interventionist and collective

approach.
It will mean "green taxes", a big increase in spending on public transport, and a regulatory framework which treats wasteful energy consumption in the same way as emissions of noxious chemicals.

The signs are that there is a majority in the Cabinet both for a relaxation of the public spending rules and for an environmental strategy suffi-ciently radical to foreshadow a truly "green" general election manifesto. Mr Patten is being talked about as the most likely author of that manifesto.

Mr Major, of course, has still to prove himself at the Treasury. His task is to restore the Government's reputation for competent stewardship of the economy by squeezing down the inflation rate and the trade defi-

In the words of one colleague, if he does not, "all the rest may turn out to be small change."
But if the Chancellor looks like suc-

ding and if the Government puts

substance into its new language on

other issues, then the gloom now engulfing the Conservatives may begin to lift almost as quickly as it

There is no doubt that Mr Neil Kin-nock has re-established the Labour Party as a credible alternative force in British politics. Few commentators are now confident enough to write off his chances in the general election due by mid-1992. The combination of a shifting pub-

lic mood, the transformation of the international outlook and the moder ate brand of European social democracy now offered by Labour cannot be

In private, senior Conservatives are willing to concede that Mrs Thatcher could lose the election. In any event, most are resigned to a much-reduced Government majority.

But for the moment at least paral-

lels with 1979 look far from credible. To a significant degree, the Government's message has lost its resonance not because its ideas — about markets, about trades unions, about taxation - have been discredited; rather because so many of them have been absorbed into the political consensus.

The individualism at the heart of Mrs Thatcher's political philosophy looks unlikely to emerge as the spirit of the 1990s. But there are as yet few indications that, like Mr Callaghan. the Prime Minister is powerless in the face of an irresistible political tide.

# LOMBARD

# Japan: champion importer

By Ian Rodger

themselves targets, they tend to exceed them, a phenomenon that critics of the country's recent import behaviour might do well to take more seriously. In the 1950s and 1960s. Japan's plans aimed at boosting output at ambitious rates. Invariably, the targets were exceeded. For example, the 1961-70 plan envisaged 7.2 per cent annual growth, but the outcome was 10.4 per cent. Such performance is usually attributed to the cohesiveness of Japanese society once a consensus has been formed.

By the early 1980s, it became apparent that another kind of target was needed: for boosting imports. Not surprisingly, it has taken time for a consensus to form around this objective. But the notion that Japan will become the world's champion importer, which first emerged from the Ministry of Interna-tional Trade and Industry last year, is already in the litany of official speechmaking, from the prime minister on down, while leading companies have announced ambitious plans to increase their own imports.

An example of the impact of the new consensus can be found in semiconductors. Under the terms of the 1986 agreement between Japan and the US, the Japanese welcomed the American expectation that the share of foreign made chips in the Japanese market would rise from 8.5 per cent to 20 per cent by 1991. Within months it became

clear that, while MITI may have welcomed such a develop-ment, Japan's chip users did not. As of the middle of last year the market share of for-eign makers in Japan was still only about 11 per cent. Then suddenly, the picture changed. As a result of continued pres-sure and repeated contacts between Japanese users and US makers, the figure is beginning to rise more rapidly, reaching 12 per cent by Novem-ber. Industry insiders are starting to forecast that the 20 per cent target might be met. If history is a guide, it will be

The same tendency can be seen on a broader level. Japan has long been criticised for the low share of manufactures in

WHEN THE Japanese set its imports. As late as 1984, manufactured imports were only 2.9 per cent of GDP, compared with 6.5 per cent for the European Community. It has taken some time for Japanese manufacturers to realise that their old mercantilist ways are now counterproductive. But in the past year or so, things have begun to change. Based on fig-ures for the first 11 months of 1989, manufactured imports are likely to rise to 3.7 per cent of GNP this year compared with

3.2 per cent last year.
These trends could still fade. but they do suggest that economists should be cautious in endorsing the popular view abroad that Japan's economy remains closed. In a Kodak-sponsored study published ear-lier this year, Rudiger Dorn-busch and several other econo-mists, concluding that the Gatt cannot deal with Japanese protectionism, argued for an aggressive US trade policy. The same argument was made in the economic outlook pub-lished recently by the United Nations sponsored World Insti-tute for Development Econom-ics Research (WIDER). Unfortunately, both studies base their tough conclusions on sta-tistics that are badly out of date. The latest figures in the Kodak study date from 1985, in the WIDER report from 1984.

It remains disquieting that structural changes in Japan's economy are still achieved as a result of efforts to meet targets rather than market forces. Recent history suggests, however, that once imports have been allowed in market forces take over.

Steel imports, for example, were negligible until 1987, when domestic shortages forced up prices, provoking the authorities to make the domestic cartel open the border. Today, even though the shortages are over, imports are holding their own and have reached a level (8 per cent) similar to that in the European Community market

Meanwhile, affluence and deregulation are breaking down the cohesiveness of society. It will probably become more difficult in the future for Japanese businessmen to consort to exclude foreigners - or

# LETTERS

# Burmese leopard has not changed its spots

From Mr David Edmonds.
Sir, it is now a year and a half since the Burmese government massacred up to 3,000 people during anti-government demonstrations - almost as many as were killed in Tianan-men Square. As in China the hardliners in Burma have prevailed. The leading party may now have a different name, but nobody seriously believes the leopard has changed its spots. It is widely assumed that General Ne Win, who led Burma for 26 years until the 1988 uprising, still holds the reins of hower.

According to Annesty later thousands of political pris-oners have been taken, and

From Mr Stanley Crossick.
Sir, FS. Law (Letters, January 2) suggests that the European Community's Economic and Social Committee either betaken more seriously or abol-

We have for some years recommended that the Committee cut back on that part of its

work which mainly duplicates

the work of the European Par-

liament and is rarely needed.

instead, the Committee should be used as an engine in the

drive towards European inte-

ished. I agree...

EC committee work

best added more than 100 of these have been sentenced to death. Given this background, Chit to next Tun's article (FT, January 3) on the subject of Burma's "first free poll in 30 years," appears rather naïve. As Chit Tun points out, the two leaders of From Mr Robert J. Reid.

points out, the two leaders of the main opposition party, the National League for Democracy, namely Tin U and Aung San Suu Kyl were put under house arrest in July. Tin U has subsequently been sentenced to three years' imprisonment. The contemptoons attitude the government has shown the opposition parties is likely to be mirrored in its management of the May election. With regard to its own shares, British Petroleum has

British Petroleum has also

share ownership. Most companies do contrib-

nte handsomely to charities, and the shareholder on receiv-ing his dividend, has the choice, if he wishes, to contrib-ute to the charity of his own

101 Alexander Road.

# Dividend balances

payment

Sir, I sympathise with Mr Michael Gardiner's irritation (Letters, December 30) at having to make out pay in slips for dividend balances paid by cheque, when electing for new shares in lieu of dividends.

recently resolved this situation by retaining the balance, with the shareholders approval, in order to add it to the next occlared dividend.

British Petroleum has also opted for quarterly dividend payments. I am most surprised that few other companies have followed British Petroleum's example, as I would have thought that the payment of quarterly rather than half-yearly dividends must be the greatest incentive yet to wider share ownership.

personal choice. Robert J. Reid, Masirah",

#### Responsiblity for offshore financial business in Montserrat was negotiated

Stanley Crossick, Belmont EC Office,

of the May election. David Edmonds. 192 Mariborough Road,

gration The Committee has a unique

The Committee has a unique structure, representing all the main interest groups in society, most of which are organised at European level. Its members and the groups they represent are valuable opinion-formers (or, as the French say, opinion multipliers) who can be harnessed cost-effectively, given political will by

tively, given political will by the member states.

From Mr John Kelsick.

Sir, The FT article on the Montserrat bank row (December 15) misrepresents the facts.

The main point of the objection

Governor in Council on policy The main point of the objection of the Chief Minister of Montserrat to the proposed changes in the island's constitution was that article 45 gave the Gover-nor the right to declare as enacted legislation which the Montserrat Legislative Council might either refuse to enact or which, in the Governor's opin-ion, it might enact tardily.

While Mr Osborne also objected to responsibility for the offshore financial sector

being taken from the locally elected administration, he

agreed that in any event

responsibility for the adminis-

tration of that sector should be controlled by a regulatory body

At a meeting of the Montser-rat Legislative Council held on November 28 1989, the inclu-sion of article 45 in the pro-posed constitution was con-demned as being repugnant to the demonstration was a fine the democratic process in Montserrat by Government mem-bers and two out of three opposition members of the Council. in taking that position, they expressed the views of a sub-stantial majority of the people of Montserrat.

Following that meeting, Mr Osborne led a delegation to discuss the matter with the Brit-ish Government. Following those discussions, it was agreed that article 45 would be deleted, but in view of the international implications of

offshore financial business,

responsibility for it would be left with the Governor. It is quite untrue to say that Mr Osborne returned home admitting defeat. Indeed, to the contrary. Montserratians whose minds are not clouded by political bias have expressed considerable satisfaction with the success of his minds of the contract to delay the delay of the contract of the contra mission in securing the deletion of article 45 from the constitution – and his political popularity has been enhanced. John Kelsick Kelsick & Kelsick,

Parliament Street,

# Channel 4 news

From Mr David Lloyd.

Sir, Christopher Dunkley clearly watched a lot of television over Christmas. However, he is wrong to accuse Channel 4 News of coming off the air for the days when news from Romania was at its height.

Channel 4 News is not normally broadcast at the week-

mally broadcast at the week-end. But because of the impor-tance of the events in Romania, we cleared the schedule at very short notice for half an hour on the Saturday even-ing in order to bring viewers a special edition of the pro-

In fact, the only two days when Channel 4 News took a Christmas break were Christmas Day and Boxing Day, when most newspapers (includ-ing the Financial Times) also

did not publish.
David Lloyd,
Senior Commissioning Editor,
News and Current Affairs,
Channel 4 Television,
60 Charlotte Street, W1

# Basic balance

Prom Mr Jeremy Hale. Sir, Ken Livingstone's figures (Letter, January 3) are incor-rect. Japan's basic balance def-icit averaged just above 1 per cent of GNP over the 1978-88 period, but fell to about 0.5 per cent of GNP during the first three-quarters of 1999. It did three-quarters of 1989. It did not, as Mr Livingstone asserts, rise to 2.5 per cent of GNP last year. Hence, Mr Livingstone's criticisms of my letter (Decem-ber 28) are entirely invalid. Jeremy Hale, Goldman Sachs International Ltd., 5 Old Bailey, EC4

# Barlow Clowes

From Mr Ernest Clarke. Sir, The decision to compensate Barlow Clowes investors is turning a mere scandal into

an absolute scandal. It is wrong to take money from taxpayers, including the lower-paid, and give it to well-heeled people whose eagerness for high returns was

unmatched by their prudence.
Those at the bottom of the economic heap should not be made to pay to make good the losses of people who ignore the basic rules of prudence and moderation in investment. Ernest Clarke, 5 Cheval Court,

335 Upper Richmond Road,

# **JAPAN AIRLINES QANTAS** CHANEL CARTIER SON AIR INDIA **GULF AIR** WEDGWOOD SONY HERMĖS SINGAPORE AIRLINES SCOTCH HOUSE AIR CANADA

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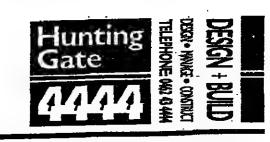
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# **FINANCIAL TIMES**

Friday January 5 1990



# Motorola, TRW announce powerful new superchip

THE WORLD's first "multi-million device superchip" - a semiconductor chip which squeezes the power of a supercomputer on to a tiny square of silicon - has been developed jointly by Motorola and TRW, teamed as contrac-tors to the US Defence Department.

It represents the most advanced prod-uct to date of a Sibn Pentagon-funded programme called VHSIC (Very High Speed Integrated Circuit) which officially ended its 10-year run last year.

The programme was originally designed to channel developments in the US semiconductor industry towards military rather than commercial applications and was prompted by Pentagon concerns about the progress of semicon-ductor technology in the Soviet Union But the superchip and other products of the programme have emerged at a

time when the threat of Japan's economic and technological power is widely seen in the US as more critical than the potential military threat posed by the Soviet Union, and it is the com-mercial value of the programme that is now being critically assessed, rather than its contribution to defence elec-

Dr Thomas A.Zimmerman, director of TRW VHSIC programmes, said: "Poten-tial uses in defence could be in advanced spacecraft or in the noses of jet fighters or missiles. Commercial suc-cessors of the superchip could find uses cessors of the superchip could find uses in a wide variety of applications where high speed, small size and great computing power and reliability are needed. Among these are computer-aided design, medical diagnosis, plant process control and complex imaging."

Although the superchip. a single 1.5inch silicon square containing more
than 4m transistors, is being hailed by
industry analysts as a significant technological achievement which may ultimately have significant commercial
value, it is not expected to produce
immediate revenues for the companies.

Nor is it expected to do much to boost
the US semiconductor industry's competitiveness with its Japanese rivals.

So far, only a "handful" have been
produced and they must compete with
cheaper and more readily available
standard microprocessors if the superchip is to find a role in any military or
commercial electronics system product.

commercial electronics system product.

The superchip is designed to function as the "brain" or central processor in advanced digital signal processing systems such as the computers which

control communications satellites, replacing hundreds of current genera-tion microprocessor chips. Its small size should greatly reduce the weight and volume and therefore the cost of

volume and therefore the cost of launching a satellite.

In more down-to-earth applications, the superchip could shrink the size, power requirements and perhaps eventually the cost of very high performance computing.

An important feature of the superchip is its ability to "self-repair" faults which occur either in its manufacture or after it has been incorporated in an electronic system — be it a missile guidance system or a communications satellite.

The superchip also achieves a record computational speed of two hundred million operations per second.

# Gorbachev 'will not block Lithuania'

By Quentin Peel in Moscow

LITHUANIAN Communist party leaders said yesterday that Soviet President Mikhail Gorbachev would not block their bid to leave the ruling Soviet Communist party.
The surprising statement of
Mr Gorbachev's intentions was

made after yesterday's talks by Mr Vladimir Berezov, Second Secretary of the Lithuanian party, in interviews with Lith-uanian radio and television. "There would not be any attempt to stop implementa-

Communists want independence. I think we were under-Mr Gorbachev, who had con-demned the Lithuanian party's decision to separate two weeks

tion of our decision."

party still fears that the full Central Committee of the Soviet Communist Party (CPSU) may attempt to retallate when it meets to reconsider the issue later this month.

The top-level talks took place week before Mr Gorbachev is due to lead a mission to Lithu-ania to attempt to dissuade local Communists from going

A full congress of the Lithua-nian party decided two weeks ago by a vote of 855-160 to split from the Communist Party of the Soviet Union.

Apart from leaving the rul-ing party and seeking a purely "fraternal" relationship, the Lithuanian Communist Party is now in favour of seeking ago, had a completely different attitude yesterday, the Lithuanian leader said.

However, the Lithuanian outright independence for the Soviet Baltic republic.

Its leaders are convinced that only by demonstrating its

independence from Moscow can the party hope to retain any authority in local elec-tions, due next month However, Mr Berezov also

warned yesterday that the opinion of Mr Gorbachev was not necessarily the opinion of the Soviet Union Communist Party's Central Committee, which still has a conservative majority.
The Lithuanians met not

only the Soviet party leader, but two of his most reform-minded lieutenants, Mr Alexander Yakovlev and Mr Vadim

For their part, the Lithua-nian delegation, led by Mr Algirdas Brazauskas, the party leader, did not include any anti-independence members who have set up a rival central committee in the republic.

"constructive atmosphere" at the talks and confirmed that Mr Gorbachev was expected to lead his mission to the republic

from January 10 to 12.

Mr Gorbachev's attitude remains equivocal on the question of the Lithuanian breakaway. In public he has roundly denounced it, insisting that it is "illegal." In private, however he aurears much more ever, he appears much more conciliatory, judging by all the Lithuanian statements to that

One interpretation of his trip to the republic is that he will attempt to expose a broad spectrum of the Moscow party lead-ership to Lithuanian opinion, so that any final rift cannot be blamed on his leadership

Moscow tries to calm Azeri

# The Lithuanians reported a riots, Page 2 E German opposition forms united front

By Lesile Colitt in East Berlin

EAST GERMAN opposition parties have joined forces in a potentially powerful alliance to challenge the Communist party at the country's free elections on May 6.
Six opposition groups agreed

at a meeting on Wednesday night to draft a common pro-gramme and put forward joint candidates. "We are not so dif-ferent," Dr Christian Pflugbell, a spotesman for New Forum a spokesman for New Forum, the largest group, said. "Alone we have little chance of win-

The decision to create an alliance was taken after Wednesday's emotionally charged round-table talks between the Communist-led Government and the opposition. Opposition leaders accused Mr Hans Modrow's Government of breaking its word by planning to set up intelligence and counter-intelligence agencies before the elec-

Although the opposition brought out millions of citizens in demonstrations against the Communist leadership last autumn, it has failed to inspire the population since with its lack of coherent policies or strong leaders. Alliance 90, as it has been dubbed, unites New Forum, which seeks to remain a grass-roots movement, with the Social Democrats (SDP), Democratic Awakening, Democracy Now (originally



French President François Mitterrand (left) and West German Chancellor Helmut Kohl after private talks yesterday in the French leader's secluded country residence at Latche: Worried France treads warily round issue of German unity, Page 2

Church protest groups), Initia-tive for Peace and Human Rights and the United Left. others either espouse the goal

The latter wants an independent, Socialist state while the of German unity or, in the case of New Forum, say it is up to

the people to decide.

Opposition members said further differences were bound to emerge but that the fast-approaching election date would help to concentrate minds. The tiny Green Party, which refused to join the alliance, called it "ridiculous" and pre-dicted it would have a short

Meanwhile, the authorities yesterday ordered the release from house arrest of Mr Erich man leader. ADN, the official news agency, said he had been freed because an investigation of charges of corruption and misuse of power found no grounds to detain him.

Bishop Gottfried Forck said the Protestant Church had been approached by officials inquiring whether the dis-graced leader could be given living quarters in a Church-owned building. Mr Honecker is due to be evicted from his home in the luxurious Wan-ditz settlement outside Berlin, which is being converted into a

public sanatorium. A new East German law reducing military service from 18 months to 12 is likely to put the Bonn Government in an awkward position. It has resisted pressures to cut mili-tary service from the present

# US S&L regulator widens mandate

By Peter Riddell, US Editor, in Washington

RESOLUTION Trust Corporation (RTC), the US Government agency set up last summer to rescue and reorganise insolvent Savings and Loans (S&L) companies, has introduced new rules to pre-vent a repetition of the Lin-coln political influence scan-

Five US senators are currently being investigated by the Senate ethics committee for allegedly intervening in the decisions by Federal regu-lators about the future of the failed Lincoln Savings and Loan. Mr Charles Keating who ran Lincoln gave or organised contributions worth \$1.4m for

Launching the strategic plan of the board of the RTC, Mr. Daniel Kearney, its president, stressed the need to avoid political favouritism and undue influence. Consequently, "all communications initiated by senior public offi-cials or their staffs that are intended to influence a case or

specific decision are to be logged and the records of such communications are to be made public".

RTC is rapidly growing into one of the largest financial institutions in the world. It has so far taken 211 impovements the control of the co savings and loans or thrifts under its jurisdiction with

\$104bn in assets. The plan seeks to save tax-payers' money by giving top priority to those thrifts with the highest operating losses, and the most rapid deteriora-

The RTC will be required to rely on the market to deter-mine the right method for running down insolvent thrifts and selling their assets so as to produce the best return for the taxpayer.

Potential acquirers will be allowed to bid on a variety of possible structures with the RTC selecting the least cost

The ETC will contract out to the private sector most of its professional property and legal work, but it will still employ between 5,090 and 10,000 stell.

# No room for bears in Frankfurt

There is certainly a short-term case for worrying about the level of West German equities after the last few weeks' euphoric rises. The pain in the German bond market yesterday was ample evidence of that; there are still too many lingering doubts about just how much the Bundesbank how much the Hundesbank may want to nudge up interest rates as unions lock horns with management in this year's wage round. But timing is everything. It still looks too early to call a bearish turn, for all yesterday's 1.7 per cent reversal in the FAZ Index of

100 leading shares.

Apart from the strong D-Mark, one snag for the bearsis the German market's current resilience. Take corporate Germany's leech-like capacity for sucking up capital after any sustained equity market raily. This time around, we have already had a DM340m rights issue announcement from Holzmann, a building share expected to benefit handsomely from the new Ostpolitik. Yet there has been a 15 per cent rise in Holzmann's shares since the Issue was announced three weeks ago and it is a fair bet that other issues might get

the same reception.

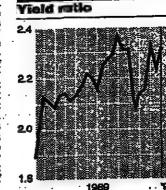
Even after the last few hectic weeks, corporate fundamentals weeks, corporate infinamentals still slow apparent under-valu-ation by Anglo-Saxon stan-dards. It is never easy to get stirred up about Siemens; but its share price is still only 5.2 times its 1968 cash flow, even times its 1988 cash flow, even before allowing anything for strong earnings growth since then. At this stage in the argument, though, the old bugbear of German shares — low liquidity — swings back into play. While German equities may not drop off a cliff, the road is never going to be smooth.

#### Hartwell

smooth.

It might seem odd for the Saudi Arabian company Jameel to make its first UK bid when the stock market is at an all-time high, but its timing makes more sense in terms of its target's weakened position. Signs of a downturn in UK car sales, together with a recent dilutive pair of acquisitions, mean that Hartwell will be . TO produce a puoyan profits forecast as it assembles its defence. Based on its bro-ker's earnings forecast of 7p per share for the year to February, compound annual earnings per share growth over the past five years will have been

under 1 per cent.
But the real question is not



whether the bid at 16 times his-toric and 19 times prospective earnings is generous enough, even though the shares jumped yesterday to 143p, 5 per cent above the cash offer. Attention will focus instead on how the motor manufacturers react to a hostile bid for one of their franchise holders. Early indications are that the Saudis will lose at least some, but not necessarily all, the Ford franchises. If other manufacturers react in a more hostile fashion, the bid will start to make little finan-cial sense. But if the manufac-turers appear accommodating, it could be open season for bids

#### Markets

in the sector.

The initial strength of the equity markets this year was bound to be unsettling for fund managers who were left behind last January. But an upbeat start to the new decade was only to be expected. The con-ventional FT-SE forecasts of 2,700 or so by the year end are now being supplemented by visions of 5,000 by the millen-mium. When forecasts of this kind are in the air, the markets are naturally impatient to bring them about.

It could perhaps be argued it could perhaps be argued that the opening fanfare has been surprisingly muted. Granted, even after yesterday's setback, the FT-SE has risen over I per cent in the first three trading days, a stronger opening than last year. But 1998 started before segain; a 74-1988 started better again: a 74-point rise in the first three This January has a brittle feel to it. There is little evi-

dence that investors, whether inspire confi-nervous or not, are clamouring ket's future.

to buy. Even on Wednesday, when the FT-SE hit its all-time high, customer turnover by value was lower than the daily average in the fortnight before Christmas. It is all too easy to see where bad news might come from Next week the come from. Next week, the fourth quarter results from the US start to arrive, followed by the UK December year-end companies from early February. All the while, the bond markets look shaky: though the Bundesbank declined to move yesterday, a rise in West German interest rates must still be on the cards.

#### Water issues

Will the first UK water company to tap the domestic fixed interest market get better terms than subsequent borrow-ers? Or will it have to be overgenerous in order to lure investors into a new type of secu-rity? It is a most point and partly explains why there is more than usual interest in the forthcoming issue for Severn Trent. It wants to be the first in the market, but in its hurry may end up conceding more in terms of financial covenants and margins than perhaps it should. The issue is compli-cated by the fact that mere talk of the issue is spooking the gilts market, which makes

the gilts market, which makes the pricing all the harder.

Sterling debt issues for domestic borrowers (including Eurosterling) have been rising by around 25 per cent per annum recently and preliminary official indications show that last year's £9.2bn was more than three times the 1986 figure. But in spite of its recent rapid growth, the UK fixed interest market remains remarkably unsophisticated. The current argument over the The current argument over the correct pricing for Severn Trent does not relect particularly well on London's ambitions to develop a modern and competitive corporate debt

On the one hand is BZW advancing its "stamp collector" theory of investor behaviour which argues that the more times a single class of borrower comes to market, the higher the premium it has to pay over comparable glits. On the other hand are the small made a net gain of just six than 100 investing institutions points by the year end. Wall which argue that their Street, too, started 1988 with a unhappy experience in the four-day rise of 6 per cent, then fell 140 points on the Friday.

This James has with a unhappy experience in the non-glits market over the last year means that their unhappy experience in the year means that the issue will have to be priced generously. This sort of bickering does not inspire confidence in the mar-

# Taiwan's bid to join Gatt set to raise political storm

By William Dullforce in Geneva

TAIWAN has formally applied to join the General Agreement on Tariffs and Trade (Gatt) in a move which is likely to cause political turmoil in the world trading organisation. China, whose efforts to nego-

tiate renewed membership of Gatt have been rejected since the crushing of student protests in Tiananmen Square, Peking, in June, has previously succeeded in thwarting Taiwan's efforts to join international organisations.

Chinese officials have argued that it was impossible for Gatt to contain two Chinas. They say Taiwan could join only after China itself had become a member, and then only under Peking's sponsorship - a procedure similar to Hong Kong joining Gatt under UK sponsorHowever, in a letter sent to biggest exporter, had full Mr Arthur Dunkel, Gatt's autonomy over its foreign comdirector-general, on January 1, Mr Chen Li-An, Taiwan's Minister for Economic Affairs, has applied for membership as a separate customs territory under the name "Taiwan, Penghu, Kinmen, Matsu."

He referred to Gatt's Article XXXIII under which a govern-ment acting on behalf of "a separate customs territory possessing full autonomy in the conduct of its external commercial relations" can accede to Gatt on terms to be agreed with Gatt's existing members. Approval of the application requires only a two-thirds

majority among Gatt's 96 members. No country has previously joined Gatt by this route.

Mr Chen Li-An pointed out that Taiwan, the world's 13th

mercial relations and operated a trading system already consistent with Gatt's basic rules. He asked Mr Dunkel to start the relevant procedures for Taiwan to join and hoped they could be completed before the end of Gatt's current Uruguay Round, scheduled to be com-

pleted next December. Taipei formed a cabinet-level committee to plan its applica-tion to Gatt more than two years ago. It has slashed its import tariffs and embarked on a programme of trade liberalisation. Its effective tariff rate, about 5.7 per cent last year, is expected to drop to 3.5 per cent in the next two or three years. Taiwan's application calls for a fundamentally political rather than an economic decision from Gatt's members. Many would refuse to accept Taiwan without a nod from Peking, and even major trad-ing powers such as the US have recently shown that they do not want to isolate China entirely. Recent but early soundings by Taipei indicate that opinion

among the 12 European Community states is generally favourable to Gatt membership for Taiwan.

Peter Wickenden adds from
Taipel: The nationalist government in Taipei regards itself as
a founder member of Gatt, and

therefore sees its application as a rightful return to the interna-tional body and a step towards greater political recognition.
Mainland China, which has also applied to join Gatt, has made it clear that it would not

tolerate Taiwan's use of the name Republic of China, or any other name that implies the existence of two Chinas. Taiwan is therefore applying as a tariff territory. Most trading partners view

Taiwan's entry to Gatt dependent on the opening up of its agricultural products market, the ending of government sup-port buying for domestic agricultural products, further progress on the protection of intellectual property rights and greater access to service indus-tries such as banking, insurance and inland transport.
At bilateral trade talks

starting on Monday, the United States is expected to demand widespread tariff reductions on farm products in return for Washington's support for

# WORLD WEATHER

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# Noriega faces drug charges Continued from Page 1

official said he was promised a fair trial. The official stressed there had been no plea-bar-

gaining agreement.

Announcing the surrender of Mr Noriega on television late on Wednesday night, a clearly delighted Mr Bush said his apprehension and return to the US should "send a clear signal that the US is serious in its determination, that these determination that those charged with promoting the distribution of drugs cannot escape the scrutiny of justice."
The Bush Administration is

now declaring a victory in the

Panama operation. Gen Colin

Powell, chairman of the US Joint Chiefs of Staff, was yesterday flying to Panama to fix a timetable for the withdrawal of the rest of the 13,000 US troops sent there two weeks ago, of which 2,000 have so far returned home. This is in addition to the permanent garrison tion to the permanent garrison

Mr Norlega was held inside Miami's federal courthouse, where he was to be brought before federal District Judge William Hoeveler last night for a preliminary hearing on drugs charges. Federal indictments in Miami and Tampa, Florida.

accuse Mr Norlega in effect of renting out Panama to Colom-bia's Medellin cocaine cartel for smuggling drugs, laundering money and harbouring fugitives. If convicted, he could face 145 years in prison and fines of up to \$1.1m. Mr Frank Rubino, one of Mr

Noriega's lawyers, said he would not enter a plea, although earlier another of his legal team said he would enter a not guility plea and seek "certain sensitive documents" from the US Government concerning his former ties to the Central Intelligence Agency.

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Friday January 5 1990

TAYLOR WOODROW

**Teamwork in Construction Housing Property Trading** 

# **BET** near winning post in Hestair bid

BET, the services group, seems to be speeding towards victory in its £192m recommended cash bid for Hestalr, the personnel services and consumer products company, as rival bidder Adia, the Swiss-based temporary help and recruitment concern, bowed out of the fight yesterday. Page 23

#### Diamonds hit the rocks



Sługgish economic conditions not only affect sales of down-to-earth items :.. such as houses and clothes. Sales figures released yesterday by De Beers, the South African mining group which con-trols about 89 per cent of world trade in rough -- j

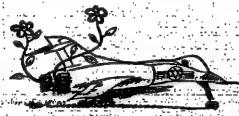
(uncut) diamonds, showed growth in demand for diamonds came to a half last year, affected by high interest rates, an unexpected apprecia-tion of the US dollar and a slowing down of global economic growth. Page 24

#### Not so bleak vision

Given the international capital markets' recent Given the international capital markets recent history, it would be forgivable to take a gloomy view of the future. Yet, says Stephen Fidler in the last of a series on the markets in the 1990s, this would not necessarily be correct; it is possible, without stretching credibility, to envisage an extremely positive economic backdrop for the 1990s against which the nimble in the international capital markets could thrive. Page 20

#### Harah words on Spanish plain

The Kuwait Investment Office's attempt to regain control over Grupo Torras, its main investment vehicle in Spain, is the country's largest takeover bid, and is attracting criticism. Detractors say that offering shares in the KiC's aggressive property company, Prima Inmobilaria, as one of the terms of the \$630m offer is not as attractive as it may seem because the company is overvalued, and they claim that Torras shareholders have not been adequately



One person's inset is grother's poleon. The thaw in the cold war, greeted with jubilation in Europe, has sent a shiver of fear through the US defence and serospace industry. The Standard & Poor's serospace index plunged 15.08. ber 20, the first day of trading after Mr Richard Cheney, US Defence Secretary, said that Pen-tagon spending from 1992 to 1994 would be out by an average of about 5 per cent after infla-

# Oil on troubled relationships

Chine's oil fields are getting old. The country is one of the world's top six oil producers, but output is set to decrease over the next 10 years. Meanwhile, it has made new discoveries, but the technology needed to retrieve them is unfamiliar to the Chinese and may only be available from foreign companies, which the conservative oil bosses and government are rejuctant to deal with. Page 24

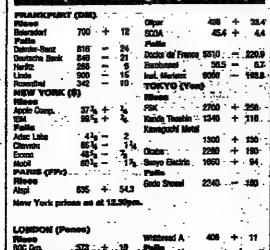
# Market Statistics

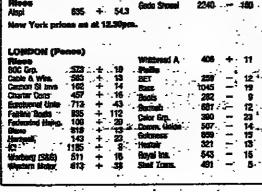
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# Companies in this section

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Anaya	15	Grupo Torras
Anglia Television	22	Harding Group
BET	23	Hestair
BSN	18	JAWS
Balmorat Inti	23	Life Sciences Int
Bank Happalim	18	Metaligesellechs
Birkei	16	Norfolk Capital
Bond Corporation	22	Poddington
Boots		Power Corp

# Chief price changes yesterday





# **Bond fights** back with writ against banks

By Bruce Jacques in Sydney

MR ALAN Bond, the beleaguered Australian businessman, fought hard for corporate survival yesterday as the brewing arm of his empire filed a writ against the bank syndicate which last week

bank syndicate which last week placed it in receivership.

Bond Brewing Holdings filed the writ in the Victoria Supreme Court in Melbourne, alleging that the syndicate led by National Australia Bank "wilfully conspired" to injure it. The writ is separate from the Bond group's continuing action seeking to have the court rescind the receivership order obtained against its domestic brewing operations. domestic brewing operations, which make Swan and Castle-maine XXXX lager.

The latest writ alleges that the banks engaged in "wrongful and unlawful abuse of the processes of the court" and that they had breached loan agreements. The Bond brewing interests had suffered losses as a result, and were thus seeking damages, with inter-est. Bond Brewing is also seeking permission to make a A\$41m (US\$32m) interest payment to US noteholders which has been frosen by the court at the request of

sen by the court at the request of the banking syndicate.

The hearing into Bond Brew-ing's receivership was adjourned again yesterday to continue today after an appearance by United States Trust Co, the trustee for the US\$510m loan to Bond Brewing. But the trustee company did not apply to be

made a formal party to the hear-ing. Meanwhile, the Perth Supreme Court is due to rule today on an application by the West Australian State Govern-ment Insurance Commission to have Bond Corporation Holdings,

the group's quoted flagship, placed in provisional liquidation.

The ruling was initially due yesterday, but the court last night sat for an extra three hours to take further evidence from both Bond and the commission. In another development yester day, Bell Group and JN Taylor Holdings, two of Bond's listed subsidiaries, replied to Austra-lian Stock Exchange queries

detailing their exposure to other

parts of the group.
Taylor disclosed a total of
A\$238.6m in loans to Bond companies. Its directors indicated that one of the loans, totalling nearly A\$83m, was to Dallhold Investments, the Bond family Investments, the Bond family company, and security was "being arranged" in the form of a second mortgage over several companies holding stakes in the Queensland Nickel joint venture. Bell Group directors disclosed loans to Bond group companies totalling A\$17.1m, plus a deposit of A\$11m with Bond Corporation Finance. They said Bell had not granted any guarantees in favour

granted any guarantees in favour of Bond Corporation or any of its substituties or associates. Bond empire on the brink, Page 22

# LIG to help Moscow boost condom output

By Andrew HIH in London

THE SOVIET UNION is to expand production of condoms with the help of London Interna-

tional Group, the UK consumer and home products company. LIG, which makes Durez condone in Britain and Rames con-done in the US, has won a 25m (\$3m) contract to add two condom manufacturing facilities to an existing plant at Armavir in said it believed the growth of Soviet condom production reflected Moscow's concern about the spread of AIDS.

"Availability of condoms has been extraordinarily limited and this is going to alleviate the situ-stion somewhat," LIG said.

The new facilities should be complete in 18 months and will increase the annual production

capacity of the Armavir site from more than 300m condoms to

more than 300m condoms to nearly 450m a year.

Hatu-Ico, LEG's Italian subsidicry, has installed four plants in the Soviet Union in the last 10 years and will assign 10 engineers to the project. Once complete, the plant will be run by the Soviet Government.

LIG won the contract, which was signed with the Soviet gov-

ernment agency Techmashim-port, in the face of competition from Japanese and West Euro-pean companies. The UK group confirmed it would be interested in carrying out similar contracts elsewhere in eastern Europe. But a spokesman for LIG added: "At the moment, I think other things are higher on their agenda than condom manufacture."

# Emerging from rival's shadow

Haig Simonian on Dresdner's attempts to catch up with Deutsche Bank

he past two years have not been easy for executives of Dresdner Bank, West Germany's second higgest financial institution. From their allver-clad Frankfurt skyscraper, they have watched Deutsche Bank, their bigger rival, push through a string of international acquisitions, culminating in the £950m (\$1.52bn) purchase of Morgan Grenfell, the UK merchant bank.

Dresdner Bank's inaction was so striking that some analysts questioned whether it had any strategy for the future, let alone knew how to execute it. The bank was either too risk-averse, poorly-capitalised or simply inept to keep pace with its competitor in developing an international net-

Dresdner's sole buy was the Therefore Sole only was the Thernton Group, a UK fund manager specialising in Far East markets which it purchased in May 1988 for £25m. That may have been a snip for a company that had expected to float for £100m before the 1987 cresh but the

before the 1987 crash, but the deal hardly set the world on fire. However, the spotlight may now be shifting back to Dresdner Bank as its expansion strategy slowly gets into gear. Since October, it has made several acquisitions, culminating in the news of its joint hid with Banque Nation. its joint bid with Banque Nationale de Paris (BNP) for Yorkshire Bank, the UK retail institution.

The winner of the battle for
Yorkshire Bank, which could
cost up to £1bn, will not be
announced until this month. The contest is likely to be tough, given the quality and rarity of the prize, but the high price has already thinned out the field.

already thinned out the field.

Dresdner and BNP are keeping quiet about their chances, which may be marginally helped because they belong to the Abecor group, a loose European grouping which also includes Barclays, Yorkshire Bank's second higgest shareholder with a 32 per cent stake.

But while the hidding continues behind the scenes, Dresdner has come into the open with two other deals. In October, it bought a 33 per cent share in Banque

a 33 per cent share in Sanque Internationale de Placement (BIP), a leader in the Franch treasury market. Dresdner's stake has risen to 63 per cent since it gained approval from the French authorities to take majority con-trol. However, it is shunning full ownership to retain BIP's independent listing.

Barely two months later, it Elders Finance Group, the finan-cial subsidiary of the Australian brewing and agricultural con-

Although smaller than BIP, the purchase has provided the longawaited nucleus for an Austra-lian merchant banking presence while beefing up Dresdner's highhy-regarded international foreign exchange and treasury



Wolfgang Röller: hint at higher dividend prompted by rise in full operating profits

operations in an important time

Morale has been further boosted by soaring profits. Group partial operating income rose 20 partial operating income rose 20 per cent to DM1.52bn (\$894m) in the first 10 months of 1989, and the bank is heading for record full-year earnings. Full operating profits, which include gains from own-account trading, have also climbed, leading Mr Wolfgang Röller, chief executive, to hint at a higher dividend.

a higher dividend.

More acquisitions will follow.

A commercial banking takeover is planned in Austria — possibly with BNP — of a size which would easily dwarf Deutsche's grant murches there

small purchase there. Meanwhile, further developments are due in France, where the bank now owns four stockbrokers via BIP. With regional brokers in Lyons, Bordeaux and Nantes, negotiations are under way to buy a firm in Lille. Political developments in east-

ern Europe have also bolstered the bank. This week , it opened a new office in its "home town" of Dresden, some 106 years after it shifted its beadquarters to Berlin. Further operations are planned for Leinzig and East Berlin, to be followed by other towns in East

hough of dubious immediate business value, the hardly be of greater symbolic sig-nificance. The symbolism of Dresdner Bank's name and its strong existing eastern bloc busi-ness means that recent events have opened up a host of new, albeit vague, possibilities for the bank in the east.

Yet, despite its greater confi-dence, Dresdner Bank is not going overboard on growth. Expansion will remain highly targeted, with two key areas - fund management and trading, particularly in foreign exchange and treasury instruments - likely to

remain at the forefront. Portfolio management has been reorganised under three divisions covering Europe, the US and the Far East. Thornton has been followed by the purchase of the Oechsle group, an independent US manager of international

Further small acquisitions are on the way. Far East coverage will be boosted by a stake in a Taiwanese trust company, and the bank's new French stockbroking presence has added some FFr5bn (\$862m) in managed

Treasury and trading activities have also been reorganised to reflect their growing role. A new international financial markets division has been set up, grouping the bank's treasury activities with its foreign new issues and secondary market trading business. Among future developments in treasury is closer co-or-dination of the bank's international trading activities, especially regarding trading in financial futures and options

The bank is putting the finishing touches to its operations for the new Deutsche Terminbörse, which is due to open on January

Outside Germany, it is active on the London International Financial Futures Exchange, where it has not been hampered by the same "political" con-straints that have held back Deutsche Bank. Moreover, BIP is a member of Matif and Monep, the French financial futures markets, while the Elders operation

in Australia had a seat on the

Sydney Futures Exchange, although the bank says it does not plan to revive the member-

ship at present.
Compared with trading and fund management, international commercial banking has lagged, despite opening some new offices in 1989. Buying Yorkshire Bank would be a boost, but Dresdner is still behind Deutsche elsewhere in Europe, notably Italy, where all its attempts to buy a bank have failed so far.

But it is Dresdner's growing co-operation with BNP which represents the biggest element of uncertainty in its competition with its bigger

domestic competitor.
Institutionalised last June, when the French and German banks agreed to appoint one member to each other's supervisory boards, the Dresdner-BNP bond was further tightened in early December, when the man-aging boards of both institutions met for the first time at BNP's Paris hendquarters.

The meeting appears to have amounted to little more than for-mal statements from the chief executives of both sides and an agreement to set up joint working groups. The boards did not even decide to regularise the joint board meetings.

Thus, although new joint initious, co-operation in areas where the two banks are already established will be tougher.
"It's much easier to swap seats

on a board than exchange meaningful ideas," says one participant. "No one wants to lose their identity." However, it may only be by such a partial loss that Dresdner Bank manages to pull ahead of its old rival.

# Berlusconi in Spanish TV row

By Peter Bruce in Madrid

AN AMBITIOUS attempt by Mr Silvio Berlusconi, the Italian television magnate, to enter the new Spanish commercial TV market was on the brink of collapse last night.

Mr Berlusconi's main Spanish partner, the Anaya publishing group, accused his Madrid management of illegally soliciting

agement of illegally soliciting advertising and sowing confusion among potential clients of their evision channel.

Mr Berlusconi, Anaya and Once, the Spanish charity for the blind, each own 25 per cent of Telecinco, one of three new commercial channels granted licenses by the government to

mercial channels granted licenses by the government to start broadcasting on March 3.

Anaya yestarday placed advertisements in Spanish newspapers denouncing attempts by an unnamed advertising agency to offer time on the new channel.

Mr German Sanchez Ruiperez, Anaya's chairman, also wrote Anaya's chairman, also wrote yesterday to the chief executive of Publiespana, Mr Berlusconi's

advertising agency in Madrid, and to Mr Valerio Lazarov, director general of Telecinco and a Berlusconi appointse, demanding that they immediately stop selling time through Publiespana and demanding of Mr Lazarov that he deposit by the end of today all decompanies has here today all documents he has signed in the name of Gestevision, Telecinco's holding com-pany. Mr Sanchez is president of

A spokesman for Mr Sanchez said a Gestevision board meeting response to the fair demands in my letter . . . no co-operation between the two companies [Pub-liespana and Gestevision] will be viable." Mr Chiodarelli said he was "surprised" at the demands and

insisted that all the Telecinco partners had agreed that Publics-pana would market the channel. "We need at least three or four months to sell advertising." he said, and warned that, should the confrontation continue, the Berlusconi group "would find it very difficult to leave Telecinco". Bad feeling between Anaya and

the Berlusconi group has apparently been simmering for months. There have been rows over where to locate the chan-nel's offices and over Anaya's appointee as managing director. But Mr Berlusconi can proba-bly count for the moment on the bly count for the moment on the support of Once and other Telecinco shareholders close to the charity, giving him a majority on the board. Mr Sanchez, Spain's biggest book publisher, can count on government support, which would be critical. Once has been criticised by the Government for making speculative investments making speculative investments with the profits from its hugely

# Saudis bid for UK motor dealer

By John Thornhill in London

THE JAMEEL Group, one of Saudi Arabia's largest trading concerns, yesterday launched a £151.3m (\$243m) takeover bid for Hartwell, a UK motor vehicle and fuel oil distributor.

Hartwell quickly rejected the

offer as "wholly unwelcome and wholly unacceptable" and said the price was inadequate. The Jameel Group, which already owned 19.8 per cent of Hartwell's ordinary shares and 32.1 per cent of its preference shares, strengthened its position through a dawn raid in the stock market which took the share-

holdings to 22 per cent and 37.8 per cent respectively.

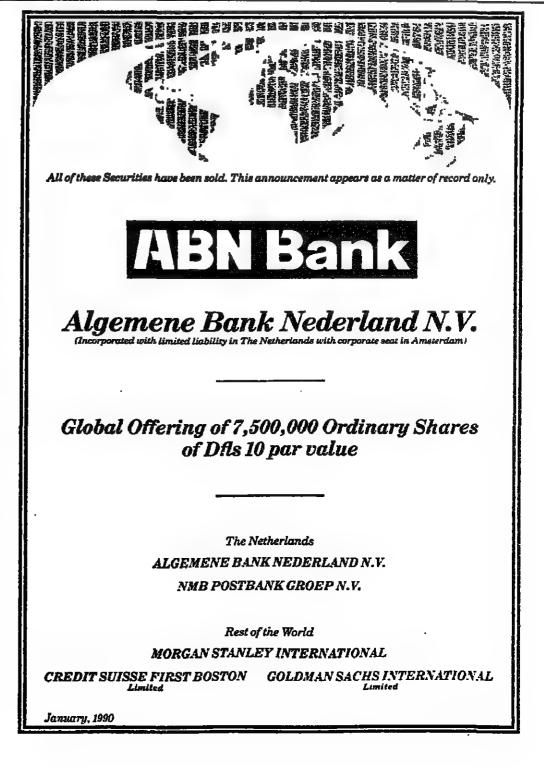
The all-cash offer, which is being made through Cakhill, a Jameel subsidiary, values Hartwell's shares at 136p each, compared with a closing price yester-day of 143p, up 23p on the day.

Mr Rupert Carington, Oak-hill's chairman and son of Lord Carrington, the former UK for-eign secretary, said Jameel was making the offer because it was concerned at Hartwell's relatively poor performance and wanted to safeguard its invest-ment. The Jameel Group's financial resources and motor distribution and property expertise would enable it to improve and expand Hartwell's businesses, he

Hartwell's motor distribution interests account for about 70 per cent of the company's operating profits, but it also has sizeable interests in property develop-ment and fuel oil distribution. In the year to Pebruary 28 1989, Hartwell made pre-tax profits of £10.4m on turnover of £403.5m and at that date had not assets of £80m. The company, like many other UK motor distributors, met tough trading conditions last year and reported static interim profits of £5.3m for the six months to August 31.

The Jameel Group, which is owned by Mr Abdulatif Jameel, was ranked the fifth biggest Saudi Arabian company in terms of sales in a recent survey in the newspaper Arab News. It owns the motor distribution rights for Toyota in Saudi Arabia and last year sold 61.954 cars, about 40 per cent of the country's new car market. It owns no dealerships in

The group has diversified internationally into property, ship-ping, photographic equipment and outdoor advertising. In 1988 turnover was Riyal 3.1bn (\$829m) and at the year-end the company had net assets of Riyal 1hn. Lex, Page 16; Details, Page 23



# BSN faces Birkel monopoly ruling

A TAKEOVER by BSN, the internationally ambitious French foods group, has run into possible objections from West Germany's federal anti-

trust authority.
The Cartel Office fears BSN's proposed acquisition of a con-trolling stake in Birkel, Germany's second largest maker of pasta and noodles, might create a dominant position. It plans to come to a decision by the end of this month, before its formal deadline in mid-Febing German pasta interests.

ruary. If it finds against BSN, it could block the deal or more likely - order the French group to sell its exist-Birkel had a 23.5 per cent share of the German pasta market in 1988, while BSN's existing German groceries sub-sidiary. Sonnen-Bassermann,

had just over 6 per cent. If the

deal goes through, BSN will

overtake market leader Drei

DAF lifts sales

16% in spite of

weaker market

DAF, the Dutch commercial

vehicles maker, boosted its net income by 16 per cent to Fi 170m (\$87m) in 1989 from

Fl 147m in 1988 in spite of some slackening of sales in the

Mr Aart van der Padt, chair-

man, said yesterday produc-tion rose 2.7 per cent to 58,600

vehicles last year from 57,066

in 1988. Exports from Britain.

where DAF took over Leyland

trucks and Freight Rover in 1987, nearly doubled to 9,000 vehicles from 4,900.

DAF expects to sell the same

number of trucks above 3.5 tonnes gross in 1990 as in 1989, in spite of a shrinking market, Mr van der Padt said.

Growing demand in Europe for used vans fitted with new engines would enable DAF to

maintain market share and

increase production in Bir-mingham. "Despite the chal-

lenges which lay before us DAF faces 1990 with confi-dence," Mr van der Padt told

employees at Eindhoven.

DAF took cost-cutting mea

sures last year in anticipation

of slower demand in some

western European countries,

**NEW ISSUE** 

By Laura Raun

in Amsterdam

BSN yesterday unveiled a FFr3.3bn (\$561m) issue of convertible bonds, one of the largest on the Paris capital market in recent years, to ease the strain on its finances after a year in which it has spent a record FFr12bn on

The 10-year bonds are priced at FFr900 each, which com-pares with yesterday's share price of FFr763, and are convertible into shares, one to one, at any time.

They carry a 6.6 per cent interest rate and are redeemable on 1 January 2000. BSN shareholders will be given priority between January 8 and January 19 to subscribe for one bond for every 15 shares they own. Placing begins on Monday, arranged by bankers Lazard Frères and Crédit Lyonnais.

City surveyor's shares fall

as profits drop two-thirds

If the damage from that inci-

dent is only temporary, the combined market share of Bir-

kel and Sonnen-Bassermann

may easily rise above the car-

may easily rise above the car-tel office's 33 per cent thresh-old for market dominance. However, the deal could equally be cleared if the office was persuaded Birkel would

French government officials have asked for emergency

ing costs have been increasing

Baker Harris had been expand

ing to cope with a strong flow

of new business, but this may not produce fees for two years.

ris, following an announce-

ment of reduced profits on Wednesday by Savills, another company of chartered survey-ors, allied to warnings from property company chairmen,

are harbingers of a more diffi-cult time in the UK property

The chase for space in the

Rents have reached a pla-

Sales should rebound in the

second half if the economy con-

tinued to expand reasonably

and steel industry production shrank in line with demand, he

added. Net profit surged about

30 per cent to F1390m (\$201m)

in 1989 from Fl 301m the year

before. Revenue rose 16.5 per

City has eased as more buildings have become available.

teau after three years of sharp

industry.

The figures from Baker Har-

collapse without BSN.

Glocknen, which has 25 per cent of the market.

The cartel office fears Bir-kel's underlying market share might be much larger than that, because the German company's sales were crippled two years ago by allegations – since proved wrong – by Stutt-gart local health authorities about the quality of the eggs which Birkel used in its

SHARES in Baker Harris Saunders, the UK chartered

surveyor with a business based

on the City of London, yesterday fell 25p to 90p in response to interim pre-tax profits

Pre-tax profits for the six months ended last October

were £609,000 (\$974,400) on

turnover of £4.02m compared

with £1,93m on a turnover of

24.04m in the 1988-89 first half.

Earnings per share were reduced to 2.8p from 10.7p. The

interim dividend has been cut

The company has been wounded by the slowdown of

the City commercial property

market at a time when operat-

HOOGOVENS, the Dutch

steelmaker, expects 1990 to be

"cloudier than the sunny year

1989" due to slower economic growth and sluggish demand for steel and aluminium.

Operating results in the first half of 1990 are expected to fall, explained Mr O.H. van Royen,

chairman, yesterday.

to 2.25p from 3p a share.

By Laura Raun

reduced by two-thirds.

plead BSN's case with the German Economics Ministry in man aconomics Ministry in Bonn. Cartel officials see this as an attempt to apply political pressure, since the companies usually have the right to appeal to Bonn only after the cartel authority has made its legal decision.

cartel authority has made its legal decision.

The Economics Ministry can reverse Cartel Office decisions if it thinks a potentially anticompetitive merger can be justified on wider economic grounds, as it did for the Daimler-Benz takeover of the MBB sarosnace groun.

talks in the next fortnight to

aarospace group.

BSN notified the German authorities of the deal in November, apparently hoping for a go-ahead by the new year. No price has been disclosed for the deal, under which BSN would take 15 per cent of the DM350m (\$147m) turnover company, later rising to a control-ling share.

# Trump buys into

property project By Paul Cheeseright,

\$64m California

Property Correspondent MR DONALD TRUMP, the flamboyant New York property developer, has joined an Anglo-Irish consortium to develop a 23.5 acre site, on which is the Ambassador Hotel, famous for its association with Hollywood film stars, on Wilshire Boulevard in Bev erly Hills, California

erly Hills, California.

He is paying \$12.8m for a 20 per cent stake in a project to build up to 6m sq ft of shops, homes and offices, with an hotel. Like other projects with which Mr Trump has been involved, this one will be named after him: Trump

named after him: Trump Tower West.

His arrival in what is called the Wilshire Partnership dilutes shareholdings of partners who originated the project. Power Corporation, the Dublin-based property group now holds 24 per cent as does Brent Walker, the London property and leisure group. AMEC, the British property and construction group, holds 20 per cent and Malkin Properties, a private US company, ties, a private US company, holds 12 per cent.

The original Wilshire Partnership paid \$64m for the site in September 1989, step

# Hapoalim stake to be put out to tender

By Hugh Carnegy in Jerusalem

THE trade union controllers of Bank Hapoalim, Israel's big-gest financial group, yesterday agreed to relinquish their pref-erential voting stock and allow a competitive bid for a controlling stake. The move is the second breakthrough this week for the Government's

week for the Government's efforts to dispose of its majority bank shareholdings.

An agreement in principle reached between MI Holdings, the state company handling the Government's interests in the banks, and Heyrat Ha'ovdim, the holding company of the Histadrut trade union federation, allows for the equalisation of all Bank the equalisation of all Bank Hapoalim shares, compensa-tion for Heyrat Ha'ovdim in the form of 3 per cent of Hapoalim equity, and the com-petitive private placement of between 26 per cent and 51 per cent of the bank's shares. A similar deal was struck

last Sunday with the Recanati family, controllers of Israel Discount Bank, the country's third largest group. Both agreements exclude Bank Hapoalim and IDB from imminent legislation enforcing one-share, one-vote on the banks, allowing Hevrat Ha'ovdim and the Recanstis to remain in control until a sale is completed

Still to reach terms with the Government are the control-lers of Bank Leumi and Bank Mizrahl. However, the agree-ments over Bank Hapoalim ments over Bank Happaiim and IDB have sharply accelerated previously stalled attempts by the Government to resolve the anomaly of its bank holdings. They were acquired at huge expense but without voting control when it bailed out the banking system in 1983 following a crash in artificially inflated share prices.

The Government's original intention was to unseat the present controlling interests. But, like the Recanatis at IDB, Havrat Ha'ovdim intends bid-ding to keep control of Bank Hapcalim. Although it will start from a total equity base of only about 4 per cent, it said yesterday it believed it could raise sufficient capital.

Nordic

Countries

The Financial Times proposes to

publish this survey

8th February

1990

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# Kuwait pours oil on Spain's troubled waters

Peter Bruce on reaction to the Grupo Torras bid

A nalysts are not being kind to Spain's most expensive takeover bid as the Kuwait Investment Office (KIO) attempts to take total control of Grupo Torras, its main investment vehicle in

its main investment venicle in the country, and run it as a private holding company.

The bid, for the 37.5 per cent of Grupo Torras not directly owned by KIO or its Spanish associates, is reckoned to be worth \$630m.

Shareholders are being afford a charm in KIO's aggree.

offered a share in KIO's aggressive Spanish property com-pany, Prima Inmobilaria, plus a cash payment of Pta8,350 (\$76) for every nine Torras

However, the City of London, in particular, has been vicious in its criticism.

Spanish analysts in the City say Prima has been vastly overvalued and the bid represents an admission by KIO that it these follows: it has failed to attract long-term investors. "Torras has done very badly in the market and they can't go on controlling the price," said one specialist. "People in the UK do not want the shares unless they really don't know about

KiO took control of Torras Hostench, a newly-recovered paper company, in 1986 and has since turned it into the biggest industrial group in the country not controlled by a

It owns or controls the Ebro foods group, Ercros, an amalgamation of the Union Explosivos Rio Tinto (ERT) and Cros chemicals and fertiliser groups, plus the VOY paper operation which has expanded into production in Belgium, and a variety of financial service

ety of financial service operations. Both Ebro and Ercros are quoted in Madrid, along with Grupo Torras, the holding company.

KIO now has 40 per cent of Grupo Torras while Mr Javier de is Rosa, its main Spanish partner and chief executive of the holding company, has 13.5 per cent. A number of senior group managers have stock group managers have stock options worth another 9 per cent lodged with Banco San-

Torras has expanded by raising more than \$1hn in new capital since 1986 and though Mr

De la Rosa yesterday said the group had paid out more than Ptai0bn in dividends in the past three years, many ana-lysts, both in Spain and abroad, insist shareholders have not had value for their

Mr De la Rosa said yesterday Mr De la Rosa san yesternay
the decision to "privatise" the
holding company — taken in
late November — was based on
two points. The first one was
the belief that shares in holding companies that own controlling stakes in subsidiaries
tended to trade at a discount. The second was that the stock markets, particularly Madrid which has been slow to recover from the 1987 crash, were probably going to be flat for most of

He said KIO's decision to take full control would guaran-tee the holding company a

The Madrid stock market is desperately trying to estab-lish itself as an alternative to the country's banks as a source of long-term capital for Spanish industry. The disappearance of one of its biggest quotations cannot be comforting.

powerful and interested long-term partner without hav-ing to change industrial strategy, which involves breaking into the rest of western Europe before the end of 1992. The 9 per cent in stock options is aiso likely to be exercised by Torras executives, leaving Mr De la Rosa and the chalmen of some subsidiaries with a Spanish interest worth 22.5 per cent.

e said: "What we need now is the ability to our industrial strategy in Europe. Small investors cannot keep

up in the long-term. We want to reinvest all our profits." Everything depends now on how the hid, approved by the Spanish authorities last week, is received. For the first half of this week, Torras shares were trading at around Pta1,560, well below the Pta1,861 being offered. Much of this can be plamed directly on fears that Prima has been overvalued.

Mr John Gomez Hall, Pri-ma's Angio-Spanish chairman,

insists the markets are wrong. KiO has applied standard UK practice in valuing Prima by counting in its asset valuation so-called "reserves for revaluation." All British property company balance sheets, he said, contain this calculation, which reflects the current market value of their properties. In

value of their properties. In Spain, the assets can only be entered at book value. Richard Ellis's Spanish office has calculated the difference between the purchase prices and current values of Prima's properties is Pta59bn. Richard Klfis valued Prima's properties overall at Pta137bn.

Prima is Spain's second largest property company. KiO has so far kept it separate from the Torras Group but its current shareholding of 63.5 per cent should fall to 24.9 per cent, if the offer is successful, and will be transferred to Grupo Torras. Mr De la Rosa said KiO had been persuaded to surrender ownership of Prima in order to take control of Grupo Torras because the 24.9 per cent stake would still give it effective control. KiO-Torras will also be able to rebuild its stake in Prima by up to 6 per cent a year without triggering a full takeover.

KiO's entry into Spain in the mid-1980s — it remains the biggest single foreign investor in the country — has never been tranquil. It formed a disastrous partnership with two local partnership with two local entrepreneurs in 1988 to try to take over Banco Central, then the country's higgest bank. The partnership fell apart last year without coming close to

achieving its objective.
Aggressive takeovers of ERT and Ebro in 1988 also attracted an exiremely hostile press and the decision to take itself off the stock market — though the Theras subsidiaries will continue to be quoted — offers probably its best chance in a long time of a relatively quite life in Iberia.

The Madrid stock market is desperately trying to establish itself as an alternative to the country's banks as a source of long-term capital for Spanish industry. The disappearance of one of its biggest quotations cannot be comforting.

Hoogovens sees slowdown

This announcement appears as a matter of record only.

December, 1989



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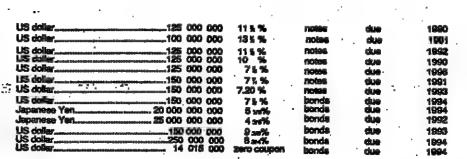
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Noteholders and Bondholders are advised that:

1. As a result of the Extraordinary Shareholders Meeting held on December 13, 1989, the Mutal Guarantee Fund, established to guarantee the credit operations of the Caisses Regionales to third parties, wholly owned by C.N.C.A., has been transfered to a subsidiary company especially created to this effect: Fonds Commun de Garantie du Credit Agricole

2. This new subsidiary is wholly owned and controlled by C:N.C.A. 3. Therefore, this transfer does not prejudice nor affect in any way the exercise by the Creditors, Noteholders and Bondholders of C.N.C.A of any of their rights under existing Agreements which are expressly maintained and continuing.

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L. Imment Payment Date: 7th March, 1990.

TOTAL GROUP

TOTAL COMPAGNIE FRANÇAISE DES PETROLES

The TOTAL Group's involvement in the reorganization of the chemical sector

it was announced on January 2, 1990 that the TOTAL group is to take over part of the activities of the ORKEM group. This will enable TOTAL to stage a significant cometiack in the chemical sector, and more particularly in fine chemicals. The group's turnover from chemicals will as a result rise rapidly from approximately 7 billion French francs at the present time to nearly 20 billion

The financial arrangements for this takeover, the broad outline of which has now been made public, will not alter the distribution of the capital of TOTAL CFP between the French State and the other shareholders. At the same time it will strengthen the group's financial ratios which continue to be among the healthiest in the

In this way, the TOTAL group will be in a position to pursue development of its various sectors of activity and, in due course, to effect capital increases in accordance

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All these shares having been sold, this announcement appears as a matter of record only.



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Swiss Volksbank



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5,290,000 Shares



Common Stock

# 4,290,000 Shares

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BEAR, STEARNS & CO. INC.

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DILLON, READ & CO. INC.

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DEUTSCHE BANK CAPITAL MARKETS

LAZARD FRERES ET CIE

PARIBAS CAPITAL MARKETS GROUP

SWISS BANK CORPORATION

December 29, 1989

GOLDMAN SACHS INTERNATIONAL THE NIKKO SECURITIES CO., (EUROPE) LTD. SALOMON BROTHERS INTERNATIONAL Limited S. G. WARBURG SECURITIES

# 

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S.G. Warburg & Co. Ltd. Agent Bank 

U.S. \$100,000,000 Security Pacific Corporation Subordinated Floating Rate

Notes due 1992 Notice is hereby given that for the Interest Period from January 5, 1990 to April 5, 1990 the Notes will carry an Interest Rate of 81% per annum. The coupon amount payable on April 5, 1990 will be U.S. \$2,156.25 and U.S. \$215.63 respectively for Notes in denomination. respectively for Notes in denomi-nations of U.S. \$100,000 and U.S.

By: The Chase Manhattan Bunk, N.A. Lendon, Agent Bank lanuary 5, 1990

City of Copenhagen ¥7,000,000,000

Floating Rate Notes Due 1996

Notice is hereby given that the Rate of Interest for the Interest Period from 5th January, 1990 to 5th July, 1990 is 6.22% per annum.

Interest payable on 5th July, 1990 will amount to ¥3,084,438 per ¥100,000,000 principal amount of the Notes.

Agent Bank The Long-Term Credit Bank of Japan, Limited Tokyo.

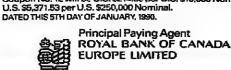


# U.S. \$200,000,000

# American Express Bank Ltd.

Floating Rate Subordinated Capital Notes Due 1999

Notice is hereby given that for the Interest Period 8th January, 1950 to 9th April, 1950 the Notes will bear interest at the rate of \$2.% per annum. The interest payable on 9th April, 1990 against Coupon No. 12 will be U.S. \$214.86 per U.S. \$10,000 Nominal and





# Saitama International (Hong Kong) Limited

US \$100,000,000

Guaranteed Floating Rate Notes Due 1995

Holders of Floating Rate Notes of the above issue are hereby notified that for the Interest Period from 8th August, 1989 to 8th February, 1990 the accumulated interest amount payable is US \$429.57 per US \$10,000

Bank of America International Limited

#### TRANSPORT LINKS WITH THE CONTINENT The Financial Times proposes to publish this survey on:

28th February 1990

For a full editorial synopsis and advert

NEVILLE WOODCOCK

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SEI 9HL **FINANCIAL TIMES** 

# INTL. CAPITAL MARKETS AND COMPANIES

# Rosy scenario for capital markets

Stephen Fidler envisages broadly spread benefits in the decade ahead

ometimes in the interna-tional capital markets, it's hard to see where the next dollar is going to come from. Indeed, looking over one's shoulder at the last decade, one might be forgiven for taking a gloomy view of the

future.
Current worries about corporate defaults, particularly in the US and UK, suggest the leveraged buy-out market, which provided so much excitement for investors and financial institutions in the 1980s, will slow, if not expire. Junk bond investors, once bitten, will be twice shy.

Dealing profits in equities and bonds have disappeared in many markets under the weight of competition which has depressed commissions: has depressed commissions: the only way to be profitable is to trade big positions, a risky prospect. The international bond markets are increasingly narrowly based, dominated by the Japanese and still unprofitable for most participants.

Yet it is possible without

Yet it is possible, without stretching credibility, to envisage an extremely positive economic backdrop for the 1990s against which the nimble in the international capital markets could thrive. Here follows the rosy sce-

Europe: It is not hard to see where the good news could come from The opening of the economies of eastern Europe to the west could provide a paral-lel to western Europe's postwar economic reconstruction. Post-1945, west European rebuilding of its capital stock (partly financed by US aid) pro-vided demand for American goods and a motor for the US

conomy. Chief beneficiaries from an economic revival in eastern European countries (partly financed by European aid) are likely to be their western European neighbours, particularly West Germany, which is partic-ularly well placed as a pro-

ducer of machinery and other capital goods. This will be overlaid on the expected bene-fits to emerge from the estab-lishment of the single (west)

European market.

Direct investment in eastern

Europe could lead to the building of industry on western

Europe's doorstep. The region's relatively low wages and often well educated workforce would be attractive to multinationals, making it a target for direct investment. Its low-cost exports should maintain disci-

expens should maintain disci-pline in other European econo-mies, helping to keep inflation-ary pressures down. Economic success in the rest of eastern Europe and the "peace dividend" resulting



West relations could even see the Soviet Union emerging as an economic power.

The Americas: The "peace divi-dend" could shift US produc-tive capacity from wasteful defence spending, and help to cure the apparently chronic budget deficit.

The Brady initiative to reduce Third World debt bur-den may have its flaws, but it offers a way out from the debt burden for economic reform-minded new democracies in

minded new democracies in Latin America.

Led by Mexico, Latin America could provide demand for US goods which will make the

region into a second giant tradregion into a second grant trad-ing bloc. Economies such as Brazil's have already given hints of their potential and flexibility. If one wanted to be really optimistic, this could be Latin America's decade.

Asia: Japan's economy will of course remain central to the well-being of the international well-being of the international financial markets. But its dominance may wane along with its current account surpluses. Japan's surpluses will diminish, sooner or later, as the Japanese consumer develops tastes for foreign goods and holidays and as Japanese companies move productive capacity overseas. Other countries around the Pacific, with lower costs than Japan, should benecosts than Japan, should bene-

costs than Japan, should benefit from this.

An important element of a growing Asian bloc would be an opening up of the Chinese economy. Delayed by the events of last year, this may occur as the current genontocracy passes awey in the 1990s.

All this, of course, could be blown off course by any number of events: a shift of power in the Kremlin, a reawakening of protectionism, environmental disaster or by the inability of the US to encourage foreign investment at roughly current interest rate levels to cover its interest rate levels to cover its current account imbalances.

Yet prospects for such a strong economic backdrop cannot fail to suggest opportunities for the financial markets. In the 1980s, international banks and investors turned inwards. Bank lending soared but borrowers in the rich countries within the OECD were the beneficiaries of that lending. Equity investors reaped huge profits over the decade by investing in Japanese growth and by returns from the build-up in corporate debt in the US and UK.

With questions hanging over the leveraged boy-out business, banks and securities compa-nies may be forced to seek

higher returns by shifting their focus to markets in lesser developed countries in eastern Europe, Latin America and the Pacific rim.

Given the rosy scenario, business in the OECD markets will continue to grow along with their economies and to dominate the capital markets by dint of their size. But the centre of gravity of the markets could shift as financial institutions reassert a tradiinstitutions reassert a tradi-tional role in channelling investment and project funds (but not 1970s-style-balance of payment loans) into countries outside the club of rich industrial nations.

r David Gill, a trustee of the Boston-based Batterymarch Financial Management, an equity investment specialist, estimates that the potential flow of new equity from capital exporting countries into emerging stock markets could total \$100m within five years. This means investor funds roughly equivalent to the size of the Swedish, Spanish or Dutch markets will be reaching devel-oping country stock markets

The great conundrum for financial intermediaries in the 1980s was the extent to which they failed, across a broad front, to benefit from the underlying economic success of the western economies. Huge profits have been made but the group of beneficiaries have been unusually narrow. For the rest, competition has forced down profit margins. Competition will be no less

fierce in the 1990s, and not all in the international capital markets are equipped to broaden their scope, or interested in so doing. But if the benefits come, they will probably be more broadly spread.

This is the seventh and last in a series. Previous articles apparent on December 8, 18, 15.

appeared on December 8, 12, 15, 20, 22 and January 3.

# FT INTERNATIONAL BOND SERVICE

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coupon, where the boards Denominated in dollars unless otherwise indicated, Dig. day - Change on day. One date - First date of conversion into shares. On., price - Norman amount of bond per share expressed recording to the conversion rate fixed at issue. Free - Percent-page premium of the currenteffective price of acquiring shares via the bood over the short recent price of the shares.

# BUS plans partial flotation

By Andrew Fisher in Frankfurt

**WEST GERMANY'S first fully** environmental share issue will take place early this year with the flotation of a minority stake in Berzelius Umwelt Ser-vice (BUS), the fast-growing industrial waste disposal and

Metallgesellschaft.

The issue will be led by
Dresdner Bank. Although the
bank refused to release details before January 24, Mr Heinz Schimmelbusch, Metallgesellschaft chief executive, has said about DM100m (\$58m) will be

Some analysts said the pro-ceeds could be about DM200m through issues of both voting shares — possibly at about DM320 each — and preference shares, following strong advance interest: Formed in 1987, BUS draws

on the metals, engineering, trading, and financial expertise of its perent to collect waste, extract residues in special plants and sell the renable materials. It is investing about DM500m to double its 500,000

with a

tonnes of recycling capacity for non-ferrous metal-containing waste.
It also intends to increase its
20 per cent holding in Horse-head Resource Development of

the US.

The issue will be the second in Germany in the last few months aimed at investors combining a desire for profits with a concern for the environ-

ment.

Last month, shares of GEA, a company specialising in both energy-saving and anti-pollution systems, were floated in a DM775m issue, the country's biggest for three years.

Turnover of BUS is about DM200m a year.

It has released no profit figures, but Mr Reinhard Fischer, an analyst with Paribas Capital Markets, believes operating profits more than doubled last

profits more than doubled last year.

He feels the share issue would probably be too small to aitract much foreign interest. "It will be eaten up by domestic investors."

Horten, the West German department store, said parent company sales dropped 3.7 per cent to DM3.02bn in 1989 from DM3.13bn a year earlier, AP-DJ reports.

Horten, which is 51 per cent

Horten, which is 51 per cent owned by Britain's BAT Indus-tries, said the drop in sales reflected, to some extent, the sale of five stores,

It added that turnover was also affected by reorganisations at five department stores and following the sale of some specialty fur and furniture operations.

Turnover at continuing perations was off 1.2 per

Horten did not provide any consolidated data and did not give any information on

#### INTERNATIONAL CAPITAL MARKETS

# **Matif outstrips** London in 1988 futures volume

By Deborah Hargreaves

LONDON saw its lead of the European futures industry eroded last year when it was overtaken in contract volume gilt futures dropped by 27 per

Nevertheless, the London International Financial Futures Exchange saw a 53 per cent jump in activity last year, climbing to its own-record of close to 24m contracts.

European products represented 30 per cent of Liffe's volume. Its German bund futures volume reached 5.3m lots after a frenzied year's trading.

Interest-rate products proved attractive at both exchanges. as they did in Chicago, after a year of volatile short-term interest rates worldwide.

Matifs three-month interest rate Pibor product notched up a huge rise in volume to 2.3m contracts from 1988's 452.374 lots. But it was the exchange's long-term notional bond that led the volume table, with 15m contracts traded compared with 12.4m a year earlier.

Liffe's short sterling futures traded 7.1m lots, up from 3.5m in 1988 and Eurodollar futures

were up 25 per cent at 2.1m lots from 1988's 1.6m contracts. However, the exchange's long by France's Matif, which cent to Lim lots from 5.5m.
traded a record 26m lots. The Swiss Options and Financial Futures Exchange, Europe's first electronic exchange, traded just over 6m contracts as the innovative exchange completed its first full year of trading. In 1988 the

> Although Chicago's futures exchanges reported mixed for-tunes last year, the Chicago Board Options Exchange saw a

> recovered from the effects of the 1987 stock market crash. saw a flat year with trading volume at 58.4m lots. This was barely changed from 1988's

57.Am contracts.
However, equity options volume rose by 25 per cent to 61.9m lots from 49.4m contracts.

# US regulator proposes curb on dual trading

By Deborah Hargreaves

THE REGULATOR of the US futures industry has proposed a rule restricting the contro-versial practice of dual trading. following fierce debate on reform in the aftermath of a massive government inquiry into futures fraud.

The Commodity Futures Trading Commission (GFTC) is effectively seeking a ban on dual trading — whereby a broker can trade for himself and for customers — in an attempt to curb inevitable conflicts of

The agency says its proposed rule will apply on a provisional basis in one or two of the most actively traded contracts on the seven largest US futures

The announcement repre-

exchange traded L4m contracts after its launch in mid-May.

13 per cent rise in volume to
126.8m lots, from 121.8m contracts traded in 1988.

The exchange's bellwether
Standard & Poor's 100 index
option; which has never fully

sents a compromise for the sents a compromise for the exchanges, which had been fearing a blanket ban.

Although some exchanges have backed away from full support for dual trading, they have repeated its value in establishing new products.

The CFTC proposes to implement the rule for a year while it compiles additional data on It is also proposing a rule that would require exchanges to register broker associations. These controversial groups, similar to small clubs of bro-

interests in the futures industry's hectic trading pits. Their function was ques-tioned in the wake of the FBI probe.

# New French Investors cold-shoulder fixed-interest issues 10-year bond makes strong start

By George Graham

THE French Government sold FFr6.3bn of bonds at its regular monthly auction yesterday, providing a good launch to its new 10-year bond in spite of

difficult market conditions.
The new bond, the OAT 8.5 per cent 2000, is expected to be the main French hand issued this year. The auction gives it a starting float of FFr5.1bn at a cut-off price of 93.25, with a weighted average yield of 9.56 per cent.

The Government also sold FFr1.2bm of its 15-year fixed-rate bond, OAT 8.25 per cent 2004, et a cut off price of 90.05, giving an average yield of 9.55

There was no auction of floating-rate bonds yesterday, as the Government has modified its issue policy for the

Demand for floating-rate bonds has declined sharply in the last few weeks, largely because of a change in regulations governing the invest-ments of French mutual funds, which are no longer required to hold 30 per cent of their assets in bonds.

This year the Government plans to issue in this segment of the market only if condi-tions are suitable, and yesterday they were not.
The OAT TME 2001 is now

trading at a discount to the average of government fixedrate bond issues on which it is indexed, and the outlook for interest rates is uncertain in the wake of this week's rise in West German rates.

In exchange, however, the French Government has undertaken to auction a bond denominated in Ecus at least once a quarter, although sepa-rately from the regular monthly auctions.

These auctions will include

either the existing eight-year tap stock; OAT Ecu 3.5 per cent 1997, or a new 10-year bond, OAT Ecu 9 per cent

kers, promote each other's France expects to cover 10 to 15 per cent of its total government borrowing requirement this year, estimated at between FFr90bn and FFr119bn, in Ecu issues.

By Stephen Fidler and Deborah Hargreaves

TRADING in the international bond markets continued in lively fashion yesterday but issuers of fixed-interest bonds in most currencies met a lack of committed investor interest investors continue to show early-year caution in all cur-

#### INTERNATIONAL BONDS

rencies. Aithough the US dollar sector appears likely to be receptive to issuers, a lack of arbitrage opportunities means it is unattractive to many bor-TOWERS.

By contrast, sectors where attractive swap opportunities have been available for borrowers – in particular, sterling and Ecu – have generally attracted little investor inter-

Three early issues in sterling in the four- to five-year area put on a poor performance overall. A number of issuers waiting in the wings - includ-ing, it is said, IRM - have decided to put off sterling issu-

The long-term sterling mar-

**NEW INTERNATIONAL BOND ISSUES** Book runner US DOLLARS Banque Nat. de Parts(s) 85 1014 1995 1월/1일 BNP Capital Markets CABADIAN DOLLARS 1월/1일 Dautsche Bank Cap.Mics STERLING 100 24/14 S.G. Warburg Secs. 2005 ECtie Johnson & Johnson(a) & Merrill Lynch Swiss Bank Corp. Credit Lyonneis SBC Finance (Cayman la.)(a) Cregem Finance(a) 1993 1983 100 nvertible. Final terms. e) Non-cellable. b) Conversion price 335p. Put option in year five to yield 11.69%. Asio flexible

ket still awaits from Barings an expected £150m issue for the newly-privatised Severn-Trent

Water company. Syndicate managers expect a modest flow of issues in coming weeks and months; War-burg is said to have a mandate for a deal for Anglian Water, while Credit Suisse First Bos ton is expected to lead manage an issue for Thames Water. At least one other mandate is said to have been awarded, to

In US dollars, the World Bank is expected formally to

announce today plans for a sec-ond global bond issue, denominated in dollars. This is expected in two weeks or so, market

conditions permitting. conditions permitting.

The first deal, a 10-year issue of \$1.5bn launched in September, carried a launch spread of 37.5 basis points over the equivalent US Treasury issue. This subsequently declined to 21 basis points before widening arount a 25 Warket crysten different parts of the condition again to 35. Market opinion dif-fered on whether the bank would be well advised to tap

An issue of \$1.5bn is again

BNP Capital Markets brought a \$200m, five-year issue for its parent at a spread of 60 basis points over Treasuries. The pricing was regarded as aggressive but not

The lead manager was forced to buy some bonds back to keep their price from falling outside fess.

Investors seem to be waiting on the sidelines, at least until after today's US unemploy-

Investors were in no rush vesterday to buy up the recent flurry of Ecu issues. The attractiveness of a 10 to 10% per cent coupon on the four Ecu deals launched over the past two days has been eclipsed by higher yields on European bond markets and this is where much retail cash has remained.

Nevertheless, the four deals were selling steadily into the Swiss market.

The buoyant UK stock market prompted the first large UK convertible for some time in the international market. An issue for Boots, through S.G. Warburg, was increased from £140m to £155m, the maximum allowed. The 15-year bonds, with a 6 per cent coupon and a conversion premium

above issue price. They carry a novel flexible investor put: an initial option will allow the investor to return the bonds to Boots at the end of five years at an 11.69 per cent yield. But before the end of the fifth year the com-pany may decide to put in place a further unspecified investor put option.

# Jump in unemployment claims cheers US Treasuries

the 10-year maturity again or,

as is possible, go for five years.

By Karen Zagor in New York and Deborah Hargreaves in London

US TREASURY bonds posted modest gains yesterday morning in the first positive session of the new year.
At mid-session the Trea-

sury's benchmark 30-year bond was up & point at 1011, yield-ing 8.02 per cent. The five-year

#### GOVERNMENT BONDS

issue was up % point, yielding 7.89 per cent. The Federal Reserve arranged four-day system repurchase agreements when Fed funds were trading at 85 per cent. The Fed's target for the funds is thought to be 8%

per cent.
The mild optimism in the bond market was stimulated by a surprisingly strong jump in initial claims for state unemployment. These jumped 77,000 to 426,000 on a seasonally adjusted basis in the week ended December 23. The market was expecting the figures to rise by no more than 10,000.

The debt market's gains came in spite of a drop in the dollar, which was changing hands at Y143.30 and DM1.6820 at midday in New York. In late Wednesday trading the US currency was quoted at Y145.47 and DML7210.

The narrow gains in bonds was partly attributed to traders taking positions ahead of today's release of employment figures for December. Nonfarm payrolls are expected to rise by about 208,000 after a gain in November of 210,000.

THE Bundesbank offered relief to both the UK gilts market and the German bunds market when it announced after its regular policy-making council meeting yesterday morning that there would be no rise in interest rates. Investors in both markets

had feared a rise for some days as bunds plummeted to their lowest levels for five years and UK gilts drifted downwards.

BENCHMARK GOVERNMENT BONDS Price Charge Yield +0/32 11.85 +7/32 10.63 +5/32 9.74 100-22 65-11 65-20 US TREASURY 7.875 6.125 95-13 +5/32 T.96 101-05 +6/32 8.02 7.91 7.97 4.800 5.700 93.8330 -0.171 6.81 99.2241 -0.602 6.79 5.71 5.66 FRANCE BTAN 8.000 OAT 8.125 91.5000 +0.200 10.21 91.5000 +0.200 9.52 CANADA " 9-250 12/99 97.3500 +0.075 9.67 9.54 B.71 NETHERLANDS 12.000 7/99 64.0533 +0.052 12.95 12.90 13.08 AUSTRALIA

Technical Dals/ATLAS Prine Sources

up by 65 pfennigs to 96.64 as

Although both markets received a fillip yesterday, investors were by no means relieved of their long-term pessimism.

slightly as the futures price recovered after frenzied As some volume returned to the market after the holiday The 7 per cent 1999 bund was period, UK gilts rose by about % point, with the benchmark

driven by currency movements in a fairly active day for the yen. Although the bond market recovered at midday, it drifted iownwards again in late trad-

the futures contract traded

MAS THE Japanese market

completed its first full day of

trading after the seasonal break, prices lurched around a

Most of the trading was

Japan's benchmark 119 bond

more than 56,000 lots.

was yielding 5.81 per cent at the market's close, after trading in a range of 5.80 to 5.84 per

The market continues to be uncertain and dogged by long-term hesitation ahead of an expected election in the next few months.

The bond market has also been affected by rumours link-ing Mr Yashuhiro Nakasone, the former Japanese premier, with share dealing scandals, even though these have been

#### LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

The same of the same of				dition'			S			3 ·
n var i significante and a signi	4 - 1	-,		-		- 1				
EQUITY QUOUPS		Thurse	iay ja	miary /	1990		Wed Jan - 3	Time Jan 2	Fri Dec 29	Yes age
& SUB-SECTIONS	- :		Est.		Est.					
igures in parentheses show number of	Index	Day's	Earning Yield %	Div.	PE	1990	index	ladex	index	leds
stocks per section	No.	Change %	(Max.)	(Act at (25%)	(Net)	to date	No.	No.	Mo.	. Ma
CAPITAL 6000S (202)	960.00	40.2	11.84		18.26	6.90	958.40		927.39	788.
2 Building Materials (27)	1187.69	-0.6	13.33			8.00	1188.21			155
Contracting, Construction (36)	1821.44	±3,2 +8,5	13.66		8.0	6.60	1482.28			
Electricals (10)	203E 61	143	9.02		12.80	8.00	2024.97	2685.60 1944.84		
Engineering-Aerospace (8)	495.56	mandata.	12.13		10.17	9.06	975.33	488.22	494.94	9
Engineering-General (44)		10.7	- 51.19		18.78	6.00	479.42	489.63		
Metals and Metal Forming (6)	515.57	+2.7	22.57	5.83	4.93	8.84	582.25	485.01	478.76	455
Motors (16)	463.96	18.6	13,17	5.22	8.90	9.66	461.51	392.96	386.31	262
Other Industrial Materials (25)	1773.97	-8.2	1.9.46	. 4.86	12.27	8.00	1774.64	1745.78	1738.28	1334
CONSUMER GROUP (189)	1354.22	4.2	8.40	3.50	14.89	8.06	1357.63	1337.82		
Brewers and Distillers (22)	1543.62	-8.8	÷28		13.39	8.00	1554.79	1554.75	1544.24	
Food Manufacturing (19)	1177.11	-0.6	. 9.22		13.46	4.00		1174.98	1173.45	137
Food Retailing (16) Health and Household (13)	2346.19	18.2	8.76		14.41	8.90	2341.88	2512.81	2315.86	
Health and Household (13)	21 10 A7	+8.5 -8.5	5.68 7.93	234	21.26 15.54	. 8.80 8.88	2/78.35 1695.59	2731.26 1673.12	2722.96 1671.48	1882 1354
Packaging & Paper (15)	229 43	12.1	11.33	4.90	11.10	0.00	576.A2	562.40	557.55	529
Publishing & Printing (17)	1843.41	+1.1	116	4.55	15.82	8.00	3412.43			
Stores (31)		-1.5	16.36	4.49	12.33	4.95	244.66	811.79	\$42.35	483
	554.37	115	14.63	e . 5.40	11.63	. 8.00	546.29	533.49	.529.97	478
OTHER GROUPS (183)	1233.46	-	18.38	-445	11.54	0.80	1233.52	1214.84	1264.08	113
Agencies (16)	1606.69	+1.5	4.56	2.24	18.66	8.00	1582.34	1566.24	1564.46	
Chemicals (22)	L290.56	+1.0	11.74	4.99	18.94	1.00	1277.56	1252.32		1142
Conglomerates (14)	659.52	-8.6	28.68	5.14	18.96	8.80	1710.25			1278
Transport (13)	2458.89	+1.1	9.85	3.91	12.94	8.00	2432.97	2378.87	2342.98	1458
Telephone Networks(2) Water(10)	200.73 1911.56	-8.6 -8.1	9.92 17.32	4.86 6.73	13.11	8.00	1290.72 2012.77	1277.38 1985.65		1009
Miscellaneous (26)	973.25	-6.4	8.97	4.20	12.57	9,90		1971_24		1163
	234.57		7.88	4.62	12.38	6.80	_	1213.99		946
		-								
	454.98	-0.8	1.82	4.47	14.99	9.80	2474.96	2475.71		1726
	336.72	-8.1	9.73	4.11	12.69	00.0	1338,65			1013
1	865.58	65		4.89		0.00	867.67	845.68	846.85	675.
	895.52	-8.7	19.24	5.61	6.23	0.80	991.53	894.29	192.48	661
	470.84 732.41	-1.8 -2.5		-5.16	5	6.86 8.80	1484.67 750.99	1461.98 763.09	1463.40 768.11	恕
	19274	+8.2	6.22	3.21	22.42	0.00	1192.36	1176.65	1137.21	197.
Merchant Banks (10)	498,17	+1.3	-	3.48	_	0.00	491.91	484.30	483,49	321
Property (49)	242.53	+0.7	·· 7.38	3.45	17.14	8.00	1251.81	1227.61	1233.67	1266.
Other Financial (28)	350.59	- 41.3	12.63	6.01	19.99	0.00	346,64	342.26	340.64	345.
Investment Trusts (68)	323.81	- 10.3	-	2.74	-	8.00	1320.43	1301.76	12%.96	927.
Overseas Traders (5)	592.41	-23	4.66	4.97	13.26	0.00	1614.84	1601.26	1684.27	568.
ALL-SHARE INDEX (689)	224.52	-62	. – .	4.19		8.90	1226.83	1210.92	1204.70	1275.
	Index :	'Day's	Day's	Day's	. Jan	Jai	Dec	Dec	Dec	Yes
	No.	Change	High (a)	Low (b)	3	2	29	28	27	190

	FIX	ED I	NTE	RES	, , , , , , , , , , , , , , , , , , ,	 -		Average gross Redemption yields	Thu Jan 4	Wed Jan 3	Year, ago (approx.
	PRICE INDICES	The Jan 4	Day's change	Wed Jan 3	xd adj. today	xd adj. 1990 to date		British Caremenent Low 5 years	18.18	18.21 9.62	9.48 9.15 9.06
3 4 5 6 7 8	5-15 years	116.80 129.83 139.68 158.12 128.15 141.54 141.14	+8.23 +8.27 +8.15 +8.18 +8.15 +8.15	116.71 129.62 139.31 157.88 127.96 141.54 140.94 140.86	- 0.08 - 0.05	9.00 0.89 0.05 9.09 9.60 e.pa	5678910 11121314 15167	tredecuables 1  Infact Links Inflation rate 5% Up to 5yrs. Inflation rate 5% Over 5 yrs.	3.60	9.56 11.12 10.07 9.73 11.27 16.26 9.84 9.67 3.61 2.96 3.44 13.78 12.56 12.04	9.06 10.68 9.75 9.31 18.93 9.89 9.89 9.86 3.78 2.63 3.62 11.29 11.29
10	Preference	84.65	+0.05	84.60	-	0.00	18	Preference	10.50	18.91	10.30

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# PERSONAL PENSIONS

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FINANCIAL TIMES

# Why the banks came knocking on the brewery door

Ray Bashford sees Alan Bond's growth strategy unwind while, below, Bruce Jacques finds business confidence in Australia at a low ebb

Holdings

mong the pile of assets worth more than A\$4bn (US\$3.13bn) put up for sale by Mr Alan Bond, the Australian businessman fighting for his corporate survival, is an office block development that will dominate the heart of Syd-

For a man who was once said to have an edifice com-plex, the 70-plus storey build-ing was conceived as a symbol of his authority in Australia at a time when he strode the international business stage amassing investments in brewing, property and media. However, the forced sale of

the development into a depressed Sydney property market for an estimated A\$300m will play a relatively insignificant part in Mr Bond's rescue effort to strip down his empire. His group has been teetering on the edge of collapse for several months but a decision last week by National Australia Bank, one the country's biggest banks, to seek the appointment of a receiver to a key subsidiary strengthened significantly its likelihood.

In an effort to achieve some form of financial stability through the reduction of his borrowings, Mr Bond has dis-posed of assets worth an estimated A\$5.5bn during the p year and as he fights in a Mel-bourne court against the appointment of the receiver, within the group is up for sale.

The question being asked

with hindsight is how banks such as Hongkong and Shang-hai (owed some A\$600m), Midland, First National Boston, Indosuez, Drexel Burnham Lambert, Merrill Lynch and a syndicate led by Salomon Brothers could have left themselves exposed to a company headed by a man with limited international business experience and with a chequered his-

tory in Australia. Mr Bond's borrowings peaked at an estimated A\$13bn in early 1988 following the pur-chase of Mr Robert Holmes à Court's Bell companies as well as the G. Heileman brewing business in the US for US\$1.5bn, St. Joe Gold also in the US for US\$500m, a television network in Australia for A\$1.05bn, a £850m stake in Lonrho, the UK-based conglomerate, and a 15 per cent holding in Allied Lyons, the UK brewing-based group.
Piling purchase on top of purchase, there appeared no bounds to Mr Bond's ambition to achieve international recognition as an important figure in international finance. As the acquisitions progressed, his reputation as a deal maker

became legendary. As one of his former senior executives said recently: "Alan's higgest problem was he did not know when to say

The key to his strategy was to seize a leading role in inter-national brewing which, through the strong cash gener-ating nature of the business, would provide the capacity to fund borrowings for diversifi-cation into gold mining, prop-

Using his experience in the Australian brewing industry, where he owns the Castle-maine XXXX, Tooheys and Swan businesses, Mr Bond moved offshore to acquire Hei-leman. However, analysts believe this was the worst deal he ever did, and blame it for much of his current crisis.

Mr Bond appears to have overpaid for the company in his enthusiasm. The deal was struck just before the 1987



stock market crash. But the US beer market was also shrink-ing amid increased concern about health and stronger appreciation of wines. The regional nature of the business, centred on three cities, also made it difficult to com-pete with the larger national

At the same time conditions in the Australian beer market tightened with the arrival of several small brewers which precipitated a battle for market share among the two majors. The difficulties at home and

the Bond group's cash generat ing power while interest charges grew sharply. The group's interest bill is reputed to have peaked at US\$1m a

Bond

Corp

**Bond Coro** 

J.N. Taylor

The signal that the entire strategy was being put into reverse came last year as he attempted unsuccessfully to sell the Australian brewing business, held under the Bond Brewing Holdings for A\$3.5bn. Several other attempts have since been made to sell the offshoot, culminating in a revised deal, estimated to have valued it at A\$2.5bn and announced

Exploration

Nickel

hours before banks sought to appoint a receiver to the sub-

The international syndicate of banks, led by National Australia, is owed A\$880m and its decision to pounce was founded in frustration with Mr Bond's failure to tie up a satis-factory deal while the whole

factory deal while the whole structure of the group looked increasingly at risk.

The severity of Mr Bond's cash problems became public last year when it emerged that, in order to get his hands on the cash within Bell Resources, he put together a deal whereby Bell would pay Bond Corporation A\$1.2bn as a deposit for the purchase of the brewing assets.

The payment of the deposit to Bond Corp went through and is now the centre of an intense legal effort by minority shareholders in Bell, including the Western Australian gov-ernment, to have it returned while the National Securities and Exchange Commission is also investigating the deal. Mr Bond's public image was also damaged by a ruling by the Australian Broadcasting Tribunal, the Government's media watchdog, that Mr Bond was not a fit and proper person

to control a television network, although this ruling was later

The purchase of the Channel Nine Network from Mr Kerry Packer has proved another massive drain on the group's resources, reflected in a collapse in the shares of his Bond Media offshoot.

The network is up for sale at a time of turmoil in the Australian television industry where stations have been traded among several entrepreneurs with intense regularity during the past four years.

eakened economic conditions have cut the television advertising since Mr Bond paid the as a since Mr Both pain the A\$1.05hn purchase price and it is generally agreed that he would be hard pressed to receive even A\$700m for the network, particularly as a forced seller.

The sale of the 20 per cent

take in Lourho last September is the most significant disposal he has completed, representing a forced withdrawal at a heavy a forced withdrawal at a heavy loss after being poised to launch a fibn-plus takeover aftempt early last year. The blasts fired at the Bond group, alleging it was "technically insolvent," were also damaging as he struggled to balance his international borrowings.

Apart from the brewing and television interests, other assets for sale or under negotistion are as diverse as a 38 per

stion are as diverse as a 38 per cent interest in British Satelinte Broadcasting in which he has invested £154m, coalfields in Queensland expected to return A\$217m, a 53 per cent Interest in Chile's national telephone company, a Western Australian newspaper chain, a UK insurance group and an

Dallhold Investments, the Bond family's private company which is a 54 per cent share-holder in Bond Corporation, is estimated to have investments worth A\$200m which will almost certainly come under attack from creditors if there is

collapse.

Ven Gogh's Irises, bought for A\$69.5m by Dalihold, is unlikely to make the trip from Switzerland to Australia. If it does, Mr Bond will have fawer walls on which to hang it. On Wednesday he put up for sale bis ASEm Swiner herbrantide. his A\$8m Sydney harbourside

# Confidence ebbs with exposure of doubtful corporate morality

he threatened collapse of Mr Alan Bond's cor-porate empire caps more than a year of business debudes which have rendered all but the biggest and the best Australian stocks virtually untouchable in investors' eyes. Collapses involving some of the country's leading names – like Hooker Corporation, the property and retail group, Qintex, the media and tourism operator, Budget, the country's biggest car rental group, and now possibly Bond — represent a delayed reaction to the 1987 stock market trash.

The collapses have shaken domestic and international confidence in Australian busi-ness at a time when the ness at a time when the nation's economic performance has brought a downgrading of its standing by leading credit agencies.

On stock markets, the curporate collapses have produced a

Only the high capitalisation companies can issue equity in the present climate, while debt funding has all but dried up with punitive corporate borrowing rates above 20 per cent. Excessive borrowings were the catalyst in every sinwere the catalyst in every single large corporate collapse, raising pertinent questions about the competence of the country's business managers. But worse still are the questions raised about corporate

morality. The collapses have exposed extremely creative accounting practices which hid the parious state of finances from shareholders, but there have also been much more specific revelations. The Qintex collapse focused the spotlight glaringly on the widespread practice of service agreements between public corporations and private com-panies associated with their directors. Such payments totalling more than A\$40m (US\$31.35m) to private compa-nics associated with Mr Chrisnies associated with hir Chris-topher Skase, the Qinter chief executive, have attracted the interest of the National Com-panies and Securities Commis-sion (NCSC), the country's stock market watchdog. The NCSC is also forcing

Dallhold Investments, the Bond family company, to pay back a A\$30m fee received from last year's A\$130m deal to sell Perth's Emu Brewery site to PAI Insurance And National Australia Bank has alleged in the cur-

sent has alleged in the cur-rent Victorian Supreme Court receivership action that Bond Brewing had made unauthor-ised payments totalling A\$325m to Bond Corporation Holdings its payent last year Holdings, its parent, last year. Bond has denied that these payments contravened the

There is the question of the A\$1.2bn "deposit" by Bell Resources, another Bond offshoot, to the parent company which, more than any other deal, probably sowed the seeds for the current threat to

he deposit was the basis of a petition late last year by Mr John Spal-vins, chief of the Adelaide Steamship investment group, to place Bell in receivership. The petition was backed by a queen's Counsel opinion alleging an "obvious conflict between those (Bond) directors' duties to Bell and their indicates a directors. duties as directors or senior executives of Bond."

But with litigation flying and the NCSC taking a role businessmen and analysts have been unwilling to go on record with criticism of the corporate standards of Bond

continues US

expansion

By David Owen

nd others. Mr Geoff Hill, the new independent chairman of Bell Resources, has certainly implied a strong distasts for Bond management practices by instituting an investigation into group transactions going back three years to before Bond bought Bell from Mr Robert Holmes à Court, a rival

Anstralian entrepreneur.
Generally, though, the critic's role has been left to journalists, and one of the most strident has been Mr. Terry McCrann, of the Mel-bourne Herald.

Mr McCrann has called for a special investigation into the Bond saga, describing it as a textbook case of unacceptable corporate behaviour.

"Removal of Alan Rond from
public and corporate life in
Australia is entirely appropriate and indeed desirable," he They (Bond directors) have been a blot on the business and social landscape. The National Bank and its co-bank-ers are to be congratulated for taking the final step and pulling the plug."

Many of Australia's leading corporate entities stand to lose

heavily if Bond enters a heavily if Bond enters a full-scale collapse — which would be the largest in Australia, and one of the biggest in the world, involving debts of A\$6bn. The long list includes Adelaide Steamship, which has A\$150m at stake in Bell Resources, as well as FAI Insurances and the West Australian State Government tralian State Government Insurance Commission, which each have an exposure exceed-

ing Al300m.
But perhaps the most promi-nent sufferer from knock on effects is Ekkers IXI., the beer and agribusiness conglomerate led by Mr John Elliott.

#### Anglia TV lifts radio share stakes

Anglia Television is stepping up its holding in Mid-Anglia Radio and also announced it had bought 9.6 per cent of

Essex Radio. It is paying 800p each for 64,650 abares (8.6 per cent) in Mid-Anglia, which holds the two franchises for Peterborough and Cambridge and New-parket The holding constants. market. The holding equates to 19.6 per cent of the capital.

However, as 17,150 shares of the latest purchase were owned by Mr PG Sherman, a non executive director of Ang-lia, his wife and a company in which he has a substantial interest, Anglia shareholders will have to give their

approval The purchase in Essar Radio

# UK COMPANY NEWS Life Sciences

# Fisher buys Dutch mushroom processor

COMPANY NEWS IN BRIEF

ALBERT FISHER, the fresh produce distributor, is further expanding in Europe with the purchase of JJM Theeuwen Beheer (Holco), a Dutch proces-sor and distributor of mushroom products.

The consideration, part of which is on a deferred profit-related basis, could be up to Fi 40m (£13m). Last month Fisher launched

a £180m rights issue and placing to fund growth. It has expanded aggressively in conti-nental Europe, a region which now accounts for 35 to 40 per cent of profits. Businesses

ASD, industrial distributer and steel stockholder, has bought

the business and assets of Bat-chelors Steel Services, of Rav-erhill in Suffolk. Assets were

expected to be £250,000 at end-

ASSOCIATED ENERGY Ser-

vices: The rights issue of 20.77m new ordinary was subscribed to the extent of 11.17m

has been allotted to underwrit-

BRITISH GAS will pay to the Government in March the £400m fourth instalment of a

£2.5bn debt connected with the

privatisation. CARGO CONTROL: under the

open offer, applications received for 839,262 ordinary

shares (24.15 per cent). Balance

will be taken up by placees. GOODHEAD GROUP has pur-

chased the title "Jacksonville Shopping Guide" and the oper-ating assets relating to the

ers and sub-underwriters.

acquired include de Leeuw's, one of Europe's largest fruit processing companies, and Limax, a distributor of fresh

Fisher shares reacted posirisher shares reacted posi-tively to the latest announce-ment, climbing 4p to close at 127p. According to Mr Ian Quinlan, finance director, the impact on gearing — currently about 30 per cent (prior to the rights issue) — will be insignif-icant.

Colour Processing Laboratory together with the businesses of

Barry Simmends Photography.

based near Tunbridge Wells,

Robin Cook Film Laboratories

of Worthing, and Business Pho-tographic Services of Cardiff. Total consideration was some £1.6m cash, with £750,000 paid

at completion and the remain-

der due over the next four

NSM has completed the sale of its last remaining property interest in California: Scripps

Corporate Plaza, San Diego.
The property was sold in
December to Winger Development Corporation for \$18.25m

PEEL HOLDINGS: the pur-chase agreement for the pro-

posed acquisition of Instant-

past has lapsed due to residential development per-

mission on land owned by

Instantpast having been

refused. PORTMEIRION Potteries is to

publication in Florida, for \$773,000 (£480,000).

LONDON INTERNATIONAL Group has purchased Bedford \$440,000 cash, \$352,000 in cash

Holco, which processes asparagus products in addition to its mushroom activities, has

a plant at Roermond in the Netherlands as well as sales and marketing companies in West Germany, Switzerland, Belgium and France. The majority of sales are exported to West Germany.

The group made adjusted pre-tax profits of Fl 5.4m in 1988 on turnover of Fi 83.7m. Net tangible assets were put at

Mr Joep Theeuwen, Holco's owner, has entered into a per-formance-related four-year service agreement.

or shares, and \$1.41m two-year loan notes bearing interest at 1 per cent above US prime rate.

RENTOKIL is expanding its

office machinery maintenance division through the acquisi-

tion of Style Business Technology for £2.5m. In the year ended March 31 1989 SBT produced turnover of £3.78m and trading profit of £367,000.

SEAFIELD, through its subsidered Seafield International

iary, Seafield International, has acquired H Tukker en

Zonen Holdings and Gebr Heck

v/h a Hartog, from H Tukker SNR for a total Fl 11m (£3.53m)

in cash, with Fl 1m held in

escrow until July 1990. The Tukker companies, based near

Amsterdam, are involved in

European transport and ware-

SPICE, the USM-quoted distrib-utor of motor parts and acces-sories, has sold its Watford-

based supercentre to Maccess

STEEL BURRILL JONES

Group announced contracts had been exchanged for the

sale of its freehold interest in

Fisher is funding the F1 30m initial purchase consideration via a Fl 22m cash payment and the balance in new shares. The maximum additional consideration of Fl 10m will be placed in escrow and released in cash to the vendor on the basis of Fl 5 for every Fl 1 by which pre-tax profits exceed Fl 5m in the year to December 31 1990.

The new shares will not rank for the group's recently-launched rights issue but will rank for the one-for-10 bonus issue of warrants announced at the same time.

SURREY GROUP received

25.71m shares (79.4 per cent) for its recent rights issue. The

balance has been sold in the

murket.
THAMES TELEVISION: the

EGM approved the proposed

acquisition of Reeves Commu nications via a recommended

tender offer made by Thames

(USA) Inc. TUSKAR RESOURCES,

USM-quoted independent oil

company, said an exploration well in Turkey had tested at a

flow rate of 330 barrels a day of light oil. Further testing was be needed, but recoverable

reserves were between 10m

and 20m barrels. Tuskar holds a 26.75 per cent interest in the

licence area where the well is located, with an option to

increase this to 37.5 per cent. WILKES (JAMES) has received

acceptances in respect of 2.23m

shares (27.32 per cent) for its recent rights issue. Underwrit-

ers will take up the balance.

Kent for \$1 215m

analysis products. The deal is the fifth US acquisition by Life Sciences since October 1987. The com-pany's US interests contribute over 80 per cent of profits.

According to Mr Christopher Bland, chairman, the bank loan-financed purchase will raise the group's gearing to some 80 per cent.

The shares responded to the announcement, rising 2p to close at 272-

close at 97p. Under the acquisition terms

Under the acquisition terms Lipshaw's two principal shareholders — incinding Mr John Olmstedt, general manager — have subscribed for 332,078 new ordinary Life Sciences shares at 93p per unit.

Both have agreed to stay with the business, and have entered into non-compete and long-term consultancy agreements for which they will be paid \$1.1m over three years.

paid \$1.1m over three years.
Life Sciences intends to
merge Lipshaw with its existing Shandon division, which
makes a number of complementary products. This will involve the relocation of Lip-shaw's manufacturing operation to the Shandon premises

in Pittsburgh.
In the nine months to September 30 1989 Lipshaw made unaudited pre-tax profits of \$725,000 on sales of \$7.2m.

# Harding sells floor joist business for an initial £3.43m

By Clay Harris

LIFE SCIENCES International, the maker of medical diagnostics equipment, is continuing its US expansion with the \$5.85m (£3.6m) purchase of Detroit-based Lipshaw Corporation, which specialises in the manufacture and distribution of body tissue handling and analysis products. Renthspan, its concrete floor-joist business, for an initial 23.43m and concentrate on the distribution of electrical and engineering products.

The buyer is Kingsway Group, formerly Celcon, an unquoted manufacturer of concrete blocks and other building products. Its majority share-holder is Henriksen and Hen-riksen Industri of Denmark, a

minority stake is owned by 31. Harding took a cash dividend of £1.25m from Earthspan at the end of December. It will receive up to £1.3m more from Kingsway depending on

HARDING GROUP is to sell : Earthspan's operating profits

Mr Dennis Harding, chair-man, said the disposal would eliminate his USM-traded company's borrowings. It intended to focus on organic growth, he said, "but if the right kind of acquisition comes up, we might be interested." Earthspan accounted for 45

per cent of Harding's operating profits of £1.46m in 1988, but the proportion fell last year. because of the weak house-building market. Mr Harding said there was every indication that the first half of 1990 would be very poor for housing starts. | at 213 each.

was made on December 21 and comprised 94,367 shares priced

# FT-Actuaries All-Share Index

THE FOLLOWING changes to the Financial Times-Actuaries All-Share Index took effect on January 2 1990: Beclassifications: Of the 5%

constituent stocks in the Mechanical Engineering sub-section (Group 06), 44 will form the new Engineering-General subsection (Group 07). Eight of the remaining nine constitu-ents, listed in the table below, will form the new Engineering-Aerospace subsection

(Group 06). The Transport Group will be renumbered from 45 to 44 and the Telephone Networks Group from 47 to 46. A new Water Group (47) has

been set up.
The Mining Finance Group
(81) will be discontinued. Individual company reclassi-fications: Anglian Water to 47 fications: Anglian Water to 47 (from 48); Anglo United to 42 (03); British Aerospace to 06 (06); Expamet International to 10 (02); FR Group to 06 (06); Harrisons & Crosfield to 43 (91); Hunting to 06 (06); ML Holdings to 06 (06); North West Water Group to 47 (48); Polly Peck International to 26 (91); Portals Holdings to 31 (06); Rolls-Royce to 06 (06); RTZ Corporation to 10 (81); Severn Trent to 47 (48); Smiths Industries to 06 (06); Thames Water to 47 (48); Westland Group to 06

Insertions: Northumbrian

Mater Group, Southern Water, South West Water, Welsh Water, Wessex Water, Welsh Water, Wessex Water, Yorkshire Water, Water Group (47).

Deletions: Aitken Hume International (70), Benrose Corporation (32), Borthwicks (25), Dominion International Group (70), Eagle Trust (10), Gartmore Information & Financial Trust (71), A Goldberg & cial Trust (71). A Goldberg & Sons (34), Joseph Holt (22); JS Pathology (27), PWS Holdings (67), Rea Brothers Group (68), Robertson Group (41), Ropner (43) and Vivat Holdings (35).

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**FINANCIAL TIMES** 

#### **UK COMPANY NEWS**

# BET scents victory in £192m offer for Hestair

By Clare Pearson

BET, the services group, seems to be speeding towards victory in its £192m recommended cash hid for Hestair, the personnel services and consumer products company, as rival bidder Adia, the Swiss-based temporary help and recruitment

to take its stake to 29.9 per cent of the Hestair shares: as much as it is currently permit-ted to hold under UK takeover

This includes the 6.6 per cent stake - representing the whole of its holding - handed over by Adia yesterday.

Scenting success just three weeks after isunching its offer, BET was able to buy the shares after an announcement from Adia that it would not be increasing its offer sent Hes-tair's shares tumbling from 334p to close at 321p.

had hovered above BET's terms on hopes of a higher offer than BET's 325p in cash, with a 12 for 11 share alterna-

tive:

BET's share price, depressed since the offer was amounced investors' concerns concern, yesterday bowed out of the fight.

BET moved into the market move into a new sector, shed

12p to 252p.

Evidently, we have a bit of emplaining to do about what we are up to," said Mr Neil Ryder, head of corporate communications. "Hestair is in a sector which overlaps with what we already do. It is an attractive growth area but we are not

planning to go out and buy loads of companies to add to our position in it."

HET is prevented, under UK takeover rules, from buying more shares in the target until it has obtained clearance from the anti-trust authorities in the

interests. Mr Ryder said he was confident this technicality would be sorted out by next Thursday, the first closing

Adia's 282p cash offer lapses this afternoon, and it told BET on Wednesday night that it wanted to sell its stake. Mr Peter Muller, Adia's chief operating officer, said yesterday: "I wish them every success, but we think the price it is paying

Mr Ryder said yesterday a move into employment agency operations was a natural extension of BET's extensive interests in contract staffing. He said Hestair was attractive because it had good market positions within the segments of the employment agency market where it operated. Hes-tair has been shedding its other interests over the last

# **Balmoral condemns Norfolk** Capital's response to queries

MR PETER TYRIE, who is heading an attempt to take over management of Norfolk Capital Group, has condemned the hotel company's reply to his questions about a court case in which Norfolk is being sued for more than

"We have received a reply, but it is not satisfactory," said Mr Tyrie yesterday. Mr Tyrie is a hoteliar and

managing director of Balmoral International, a private Edu-burgh company which, owns

holders to vote on proposals that they should manage Nor-folk for a fee of £500,000 a year, phis up to 27m more by 1994 depending on increases in earnings per share and divi-

dends.
The trio also want share-holders to oust Norfolk's managing director, Mr Peter A special shareholder meet-

ing is to take place in London on January 29. Norfolk's letter confirms that legal action is taking place

about 12 per cent of st the Künburgh Court of See-Norfolk. Sions The case concerns a He and two other Balmoral botel redevelopment which executives are asking share was to be carried out two years

ago with Edinburgh Property & Investment Company. The letter adds that the group received proper profes-sional advice in preparing its accounts for 1987 and 1988,

Meanwhile, Norfolk's directors are to examine the conduct of one of their colleagues, Mr Tony Good, at a board

which did not refer to the

meeting today.

Mr Good had general discussions with Mr Tyrie before he amounced his proposals in

early December. Hr Good refused to comment yesterday, in advance of today's board meeting.

# Acquisitions behind IAWS' rise to I£5.65m

pre-tax profits for the year to end-September increase 56 per site needed for the development of this USM-quoted company said most of the growth reflected the acquisitions of James Allen, Sherriffs and Unigrain and higher sales in the food division.

They added that the group was committed to further investment including spending

Iffin on the expansion of its poddington, the Third Market company formed to promote the Foddington Peas children's characters, reported a loss of 28,328, or 0.4p per share, for the period James 31 1969.

They added that the group was committed to further investment including spending

Iffin on the expansion of its poddington, the Third Market company formed to promote the Foddington Peas children's characters, reported a loss of 28,328, or 0.4p per share, for the period James 31 1969.

The company said minority interests of 12,328,000 and minority interests of 12,32000 (12,33,000) earnings per share than benk interest.

Since the end of July the before the period of July the period and and any pad in August.

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# Poddington suffers loss of £69,000

A seven-year agreement had been signed with BBC Television for the screening of the

Whitbread sale

Whithread, the UK brewer, has sold PCM, its amusement machine supply business to

rival brewer Bass. The business includes the PCM brand name, machine stocks and more than 5,000 machines at outlets owned by Whithread and other brewers.

# £155m Euro issue helps **Boots** to repay Ward White debt

By Maggle Urry

BOOTS, the UK retail and pharmaceutical group, yesterday launched a £155m Eurosterling convertible bond issue. The money raised will be used to refinance some of the short-term borrowings incurred when it paid £900m for Ward White, another retail group, in August last year. Yesterday's launch follows a \$175m fixed rate Eurobond issued last year.

\$175m fixed rate Eurobond issued last year.

The issue, which was increased in size from £140m, was accompanied by a statement on current trading from Mr Robert Gunn, Boots' chairman. He said that the Boots the Chemist chain had a subfactory Christmas season.

Sales in the period were 7.3 per cent higher than in the same period the year before. Boots the Chemist had "a particularly strong performance" in the final week before Christmas, with sales topping £130m, a 15 per cent increase.

Mr Gunn said that the rate of the chain's retail turnover of the chain's retail turnover growth had slowed in the fourth quarter of 1989 from the high level seen earlier in the year, but that margins had

continued to increase. He said the group's other major businesses — the pharmaceutical division, the Pay-less DIY retail chain, and the Halfords car parts retailer—
"have progressed in line with earlier expectations". Halfords is believed to be seeing 20 per cent sales gains, but Payless, in common with other DIY in common with other DIY businesses, has done less well. Boots is expected to sell Whitlock, Ward White's US auto parts retailer, before the end of the financial year in March, further reducing the debt taken on with the Ind.

The convertible issue carries a fine cent convent.

a 6 per cent coupen, and compared with the cost of the short-term borrowings it will replace, Boots' borrowing costs will be cut by around \$15m in a full year.

The bonds will convert into

The bonan will convert into Boots ordinary shares at a price of 335p, 18.8 per cent above the closing share price of 282p, down 9p. If all the bonds are converted into shares, Boots' share capital would increase by 5 per cent. The final redemption date is 2008, but investors will have a put option exercisable in 1995 at a price to give a redemption yield of 11.69 per cent.

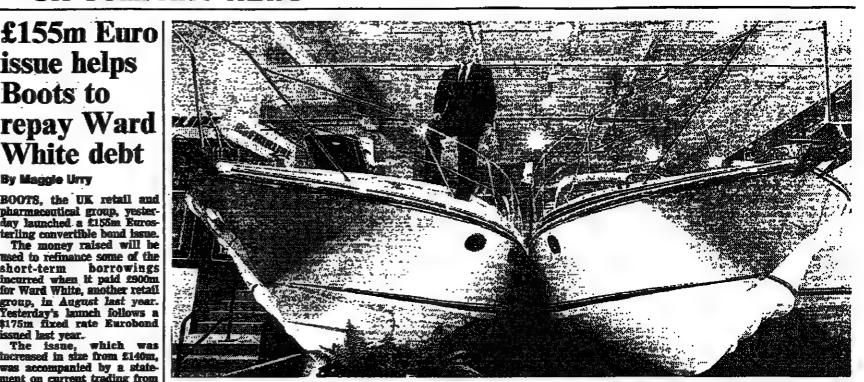
Boots will have the right, before the put option is due, to offer investors a further put option, which could persuade

option, which could per investors not to exercise the original put. Lead manager to the issue is SG Warburg Securittes.

Bulmer offshoot sale

er Australia, an offsh of HP Bulmer, the UK cider and soft drinks group, has sold its Valencio fruit juice business to Southern Farmers Group for A\$8.4m (24.2m) cash. Proceeds will be used to reduce borrowings. In the 12 months to April 28

1969, Valencio incurred a trad-ing deficit of A\$112,000. Net tangible assets at June 30 investment would have been jeopardised."



Fairline Boats, builder of luxury power boats, yesterday marked the opening of the International Boat Show at Earls Court, London, by announcing it had received an approach which could lead to a takeover bid, writes Clay Harris.

lead to a takeover bid, writes Clay Harris.

Fairline shares rose 112p to 835p, valuing the company at £29.2m. Its future rests in the hands of Mr Sam Newington (above), chairman and managing director, who together with his family controls 55 per cent of Fairline's shares. The approach has come from outside the company but appears to be based on the premise that the current management will stay in place, at

Mr Newington, who is 55 in March, said Fairline's order book was higher than at the same time last year. He said he was very

optimistic on export sales, which account for 60 per cent of orders, but less so on the domestic front.

The company is exhibiting nine boats at Earls Court, ranging from its largest — a 50 ft model costing £250,000 — to the smallest, which sells for a mere £20,000. Fairline's pre-tax profits rose by 14 per cent to £4.14m in the 12 months to September 30

# Driving fear into the motor trade

John Thornhill on 1990's first hostile bid — by Jameel for Hartwell

THE SEASON of goodwill has not lasted long. Just four days into the new year, the Saudi Arabian Jameel Group has launched the first hostile UK bid of the decade in making a £151.3m offer for Har-twell, the Oxford-based motor dealer and property developer. The contest promises to be an unusual and bruising

encounter On the one side stands a littile known regional motor dis-tributor, with a steady if unspectacular financial record, but with a strong family involvement in the company

and a stubborn resolve to remain independent. On the other is a still less known Saudi Arabian company with a seemingly bottomless well of cash and a determination to expand in motor distri-

bution in Europe.

The battle looks set to revolve around two main

Firstly, Jameel will focus the main thrust of its attack on Rartwell's financial record and what it claims is the company's underperformance in com-parison with its competitors. In particular, Jameel has criticised Hartwell's earnings per share performance and the potentially dilutive effect of two recent acquisitions.

Last May, Hartwell paid 230.2m for two motor distribu-tors owned by the Mercantile Group but the move was opposed at the time by Jameel. Mr John Wei, chief executive of Oakhill, the subsidiary through which Jameel is mak ing the offer, repeated his objections yesterday: "We believe that they dramatically overpaid for the businesses at a time of high interest rates and at a bad time for the motor

sector." He added: "If Hartwell's management continued to run the company in the way it has done in the past, then our



Rupert Carington, left, chairman of Oakhill, and John Wei, chief executive: long term ambitions to expand in car distribution

SALES AND PROFITS

profits (Em)

5.02

5.71

6.12 9.74

But Mr Peter Huggins, Hartwell's chairman, was yester-day unabashed by the criti-cism. "Our profits and assets have grown over the last five years, and we think we have a good track record," he said.

Jameel began buying shares in Hartwell in October 1987 and built up a holding of 19.3 per cent. It has held six meetings with Hartwell directors to discuss possible co-operation and has asked for a seat on the board. It has said all its sugges-

tions had been rejected. But Mr Wei said that Jameel still had long-term ambitions to expand in car distribution in Europe and could in turn bring great benefits to Hartwell. "Jameel has considerable

(Em)

218

266

272 333

404

depth of management and experience in motor distribution and property. We want to use Hartwell as a base for further growth," he said.
But although many City

motor analysts agreed yester-day that the cash price Jameel was prepared to pay was a fairly full one, some of them said the bid might not be decided solely by financial criteria. As Mr Kod Goldii motor industry analyst at War-burg Securities, said: "This bid is also a challenge to the motor manufacturers."

It has always been assumed that the big car manufacturers disapproved of contested takeovers and would automatically review and might withdraw

ing a variety of manufacturers including Rover, Ford, Jaguar, Leyland Daf, BMW, Mercedes Benz, Vauxhall and Nissan. But the bulk of its business is with Ford and Rover which are known to operate strict fran-

Jameel yesterday played down any potential difficulties in transferring franchises. Mr Wei said: "We do not yet own any franchises in the UK but have made our interest known to a lot of manufacturers. We have had a lot of talks with Ford, Vauxhall, Rover and Mercedes Benz."

their franchises from dealers in

the event of an unapproved

change of ownership. One analyst expressed the manufactur-

ers' attitude: "If you want to sell our cars, you deal with us, you don't make hostile bids for

With last year's acquisitions Hartwell now runs 88 car and

truck retailing sites, represent-

the peddlers of our metal."

Ford confirmed last night that it had already held general discussions with Jameel. "It has done everything by the book as far as Ford is concerned and one of our managers went to Saudi Arabia to see their Toyota operations there." But he added that the Ford franchises would be reviewed in the light of a successful

takeover and that some would inevitably be lost because of new franchising rules that had been introduced since Hartwell acquired some of its franchises. Whatever the outcome, the battle will be closely scrutinised by the motor industry for

the precedent it could set for other takeovers in the sector. if Jameel wins Hartwell and succeeds in persuading the manufacturers to transfer their franchises, then many of the industry's assumptions will have to be rethought and other bids in the sector may well follow - especially, analysts suggest, later in the year when some dealers are expected to

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"A" Ordinary Shares of £1 each
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(i) the design, productive and marketing of carpet tiles;

(ii) the destribution of decorative pixels (amnates and curamic tiles; and

(iii) that manufacture of laminated products for the commercial interiors and office
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EMARE CAPITAL lowed and Fully Paid £ 100 Ordinary Shares of El cach
"A" Ordinary Shares of El cach £2,059,102 £ 100

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The Company provides a secure "off-size" business record storage and management facility catering for City of London and West End based organisations.

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"A" Ordinary shares of £1 each
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The Company is engaged to the convership and operation of public houses. The Group presently owns and operates 19 pubs. 9 under the name of "Sing & Lexture", two and/or the name "Gilligan's" and the remainder trading as individual saits.

Application has been made to the Council of The Stock Eachange for the great of perminsion to deal in the whole of the Ordinary share expulse of the Company on The Hord Market. It is emphasized that no application has been made for these necessities to be admitted to listing or to be dealt in on the United Securities Market.

Full perfectors relating to the Company are available in the Entel Statistical Services and expired of such particulars may be obtained during owned business hours on any weekday (Saturdays and Public Holidays excepted) up to and unchaing 19th January, 1990 foom:

Johnson Fry Securities Landard

Dorland House

20 Reject Street
London, SW1Y 4FZ

# SHARE STAKES

Feb 29

1989

The following changes in Newman Tonks: Scottish Amicompany share stakes have cable investment Managers been announced recently: AAH Holdings: Schroder Investment Management is managing portfolios holding in aggregate 3.76m shares (5.63

per cent). Aberdeen Petroleum: Discre-

ment hold 9.66m shares (18.76 per cent).

Edmond Holdings: Willesley
Clay acquired 150,000 shares. It
now holds 11.24m (22.25 per cent) of the voting shares.

hold under management a total of 4.76m shares (5.95 per cent). Next: Schroder Investment Management is managing port-folios holding in aggregate 18.69m ordinary (5.07 per cent).
Raine Industries: Scottish tionary clients of Kleinwort Amicable Investment Manag-Benson Investment Manage- ers disposed of 150,000 ordinary, reducing holding to 9.23m (7.33 per cent). Ramsdens (Harry): Kuwait

800,000 (13.33 per cent). **PUBLIC WORKS LOAN BOARD RATES** 

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Over 1 up to 2	135₃	13½	1212	145	1412	1314
Over 2 up to 3	12%	123	11%	13%	133	125
Over 3 up to 4	124	1212	1112	134	131g	12 4
Over 4 up to 5	12	11%	113	73	12%	1212
Over 5 up to 6	1134	115	1114	12 %	124g	1134
Over 6 up to 7	115	1112	11 lg	1218	12	115g
Over 7 up to 8	1112	11-\{	11	12	117	1112
Over 8 up to 9	113	114	10%	113	113	114
Over 9 up to 10	1114	1134	105	113	113	1118
Over 10 up to 15	11	105g	1014	1112	1112	10%
Over 15 up to 25	103	101g	10	10%	105	105
Over 25	10	97	9%	1012	103	103

"Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. †† Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

HILLSDOWN HOLDINGS plc

(Registered in England No. 971448) NOTICE to the holders of the outstanding £150,000,000 4% per cent. Convertible Bonds Due 2002

of Hillsdown Holdings pic (the "Company")

NOTICE IS HEREBY GIVEN to the holders of the above Bonds that, at the Adjourned Meeting of such holders convened by the Notice published in the Financial Times on 14th December 1989 and held on Friday, 29th December 1989, the Extraordinary Resolution set out in such Notice was duly passed.

Dated 5th January 1990 This Notice is given by Hillsdown Holdings ple

# 8.50 report dispiriting results.

Earnings

5.9

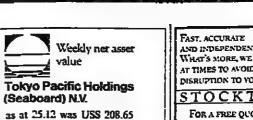
YEN 10,000,000,000 Guaranteed Floating Rate Notes due 1992

NZI CAPITAL CORPORATION

in accordance with the description of the Notes, notice is hereby given that, for the interest period December 29, 1989 to June 29, 1990, the Notes will carry an interest rate at 5.9 % p.a.

The interest payable on June 29, 1990 against coupon no 6 will be YEN 294,192 per Note of YEN 10,000,000. The Agent Bank
THE TAIYO KOBE BANK LIMITED





Listed on the Amsterdam

Pierson, Heldring & Pierson NV. Rokin 55, 1012 KK Amsterdam. Tel. + 31-20-5211188.

Stock Exchange



and the second s

#### **COMMODITIES AND AGRICULTURE**

# Diamond earnings down in spite of price rise

SALES FIGURES released yesterday by De Beers, the South African mining group which controls about 80 per cent of world trade in rough (uncut) diamonds, showed growth in demand for diamonds came to a halt last year. De Beers said sales by its London-based Central Selling Organisation fell 2 per cent from the record \$4.172bn in 1988 to \$4,086bn.

That was in line with analysts' expectations and with De Beers early warning that it would be unrealistic to expect the "unusual and exceptional momentum of sales growth of 1988 to be maintained." In dol-lar terms its 1988 diamond sales were up 35 per cent on the 1987 figure, itself up 20 per cent on the previous year. The CSO said vesterday that in contrast with its own sales, world retail diamond jewellery

sales grew by about 5 per cent

last year in US dollar terms. "This must be considered more than satisfactory on top of the extremely high levels of growth in 1987 or 14 per cent and 1988 of 16 per cent," it said. However, there was some slowing in demand for certain of the larger stones and CSO sales to the market reflected this. "CSO sales are determined ultimately by consumer demand," it was pointed out. The CSO's performance looks even weaker in view of an exceptionally large 15.5 per cent price increase imple-mented last March. The organisation said its sales had failed to match the retail market because the industry had

reacted to the slower rate of

growth by ceasing to augment

stocks and even by selling from stock. This was not

It presented 1989 as "a year of consolidation when diamond

unusual, the CSO insisted.

markets returned to more normal and stable conditions." Sales were affected by high interest rates, an unexpected appreciation of the US dollar and a slowing down of global economic growth, "all of which will again determine the level

The adverse elements hit the CSO hard in the second half of 1989 and sales fell by more than 10 per cent from \$1.971bn to \$1.769bn. The first six months saw a 5 per cent increase from \$2.2bn to \$2.3bn. In South African rand terms. 1989 sales improved by 13 per cent, from R9.5bn to R10.66bn. Analysts do not expect to see serious weakness developing in the diamond market in 1990. But "progress in CSO sales will not be easy with economic growth likely to be sluggish," said Mr Michael Coulson and Mr Charles Kernot, mining analysts at Kitcat & Aitken.

# Chinese oil industry begins to feel its age

A special correspondent in Peking reports on the growing problem of flagging output

N THE face of declining oil reserves and rising energy consumption, China is under increasing pressure to Chinese Oil Million tonnes under increasing pressure to make significant new oil discoveries in the north-western region of the country if it is to avoid becoming a net importer of petroleum in the late 1990s. "The Chinese are fighting not to increase but just to maintain their production." one Peking-based western oil expert said. "They are producing more oil than they are finding. They are not finding the reserves to replace what they

one of the world's top six oil-producing countries, China faces the prospect of a gradually decreasing output over the coming decade. Production in 1988 was 137m tonnes and was estimated to have risen only slightly to 137.5m tonnes in 1989,according to the official Chinese-language People's Daily, 4m tonnes less than the state quota set for the indus-

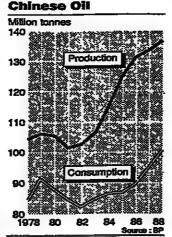
try.

Nearly all of China's oil fields are old. The largest, Daqing, in the north-eastern province of Heilongjiang, has been in production for 14 years. With an output of about 50m tonnes a year, it accounts for about 40 per cent of China's oil production. However, this level can be maintained only until 1995, according to the China National Petroleum and National Gas Corporation, quoted in the official English-language

China Daily, The second largest, Shengli, on the coast of Shandong province, accounts for another 25 per cent of Chinese production, and other oil fields are scattered around the country. The major ones include the Major ones include the Sichuan Basin, in the south-west, the Ordos Basin, straddling the central provinces of Ningxia and Shaanxi, and Liaohe in the north-eastern province of Liaoning.

Although China faces the prospect of decreasing oil

prospect of decreasing oil reserves, it is still likely to continue exporting between 20m and 25m tonnes annually, oli analysts believe. "China will find it increasingly difficult to maintain its oil exports," one western oil expert noted, "but Beijing will constrain the



domestic economy to export (to earn foreign exchange for its exploration and development

rogramme)." Most of China's oll exports currently go to Japan, while some is also shipped to North Korea, the US and South

The 30 to 40 per cent The 30 to 40 per cent increase regular to reach the country's goal of producing 200m tonnes by the year 2000 will be hard to achieve, oil industry experts say, although the Tarim Basin, a desert which is larger than Texas in north-western Xinjiang province, may have sufficient

The Chinese have recently amounced the discovery of oil at a test well in the central part of the basin, but western experts are cautious about the find, saying it is too early in the exploration process to evaluate accurately the extent of

There is not enough data about what is recoverable," one western diplomat said. Some oil experts have also questioned the quality of the

oil, saying it was not clear from the data the Chinese pro-vided whether oil or some form of gas had been discovered. Despite the uncertainty, the Tarim Basin, the Junggar Basin, to the north of the Tarim, and the Gaidam Basin, in Qinghai province, together could have reserves compara-



foreign participation in the

north-west concerns China's internal politics: The China National Petroleum Corpora-

tion, which manages onshore oil exploration, has a reputa-

tion for being conservative and highly bureaucratic. Its presi-dent, Wang Tao, and Li Peng,

China's current premier, are reported to have been in the

same class of orphans adopted

by former premier Chou Enlai. Western oil experts say Wang is reported to dislike foreigners

tion. The oil discovered so far

in the Tarim is very deep and is in a complex geological area

where underground tempera-

tures and pressures at great depths could pose difficulties. The environment is harsh,

with wide temperature extremes, and the population is

sparse.
"The problems in the Tarim

Basin have been likened to

those of the North Slope in Alaska," one oil expert said. "They have different problems,

Children play in front of an oil pump erected between housing blocks in Daqing, China's biggest oil field

ble to these found in the north sea or possibly to larger fields in the middle east, western oil analysts said.

enalysts said.

"The Tarim basin could potentially be the largest oil deposit in China," one western diplomat said. "It could be as big as or bigger than Daqing."

But the Chinese have severely limited foreign participation in the exploration and development of the country's north-west to four or five oil north-west to four or five oil field service companies. And they have restricted them to solving the most difficult, intractable problems. None of the major oil companies is involved in the north-west.

Several reasons have been suggested for keeping the for-eign role to a minimum: a desire to retain the maximum amount of profit for China should large oil deposits be discovered; traditional xenophobia surrounding the north-west, which is near the Soviet border, a strategically sensitive area; and China's pol-

icy of self-reliance.

The development of the Daqing oil fields has served as an important model for China's independence. When the Soviets abruptly pulled out of the country in the 1960s, the Chinese were suddenly left to operate Daging without assistance and their subsequent

success was a triumph.
An additional, extremely important reason for limiting

but the remoteness and lack of infrastructure are very similar. The cost of operation is very

high."
Even if massive oil reserves are discovered, the Chinese must transport the crude to the coast where it is needed, and most analysts believe a and most analysts believe a cross-country pipeline would be required. Construction of such a pipeline – which would be the longest in the world, surpassing the Soviet gas pipeline to Northern Europe – would cost billions. "It would make the great wall look simple," one western analyst commented, "and the North Slope pipeline would look small."

While the Chinese lack the capital resources and expertise to build quickly a pipeline several thousand km long, they

eral thousand km long, they could do it themselves over

The costs are prohibitively high and there is technology involved with which the Chinese are not familiar," one off expert noted. "The Chinese can do it, but not as efficiently and cost effectively as a foreign off

company."

However, analysts believed a reversal in the present policy of not allowing foreign oil companies into the north-west is unlikely unless the current conservative leadership changes and the head of the China National Petroleum Con-

and to be partly responsible for the current difficult relation-ship with foreign oil compaporation is replaced.
In contrast to the north-west,
China has welcomed foreign Despite the present negative climate, western experts companies participation in off-shore oil exploration in the South China Sea. So far, how-ever, the discoveries have been believa several issues could prompt the Chinese leadership to reconsider its anti-foreign One of the primary problems in the north-west is the huge cost involved in exploration, development, and transports-

a disappointment.
Offshore oil production cur-rently accounts for only 2 to 3 per cent of the country's total

annual output.

The East China Sea is another potentially large oil basin, but is the subject of border disputes with Japan and

Korea.

Thus, in the long term, the north-west is critical to China's oil exploration programme and the development of its econ-omy. The north-west should have been opened up years ago," one western expert said.
"The longer the Cainese wait,
the worse the situation

# RTZ to raise Bingham output

By Kenneth Gooding

RTZ CORPORATION, the world's biggest mining com-pany, is to expand annual copper output at its Bingham Can-yon mine in Utah by 15 per cent at a cost of \$227m.

Bingham, already one of the world's biggest and lowest-cost copper mines following substantial rationalisation in the mid-1980s and a \$400m modernisation programme, will boost output from 235,000 short tons of copper a year to 270,000 tons by the end of 1992.

The mine, 25 miles from Salt Lake City, is owned and operated by Kennecott Corporation valuable by-production of, cur-

and was one of the most impor-tant assets acquired by RTZ as part of its 1989 acquisition of British Petroleum's mineral interests for \$3.6bn.

Bingham was shut for nearly two years from March, 1985, mainly because of the excep-tionally low market price for copper at that time. However, the rationalisation, which reduced the workforce by half to 2,000, and the modernisation scheme, completed in 1988, cut copper production costs to

below 40 cents a lb. This is partly because of

rently, 350,000 troy ounces of gold, 2.6m ounces of silver, 4,360 short tons of molybdenum and 570,000 short tons of sulphuric acid. These levels should also be boosted by about 15 per cent.
Mr Frank Joklik, president
of Kennecott, said yesterday

that the increase in processing capacity, from 107,000 short tons of ore to 142,000 tons a day, would not shorten the anticipated 25-year working life of Bingham because material previously planned to be dumped as waste would in future be processed as ore.

# Brazil resumes orange juice exports

By John Barham in Sao Paulo

BRAZIL HAS begun authorising orange juice exports again after the Government and juice producers reached agreement over a new reacted agreement over a new pricing mechanism, thus eas-ing world supplies following the Christmas frosts which damaged Florida orange

groves. Cacex, the Government's foreign trade department, has established a new export price of \$1,470 a tonne of frozen orange juice concentrate. Under the new rules, that price will be increased daily by \$10 until it meets prices on the New York Cotton Exchange, where orange juice contracts

The cumbersome process is intended to prevent exporters from channelling part of their export earnings to offshore accounts thus depriving the Central Bank of desperately-

BRAZIL'S COFFEE export earnings fell by almost 20 per cent to \$1.8bn in 1989. The drop, which was less severe than first expected, was due to the collapse in July of the International Coffee Agreement, which supported world

coffee prices. The ICA's demise led to a 50 per cent slide in coffee prices. However, the falling prices were only feit in the second half of the year and were partly offset by a rise in Bra-zil's export volume to 18.3m bags (60 kg each) compared with 17.1m bags in 1988.

needed hard currency. This is Cacex's second recent intervention in Brazil's commodity trade. Late last year it refused to approve exports of some 100,000 tonnes of sugar because it is illegal to issue

export licenses for products being sold below world prices. The exports are embargoed pending a full court hearing, which cannot take place until

February.
Under the previous arrangement, Cacex tied orange juice export prices to a 20-day moving average of Cotton Exchange prices. However, the sudden burst in prices over Christmas left the average was lagging seriously behind the daily level. Before the suspension, Cacex's price was one-third below the market price. Now it is about 14 per cent

less of an temptation to siphon part of their windfall profits to secret bank accounts Brazil is the world's leading orange juice producer. Exports in 1989 are estimated at 700,000 tonnes, worth \$1.12bn.

Exporters are thus under

# Five-cornered talks on food safety, trade and environment

WORLD COMMODITIES PRICES

AM Official Kerb close Open Interv

1641-3

1547-8

431-3

7800-25

35.890 lots

66.063 jobs

9,744 lots

6.195 lots

Ring turnover 46,125 ton

Ring turnover 8,750 toring

By Nancy Dunne, near Orlando, Florida

FIVE TOP agricultural policy makers, representing the bulk of the non-communist world's food production, yesterday agreed to develop a crisis management plan on the safety of

In the first meeting of its type, dubbed the "Quint" by its US organisers, the agriculture ministers of the US, Canada, Japan and Australia, plus the European Community's Agriculture Commissioner, also

agreed to meet again this year "to sugment" the efforts of trade ministers, now strug-gling for a resolution of contentions farm issues within the Uruguay round.
A 118 official a

ters had readily agreed that food safety had become "a front burner issue" requiring increasingly more time from agriculture ministers. Discussion yesterday included the case of the two Chilean grapes,

found-sto reentain revanide, which resulted in massive losses to the Chilean industry— Canada's team; headed by Mr Donald Mazankowski, the Agriculture Minister, led the develop suggestions for a crisis management mechanism.

Mr Clayton Yeutter, the US Agriculture So--discussions on the oranguay round, focussing on the proce-dures in the hope of avoiding a

lest-minute.impage. He sold the intention was not to pre-empt imade ministers but to have agriculture ministers along with their top sides dis-cuss and debate in hopes of The Uruguay round con-cludes in December. US off-

cials will be busy meanwhile wath the new farm programme and the EC's with the 1992 "single market" and developments in Eastern Europe.

A property that

Most of the dtems on the agenda; have dimensions beyond the Urugay round. The EC today is to lead talks on environmental issues. Japan leads on food security concerns Cairns Group, on international competitiveness. Mr Yeutter said issues facing farm minis-ters had grown more international in scope. "We can do a lot more co-operatively on our common interests." he said. . .

46

3

# LONDON MARKETS

GOLD recovered in the afternoon after

easing in morning trading on the bullion market. It closed at \$395.75 an ounce, up \$1.25, on the back of an easier dollar and active buying. Traders said the market could go back over \$400 after a period of consolidation as bullish sentiment returned to a somewhat oversold market. The sugar market had another late rise - yesterday morning's LDP for raws rose \$25,40 to \$339,40 a tonne Traders said the market was underpinned by talk that Mexico had bought up to 300,000 tonnes; that US import quotas could rise to replace crops damaged by frost; and that Cuba

trade house to swap 500,000 tonnes of

ship to China. On the LME copper

SPOT MARKETS		
Crude oil (per barrel FOB)		+ 00
Dubai	\$18.00-8.15v	
Brent Bland	\$21,20-1,30	725
W.T.I. (1 pm est)	\$22.89-2.82v	v-0.88
Oil products		
(NWE prompt delivery per k	nne CIF)	+ ar
Premium Gasoline	\$228-230	+ B
Gas Oll	\$236-238	-8.5
Heavy Fuel Oil	\$107-109	-2
Nechtha	\$191-193	_
Petrolaum Argus Estimates		
Other		+ or
Gold (per troy oz)4	\$395.75	+1.25
Sliver (per troy cz)	523c	+7
Platinum (per troy oz)	\$479.25	+3.65
Palladium (per troy oz)	\$134.15	+0.65
Aluminium (free market)	\$1645	+10
Copper (US Producer)	1095g-111c	
Lead (US Producer)	39.5c	
Nickel (free market)	375c	+ 10
Tin (Kuala Lumpur market)	17.92	-0.12
Tin (New York)	308.5c	-1.0
Zinc (US Prime Western)	73 <sup>1</sup> 4C	
Cattle (live weight)†	113.71p	-2.48°
Sheep (dead weight)†	203.830	-8.49°
Pigs (live weight)†	82.44p	-3.52*
London daily sugar (raw)	\$339.41	+25.4
London dally sugar (white)	\$401.0	+22.0
Tate and Lyle export price	£324.5	+ 16.5
Barley (English feed)	£118.5	
Maize (US No. 3 yellow)	£131	
Wheat (US Dark Northern)	£132	
Rubber (spot)♥	64.25p	-0.75
Rubber (Feb) 🖤	56.75p	-0.75
Rubber (Mar) 🛡	67.75p	-0.75
Rubber (KL ASS No 1 Jan)	224.0m	-0.5
Coconut oil (Philippines)5	5436t	-10
Paim Oil (Malaysian)§	\$270	+25
Coors (Philippines)5	\$280	

c-cents/lb r-ringgit/kg, y-Oct, x-Dec/Jan, t-Jan Feb. v-Jan/Mar. w-Feb. z-Jan tMoat Commission average fatstock prices. " change from a week ondon physical market. 9CIF Rotterdam. In market close, m-Malaysian cents/kg.

COCOA - Loudon FOX Litoring									
	Close	Previous	Highton						
Mar	622	624	622 617						
May Jul	634 649	635 548	633 627 848 643						
849	663	685	<b>864</b> 658						
Des Mar	687	689	MB7 683						
May	706 718	707 718	706 702 717 715						
price for for Jan	dicator p r Jan 4 1 5 734.25	rices (SDf 738.75 (738 (734.09)	of 10 tonnes Ps per tonne 2.17):10 day						
COPPE	_	See FOX	Mark Warm	\$/tonn					
Jan	Ciose	Previous 634							
Mar	633 651	654	639 632 957 650						
all y	886	667	870 663						
يارا ترڪ	677 694	682 698	684 677 700 694						
Nov	716	714	715						
Jun	733	733	734 734						
ICO Indi Jan 3: Co 62.36 (62	cetor pri omp. dali (25)	ces (US o y 63.77 (63	of 5 tonnes ents per poi LO7). 15 day :	und) fo everag					
SUQAR	- Londo	m POX	(\$ pe	r tonne					
Rew	Close	Previous	High/Low						
Mar	311.00	311 60	315.00 308.						
May Aug	311.40 307.60	310.60 308.00	313.80 308. 312.00 305.						
Oct	301.40	300.00	304.00 300.	20					
Mar	284.40	285.00	287.00 284.	00					
White	Close	Previous	High/Low						
Mar May	395.00 392.50	391.50 391.50	395.00 393. 393.00	00					
Aug 397.00 395.00 397.50 390.50									
Oct 373.00 368.50 373.00 370.00 Dec 357.50 355.00 358.00 357.50									
	358.00	354.00	358.00 357.						
Turnover: Rew 8483 (4485) lots of 50 tonnes. White 1357 (1406) Paris- White (FFr per tenne): Mar 2295, May 2305, Aug 2350, Oct 2195, Dec 2150, Mar 2160.  CRUDE OR. — IPE S/berret									
ORGUE (	Close								
Feb	21.69	21,70	22.28 21.						
Mar	20.79	20.95	21.47 20.	.77					
Apr IPE Index	20 30	20.34 20.52	20.82 20.	.30					
Turnover			-						
QAS OIL				\$/torne					
	Clase	Previous	High/Low						
		237.00	243.00 232.7	'5					
		214.50	219.50 200.2						
	187.05 175.00	194.25 183.00	195.00 175.0 185.00 174.0	Ю					
Mey 172.00 178.25 176.50 172.00 Jun 175.00 175.00 179.00 176.00									
Turnover 14484 (11313)lots of 100 tonnes									
FRUIT AND VECETABLES FOLLOWING the Christmas break supplies of English trult may be alightly shorter this week but there are still plenty of crisp English Cox's apples at 35-55p a ib (30-55p) and English Bramley cooking apples at 30-38p (25-38p), reports FFVIB. Feative lavourities Brussels Sprouts at 30-50p a ib (35-50p) are still plentiful, as are carrots at									

0-28p, parenips at 25-40p and must it 35-75p a <sup>1</sup>2 lb depending on the v

The best salad buys are round lettu 20-30p each and English watercress 30-40p a bunch. Cucumbers at 50-70

		KON WILL	AL EXON	ANGE
and a	_	Clo	58	Previous
7				S per tonne)
27 13	Gash 3 mor	164 164		1649-61 1859-1
iå 13		_	A (£ per to	
2	Cash		9-61	1530-2
5	3 mor			1635.5-6
iries .		E per tone	_	
ionne). Deli day averag		438- the 431-		436-7 432-3
,		(\$ per tor		70570
S/tonn			100	7975-8025
OW.	3 mon			7750-75
2	Tin (\$	per tonne		
9	Cash 3 mon	6720 ths 6840		6725-35 6840-50
7				(S per tonne)
4	Cash	1325		1380-5
4	3 1700	ths 1303	3-5	1310-3
63	_	per torin	_	
pound) to		30 1280		1370-80 1310-20
day average		30 1250 30eing £/3		1310-20
\$ per tonne		1.8280		3 monthe: 1.8
OW .				
308.00	POTA	TOES - I	upe	
308.00		Close	Previou	s High/Low
305.00 300.20	Apr May	199.3	203.2	203.5 199
284.00		224.0	228.0	227.0 223
OW	Turnov	er 317 (2	94) lots of	40 tonnes.
393.00	-			
390.50	SCHAT	REAR IN	AL - BF	
370.00	3012	Close	Previous	
357.50 357.50	Apr	140.00	- 137100	140.00
50 tonnes			24) lots at	20 tonnes.
2295, May Mar 2160.				
			MAL - N	
\$/berrer		Close	Previous	
1/Low	Jan Feb	1668 1894	1660 1686	1889 1660 1895 1685
8 21.69 7 20.77	Apr	1694 1694 1424	1687	1895 1685 1695 1685
2 20.30	Jul Oct	1535	1424 1513	
	. <u>BF1</u>	1609	1602	
		er 444 (20	10)	
\$/torme				
W	GRAIN	S — SFE	-	
232.75 200,50	Wheat	Close	Previous	High/Low
179.00 174.00	Jan	114.35	114.25	114.50 114
174.00 172.00	Mar May	117.95 121.45	118,10 121,60	118.30 117
175.00	Jun	123.10		121.80 121 123.20 123
nnes				
	Barley	Close	Previous	High/Low
seilgau	Jan	111,85	111.60	111 80 111
ter this	Mar	113.65 115.40	113.85 115.50	113.90 113
sp (30-55p)				Berley 26 (
s ar	Turnove	er lots of	100 tonne	
parb				
rrets at	-			
arieties.	PIQS -	Cime		ash Semem
085 8t	Feb	105.0	Previous 107.5	
at Opeach	Apr	108.5	105.0	107.0
good	Jun -	109.0		107.5
ppty.	Jumove	r 42 (10)	lots of 3.2	50 kg

	minel						R	ing to	LOVEL	600 toni
ih conths	6720- 6840-		6725-35 6840-50	87 10 6860/6800	6660-80 6815-20	-	9830-4	0	6,084	lots
c, Spec	iai Higi	h Grade (	S per tonne)				Ring	tumo	ver 25.	275 toni
iti Kontins	1325 1303		1360-5 1310-2	1320/1320 1320/1295	1320-2 1307-8		1308-16			4 iols
(S per	torne:					_				500 tonn
h	1310	20	1370-80		1340-50		Тын	g Marie	O 7 2.	300 talin
ch 30 Cicel	1280-	90	1310-20		1295-300		<u>.                                    </u>		1,368	lots
T: 1.82			months: 1.800	8	ő months:	1 5798				NO. 1.00
					-	1327 60	_		P. COLORS	140
ATOE				£/tonne	LONDON SU	LLIG		KKKT		
_	Rose	Previous	s High/Low		Gold (fine oz)	\$ pri	28	5	equiv	alent
19	99.3	203.2	203.5 199.0		Close	39512		_	243-243	
	24.0	228.0	227.0 223.5		Opening	3361	-396		2451 <sub>2</sub> -2	
over 3	17 (29	i) lots of	40 tonnes.		Morning fix	394.9	5		64, ITS	
					Afternoon fix			2	243.850	
					Day's high	397-3				
ANEA	N ME	L - BP		£/tonne	Day's low	38375	-394			
	lose	Previous		LI ANTING	Coins	S pric			equive	-1
		PIOVICE						-		HOTE .
	40.00		140.00		Mapieleef Britannia	405-4 405-4			49-252	
over 1	05 (124	n) lots of	20 tonnes.		US Eagle	405-4	10		49-252 49-252	
					Angel	405-4	10		40-252	
					Krugerrand	395-3	98		4212-24	45
THEFT.	SUMMIN.	MI - 86	S10/Inde	ox point	New Sav. Old Sav.	93-95		- 5	7 S	_
	lose	Previous			Noble Plat	93-95	J-496.3		7-58	
	568	1660	1669 1660				7-30.0	3	01.80-3	00.40
16	994 994	1686	1895 1685		Silver Bx	р/Лпе	OZ	U	KS cts (	viupe
16	94 24	1687	1695 1685		Spot	321.10	3		19.60	
	536	1424 1513			3 months	333.2	5		30.75	
	309	1602			6 months	345.25			41.80	
over 4	44 (200	0			12 months	368.5	5	-5	64.10	
					TRADED OPT	MONES				
					Alumicium (99			-		
JNS -	SPE							elis		uts .
at C	ose	Previous			Strike price \$	tonne	Jan	Mar	Jan	Mar
	4.35	114.25	111812 22 11		1560		104	112	9	26
11	7.95	118.10	114.50 114.4	5	1850 1750		40 10	56	43	67
12	71.45 23.10	121.60	118.30 117.9 121.80 121,4	5				24	111	131
12	32.10		123.20 123,1	-	Copper (Grade	B A]		وللد		uis.
					2350 2450		174	159	38	80
					2550		112 67	109 72	74 127	127
	<b>098</b>	Previous						12	127	187
	1.85 3.65	111.60 113.85	111 80 111.8 113.90 113.7	0	Cottee		Mer	May	Mar	May "
	5.40	115.50	110.80 113.75		500		88	76	8	11
over: Y	Vheat 1	79 (173).	Berley 26 (57)		650		27	43	27	28
over lo	es of 1	00 tonnes	Berley 26 (57)		700		8	28	58	68.
				9	Cocoa	_	Mar	May	Mer.	May .
					550		75		3	
5 - BF	Z	(C	ash Sememen		900		38	57	16	24
C	170	Previous	High/Low	Pr	850		14	32	42	49
	5.0	107.5	106.0		Brent Crude		Mar	-		
10	8.5	103.0	107.0				mer	Apr	Mar	Apr.
	9.0		107.5		2000 2050				26	
over 42	(10) h	ots of 3.2	50 kg		21 <b>00</b>		60		38	
			-	•			-			

#### **US MARKETS** HIGH GRADE COPPER 25,000 lbs; pents/fbs Chicago THE PRECIOUS metals\_continued to 108.85 108.65 108.55 107.35 106.35 705.50 104.65 104.00 103.16 102.65 131.65 170.50 111.60 108.75 108.90 0 107.00 0 SOYABEANS 5,000 by min: cents/60th bushed 108.70 708.90 108.00 108.75 106.80 0 focus on the movement of the U.S. dollar, reports Drexel Burnham Jen Mer Jul Jul Aug Sep Her 578/0 590/0 602/0 608/2 614/4 576/4 500/2 503/4 which prompted strong buying in the old, silver and platinum. Copper firmed early on fund buying but liquidation near the close corrected its. everbought condition. In the softs, sugar featured consolidation after Wednesday's large raily. Cocoa trading became active, breaking out of its \*GYABEAN O'L 60,000 lbs; cante/lb Previous 29.15 22.20 21.86 21.49 21.04 20.76 20.12 20.00 19.72 23.68 22.97 22.48 22.06 21.68 21.33 20.77 20.60 20.47 narrow range. Trade activity and stop orders pushed the market up 28 basis 18.50 18.91 19.32 19.63 19.70 19.80 19.90 20.16 May May Aug Sep Oct Dec 18.90 19.32 19.63 19.70 19.80 March. Coffee featured price-fix buying and origin selling. The grains all had business in the sovbeans. The livestocks had limit up moves in the belies and hogs reflecting Wednesday's bullish report. Cattle SOYABEAN MEAL 100 tons; \$/ton prices eased after a mixed session. 7820 6723 6250 5940 5780 5780 5780 5780 5865 7290 6523 6050 5760 5620 6570 6620 6720 Cotton futures fell sharply due to speculative and trade selling. Orange juice was also down on some profit 179.2 179.8 180.4 183.0 183.6 184.5 185.2 187.9 180.0 180.9 180.9 183.1 183.8 184.5 185.5 179.1 179.7 taking. Heavy liquidation sank all of the energy markets. Heating oil posted the biggest decline. New York 940 935 951 970 992 1010 1020 942 937 952 970 994 1010 912 |||| 908 911 925 961 969 988 0 MAIZE 5,000 bu min; cents/56th bush Previous 394.0 396.4 396.7 401.3 401.1 410.5 415.2 420.0 425.0 238/2 244/2 249/0 248/0 248/2 255/0 238/4 244/4 249/0 247/2 247/0 253/4 0 401,1 6 406.0 411.0 414.0 417.0 425.0 425.6 Close 82.48 84.31 88.45 88.35 91.18 93.50 95.00 82.60 84.50 86.50 86.60 81.35 93.60 WHEAT 5,000 bu min; cents/60th-bushel Clase Previous High/Low Close Previous High/Low SUGAR WORLD "11" 112,000 lbs; cents/ibs Previous High/Low LIVE CATTLE 40,000 lbs; cents/lbs SILVER 5,000 troy oz; cents/troy oz. 14.19 13.91 18.68 13.05 Close 77.15 78.35 71.85 71.05 71.07 72.15 77.70 526.5 534.5 548.0 553.0 682.5 0 581.0 69.10 68.53 69.55 65.70 64.10 64.95 65.75 50.50 47.22 50.45 60.80 49.22 45.07 48.70 49.00 45.72 48.95 49.30 47.72 43.57 45.20 GE JUICE 15,000 the; center Previous High/Low 171,00 172,80 173,35 173,60 172,60 168,50 162,50 162,50 Jan 4 Jan 3 mnth ago yr ago 172.05 175.25 175.00 174.70 173.06 171.25 165.50 165.50 1828.3 1811.2 1808.4 1967.5 DOW JONES (Base: Dec. 31 1974 = 100) Close Presions Jan 3 . Jan 2 mnth ago yr ago 51,47 51,40 51,80 52,42 51,30 49.47 49.40 49.80 50.42 49.30 51.47

#### **LONDON STOCK EXCHANGE**

# Early gains attract profit-takers

PROFIT-TAKERS finally took the upper hand in the UK stock market yesterday and and an early move to a new trading peak had moved into reverse by the middle of the trading session. Trading volume was again heavy and featured matched deals in leading stocks in which trading firms brought sellers and buyers together rather than adding

stock to their trading positions.

The equity market topped out early at FT-SE 2,479.4, an early gain of nearly 16 points: With New York unexciting overnight, the London market was prepared for some profittaking after the successful

	THE R. P. LEWIS CO., LANSING, MICH.	t Deelin	Dates -
:	*Eiret Deelloge; Dec 27	Jan 15	Jan 29
•	Option Declaration Jan 17	Jen 25	Seb 6
-	Last Desilege:	- Jan-26	Feb 9
٠,	Account Dunc.	-	1.5 2.52
٠	New Time deals	Feb 5	Feb 19
	سر دھ سے ہوئے	inees days (	ector

Footsie peaks. However, a small frading programme, involving both buyers and sell-ers, had little general effect. Landon lost heart when Wall Street opened the new session on the downside, and sagged further as the fall on the Dow Average was extended in the first hours of trading. By the

down 12.1 at 2,451.6, a turnround of 28 points from the high of the day. Traders admitted to some perplexity at the day's Seaq volume total of 672.4m shares, a significantly improvement on recent averages, if not quite a bull market There was high turnover in

the oil stocks and in a batch of industrial leaders, including GEC and British Steel and also in the recently-privatised water industry stocks.

However, many of the smaller broking firms saw little, if any, increase in normal business levels. Private investors were largely inactive and

FT-A All-Share Index

**Equity Shares Traded** 

turnover of 2.2m — well up on usual levels — after a bullish note issued by Kitcat and Ait-

ken, which said that the shares

after two unsuccessful attempts, had decisively bro-ken above their 360p resistance level. Kitcat reckoned that the company could achieve earn-ings per ahare of 43p for 1990

against average forecasts of

International investors con-centrated on ICI and Glazo,

which rose 8 to 1185p and 15 to

818p respectively. Sentiment in ICI was helped by the US Food

and Drug Administration's

approval of a drug to treat

prostate cancer. Glaxo was

boosted by a buy recommendetion from a specialist Wall

Street broker. Euroceannel continued to

etimb on hopes that the long running debate about the costs and refinancing of the con-

struction of the Channel tunnel would, as seems likely, be resolved next week. The shares

Ap a share.

Turnover by volume (million)

1200

1100 %

200

According to a number of traders, fund managers were offering lines of stock in the market and trading firms were producing buyers from their own client lists; matching the

in the marketolace. The sharp about turn in the market trend yesterday lent support for warnings over the near term outlook for equities. Smith New Court, the UK securities trader, potting forward a target of FT-SE 2,500-2,550 by the end of March, added that if

ket towards the close was a re-run of hints that a large rights issue was hanging over the equity sector. The continued lack of rights issues has been causing increasing pres-sure on the heavy cash holdings of the institutions, which are now being boosted even higher by the new year cheques from pension funds and savings schemes. With UK Government bonds yielding more than 10 per cent against a dividend yield of around 4.4 per cent on equities, the stock market would not be surprised

Abbey National maintained their good form, moving fur-ther ahead to close another 3

higher at 190p, on turnover of 7.6m still boosted by the UBS

Phillips & Drew "buy up to 210p" recommendation.

Merchant banks were highlighted by the latest advance

by SG Warburg which put on 16 to 511p, mainly reflecting a

stock shortage. The increase in

the Baltica stake to around 12

per cent helped Hambros rise 2

Composite insurance issues

remained under persistent sell-

ing pressure, upset by the

building or bids in the sector. Royals performed badly, clos-

ing 13 off at 545p on 2.1m; whis-

pers in the market suggested that Royal may recently have held merger talks with a Dutch

group but that these were sub-sequently abandoned. Commer-

standing in telecommunication

stocks, advancing strongly in the wake of US buying to close

18 ahead at 583p on turnover of

3.7m. There was more good demand for Amstrad which

gained 21/4 more to 511/4p on

higher than usual turnover of

The remarkable advance by many of the building materials/construction and house-

cial Union fell 12 to 509p.

sence of any signs of stake-

the institutions and the market firms appeared to be playing a skilful game between themtwo enables deals to be made without too much excitement to see fund-raising moves. while scattered talk of a right's

the day's lows.

to 296p.

Government Secs 84.29 92.52 92.53 Fixed Interest 92.74 1916.6 1896.2 1471.5 Gold Mines 308.9 309.5 309.1 FT-SE IIII Shen 2398.8 1799.5 4.41 10.79 11.22 Ord. Div. Yield Earning Yld %(fulf) P/E Ratio(Net)(☆) 10.62 11.39 10.60 11.42 SEAQ Bargains(5pm) Equity Turnover(2m)† Equity Bargains† Shares Traded (ml)† 44,222 1048.63 32,559 548.66 51,336 25,347 668.38 27,151 793.69 23,095 Ordinary Share Index, Hourly changes Day's Low 1957.3 TRADING VOLUME IN MAJOR STOCKS issue prevented it moving off

99.59 92.02 105.4 50.53 (15/3/89) (8/12/89) (28/11/47) (3/1/75) 2008.6 1447.8 2008.6 49.4 (3/1/89) 317.8 154.7 734.7 43.5 (13/12/89) (17/2/89) (16/2/83) (26/10/71) 2463 7 1782.8 2463.7 986.9 (3/1/90) (3/1/89) (3/1/90) (23/7/84) Basis 100 Govt. Secs 15/10/26, Fixed int. 1928, Ordinary 1/7/35. Gold mines 12/5 FT-SE 100 31/12/83. ★ Nil 11.34 GILT EDGED ACTIVITY Gilt Edged Bargains 73.9 58.9 5 - Day average \*SE Activity 1974. \*Excluding intra-marks business & Overseas turnover Calculation of the FT indices of daily Equity Bargains and Equity Value and of the five-day averages of Equity Bargains and Equity Value, was discontinued on July 31. Closing values for July 25 available on request.

127.4

# **Clouds** over Guinness

Guinness continued to fall as a series of bearish stories circulated in the market, meeting with varying degrees of accep-tance. The shares bottomed at 654p before closing a net 15

lower at 659p.

There was a revival of old. suggestions that the company might be about to bid for either Dunhill Holdings, whose shares rose sharply on Wednesday, or Waterford, the glass-ware maker. Most in the market quickly dismissed these

Two other tales, centring on County NatWest WoodMac, were more persistent. The securities house was said to have recommended switching out of Guinness into Whitbrea and been trying to place a long line of Guinness stock. County denied both. "We're still strong: buyers of Guinness," said a County analyst, adding that any such block of stock was being offered by others.

Finally, there is uncertainty regarding the outcome of a long running legal wrangle in Paris over the status of a tranche of shares in the French luxury goods group LVMH. Guinness has 24 per cent of LVMH which, in turn, has 12 per cent of Guinness. The two have said they want to make the cross-holding symmetrical but seem to have postponed any move until after the resolution of the court case. A court judgement is due on January 19. Analysts say that either LVMH would buy Guinness shares or that Guinness would issue shares to LVMR at a premium to the market price.

#### Calor downgraded Calor Group, the liquid good news looks to be in the

petroleum gas marketing and refining group, was probably the worst performer in the oil and gas sector after a big profits and dividend downgrading from BZW, the UK investment

Calor shares dropped to 886p at one point before steadying at the lower level and closing a net 23 lower at 390p. Turnover, at 752,000 shares, was much higher than normal.

BZW's oil team cut their estimate of net income for the nine months to December 31 from £23m to £18m and their forecast for a special dividend for the final quarter of 1989 from 9p to 4.5p. BZW said Calor had. revealed that the final three months of 1989 were disappointing due to the mild

But BZW added that "the yield should provide support

around the 380p level with the possibility of a supplementary payment at the interim stage this year if there is a cold

Kleinwort Benson, Calor's brokers, were also believed to have lowered their forecasts for the period. The oil team at Smith New Court, while also reducing its forecast for the nine months to end December to £18m, took a more positive view of dividend prospects, pointing out that Calor had stated they would do all in their power to maintain dividends on a progressive trend in successive tax years. Smith said the shares yielded 7 per cent for the year to December 1990 and that they "should bounce strongly in the event of a cold snap in UK weather and once the SHV/Burmah/Calor

Hartwell shines Shares in Hartwell the

motor distributor, moved swiftly upwards as Oakhill, the IK subsidiary of the Jameel Group, a Saudi Arabian tradcash hid for the company. The shares gained 23 to 143p, surpassing the 136p a share price of the bid. The James!

Group has acquired almost 20 per cent of the shares in Hartwell over the last two years and marketmakers belived the group to have been in the mar-ket yesterday. However market talk

suggested Oakhill may have to raise its offer to win control. An analyst said: "The James! Group are certain they want an opening in the UK. But the bid will have to be upped. It is not good enough at this level." Another rise in crude oil prices failed to rouse an off secprocess interest of from should of profit taking and maeling inspired by some bearish comments from sector analysts. As wall as hitting Calor, BZW labelled Shell as a trading sell, taking the view that the recent

added 43 at 713p. Shell's US chemicals business—profits could fall up to 40 per cent they say. County NatWest WoodMac also took a bearish had another good day on the grounds that they had been left behind in the pre-Christmas bull market. Ocean Transport stance on Shell and BP saying
"We do not believe the low
yield premiums and high ratings are justified." Shell settled firmed 9 to 341p, Powell Duf-frya rose 5 to 395p and NFC closed 6 better at 263p. The strength of the sharpest riser, Tiphook, was blamed by mar-ketmakers on one of their 3 off at 493p after turnover of 8.9m shares while BP held at 339p on 10m. British Gas dipped 4% to 237p on 9.9m. Ultramar moved against the trend edging up 2 to 379p on

number calling the price higher in a thin market. "He's probably got a large position." said one. The shares closed 32 NEW HIGHS AND LOWS FOR 1989/90

NEW HIGHS (183).
SISTEM FLANCE (1) ACASES (2) AMERICANS
(4) BANKS (4) BIRL DINGS (3) CHEMICALS
(7) STORES (3) ELECTRICALS (3)
EMBRICANS (2) ELECTRICALS (3)
EMBRICANS (2) AAH, ASIA-LEVAL ASIA
AS, SOC, SIR Works, Boursors Int., CASS
Pack, New, CRT, CAS, Green (4), Headon
Writta, Hawlel Wilding, Hays, Oy Warshie,
Pactic Countop, Partificial Grp., Poudioc,
Berco, Store 'S' Free, Towkins, Whatmen

BOTONS (1) NEWSPAPERS (2) PAPERS (5) PROPERTY (1) SOUTH AFRICAIS (1) TEXTLES (1) TRANSPORT (2) TRUSTS (65) OILS (6) OVERSEAS TRADERS (3) MINES RH-MEW LOWS (21). BREWERS (2) STONES (1) FUCUS (2) MUUSTRIALS (1) YOUNG (1-), NEURIANCE (1) PAPERS (2) PROPERTY (4) TEXTILES (1) OLLS (1) MINES (1) TREED MARKET (4).

dearer at 485p. The stores sector took a breather after Wednesday's rapid rises on the back of some Christmas sales figures which were better than expected. Marks and Spencer and Burton eased 4 each to 209p and 217p respectively. One of the previous day's best performers, Etam, slipped 5 to 180p, while one of the market favourites for several months, Body Shop finished unchanged at 644p. Sears were knocked back by

at least two analysts' profits downgradings and talk of sev-eral more. Mr Rodney Forrest of Smith New Court cut his forecast for the current year from £220m to £205m. Although trading in the week either side of Christmas had been better than expected, he said, the period before had been worse. UBS Phillips & Drew also cut tts forecast.

Water stocks attracted plenty of interest both ways. Thames Water, the FT-SE stock, saw 12m shares traded but the quotation was barely altered at 165p. Anglian, with 7.2m traded held at 167%p but Severa Trent, with 6.5m traded, managed a 2% gain at 163%p, having touched 155p earlier. Falls of around 8 were seen in Northumbrian, 177%p, Wessex, 175p, and Yorkshire, 175p. The Package settled 5 points lower at £1645, having reached £1670 early in the ses-

An announcement that Albert Fisher had completed the acquisition of JJM Theeuwen Beheer, a Dutch processor and distributor of mushroom products in Europe, for a maximum consideration £13m, helped push it 4 higher to 127p.

Wednesday's recommenda-tion for Whitbread from the tion for Whitbread from the brewing team at County NatWest WoodMac continued to help the the "A" shares, which closed 11 higher at 406p.

After several weeks' vague bid speculation, Fairline Boats said it had received an approach which may lead to an offer being made for the company. The shares jumped 122 to

DY. 108 845p. Meanwhile, an easing of the

recent stock shortage kept Unigate on the defensive, which slipped 9 to 347p, as some profit-takers appeared. Dealers also said that it had been overbought during December and may have been due for a cor-rection. United Biscuits was affected by the losses posted by the other market leaders, and it fell 6 to 364p. Mr Carl Short of Kit-

cat & Aitken said: "Cadbury's and UB have underperformed over last three months. But what has underperformed can continue to do so. And there's unlikely to be any excitement before the final results in

Sterling's weakness against the D-Mark failed to prevent Unilever dropping 8 to 724p,

# | Volume Closing Day's | Day's | Other | Closing | Day's | Pres | Change | | Volume Closely Day's | Price thenge | Loyde Beak | 2.700 | 550 - 4 | LASAGO | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ... | ...

FINANCIAL TIMES STOCK INDICES

lowed up Wednesday's Cable & Wireless were out-jump with a rise of 20 to 100p. The bid for Hartwell lifted

other motor distributors. Lookers gained 12 to 142p, while shares in Western Motor jumped into the fast lane adding 38 to 613p. Also benefiting from the same sentiment was Lex Service, in which the shares added 4 to 282p.

British Aerospace remained weak and the shares gave up another 7 to 590p on talk that the company was about to make a rights issue. British Steel had a good day

building stocks continued although there were signs of profit-taking at the close. Sheltered homes stocks, among the market's worst performers last as institutions went shopping for high yielding privatisation year, attracted further demand, stocks. There was talk of a Japanese buyer in the market. The shares added 5 to 149p as 22m Angila Secure Homes adding 7 at 125p and McCarthy & Stone racing up 16 to 136p. Among shares were traded of which

the smaller housebuilding the equivalent of 12.2m shares groups Federated Housing fol-Profit takers appeared to

have ended Wardle Storeys

rise which followed new year press tips. The shares retreated 31 to 303p.

The market appreciated the announcement that London International had won a £5m contract to build two condom

manufacturing plants in Armavir in the Soviet Union. The shares rose 4 to 238p. Hestair, the subject of bids from both Adia, the Swiss group, and BET, fell 18 to 321p as Adia withdrew its £167m

offer. The market however remains unsure of the £192m white knight bid from BET whose shares shed 11 to 260p. Among those concerned the bid are Mr David Ireland at

Hoare Govett. He said the BET bid should worry the share holders on several fronts. "It is a fairly generous price, it would put a strain on the balance sheet and the bid is into an area with which BET is barely familiar and an area whose prospects are deteriorat-

Bargain hunters were said to rise in Johnson Matthey and the shares gained 11 to 348p.Charter Consolidated which has a stake in Johnson Matthey was said to have moved in sympathy.

■ Other market statistics, including FT-Actuaries Traded Options, Page 21

CARRON HEATING LIMITED

(IN RECEIVERSHIP)

Nature of business: Ventilation & Heating Equipment manufacturers Treating classification. 27 Date of appointment of administrative receiverigs: 16.12.89 Name of person appointing the administrative receiver. Lloyds Bank ptc. CJ Sarlow & NJ Vooght John Administrative Receivers (Office holder numbers 9002/8539) of Cork Gully, 9 Greytrians Ross, Reading, RG1 1JG

SAFETY SCAFFOLDING

SERVICES LIMITED

(IN MECEIVERSHIP)

Registered number: 1440160
Nature of business: Property Investment
Treating classification: 35
Date of appointment of administrative
receiver(s): 15 12.98
Name of person appointing the administrative
receiver: Lloyds Bank pic.
CJ Sartow & NJ Voognt
John Administrative Receivers
(Office holder numbers 9002/6339) of Cork
Guity, 9 Greytrians Road, Reading, RG1 146
PERSONNESS SECTION 150

DUNNING ASSOCIATES

(WEYHILL) LIMITED

(IN RECEIVERSHIP)

Registered number: 396724
Nature of business: Farming
Trading classification: 01
Date of appointment of administrative
receiver(s): 16.12.89

(Office holder numbers 9002/5539) of Cork Guily, 9 Greyfrians Road, Reading, RG1 1JG.

SLEMDERPORT PROPERTIES

LIMITED (IN RECEIVERSHIP)

Registered number: 1555507
Nature of business: Investment of land and buildings
Trading classification: 35
Date of appointment of administrative receiver(s): 15.12-8.
Name of person appointing the administrative receiver: Lloyds Bank plc
CJ Barlow & NJ Voogh;
Jant Administrative Resonances
(Office holder numbers 9002/6339) of Cork
Gully, 9 Greytrians Road, Reading RG1 JJG.

DUNING SECURITIES LIMITED

(IN RECEIVERSHIP)

receiver(s): 15.12.69
Name of person appointing the active receiver Lloyds Bank pls.
CJ Barkow & NJ Vooght
Joint Administrative Receivers

# **APPOINTMENTS**

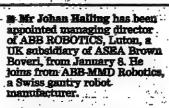
# Lord Rippon to chair Unichem

Lord Rippon has joined pharmaceutical wholesaler UNICHEM as chairman designate. He is president of— Britannia Arrow Holdings, and chairman of Dun and Bradstreet (UK), Michael Page, the Robert Fraser group, and Brasseys Defence Publishers; and a director of the Maxwell Communication Corporation, and the Groupe Bruxelles

Mr William J. Price has been appointed deputy managing director of the WILLIAMS LEA GROUP, He was managing director of M.B. Clarke (previously Metal Box Security Printing). A subsidiary, Williams Lee & Co, financial printers, has appointed Mr Hugh Edmonds, Mr Alan Grant, Mr Gary Knights and Mr Ross Prideaux as associate directors.

Mr Barry Kumphreys has been named marketing director of WARNER HOME VIDEO (UK) from January 8. He was director of commercial ... marketing at CBS Records.

**MSAS CARGO** appointed Mr Geoff Corpe as regional director for the UK. He was director of Rockwood International, south of England and Europe.



Mr Keith Sansders, area. director, has been appointed: managing director of Persimmon Homes (East Yorkshire), Beverley, succeeding Mr Norman Lilley who becomes chairman. Mr Lilley is also managing director of Persimmon Homes (Yorkshire), York. Both companies are part of PERSIMMON.

Mr Den Morris, Lloyds Bank area director, South Wales, has been appointed a non-executive director of THE WYNDHAM GROUP:

Professor Sir Wilfred Cockcroft, chairman of the National Foundation for Educational Research, who as chief executive of the Secondary Education Council until 1988, was the architect of the GCM examination system which paved the way for the new National Curriculum in schools, has taken over the chairmanship of EDUCATIONAL PROJECT RESOURCES, a specialist publisher of commercially sponsored

HENDERSON -ADMINISTRATION GROUP has appointed Mr Robin Hindle Fisher, a director, as

education materials.

and the manifest of the same o



Mr John Malloy Smith (above) has been appointed technical director of BALFOUR BEATTY HOMES (SCOTLAND). He was development director with Alfred McAlpine Homes Scot-

managing director of Henderson Pension Fund Management, of which Mr Andrew Jardine becomes a director. Mr Hindle succeeds Mr Colin Day who remains chairman, and has become managing director of Henderson Administration International, of which Mr Richard Garland has been appointed marketing director, North America.

■ ENTERPRISE OIL has made the following changes: Mr Edward Harris, projects director, becomes director. international operations; Dr Iain Watt, director production, becomes

responsible for all appraisal, development and production in the UK, including new projects; Mr John Walmsley. managing director - finance, has become responsible for the group's oil marketing.

 BRENT CHEMICALS has appointed Mr Dennis Wilby, a main board director, as director responsible for three new business systems groups - industrial, aerospace, and electronic - in Europe, North America and Asia. Mr Brian Garner, a main board director, becomes deputy director of

🛎 Mr David Veevers, a main board member at Wolff Olins, has been elected to the executive board of THE LONDON PHILHARMONIC He was, until last June, head of public affairs for Prudential Corporation, one of the orchestra's principal sponsors.

Mr Hamlyn Whitty (pictured) has been appointed chief executive of the INCORPORATED SOCIETY OF VALUERS AND AUCTIONEERS following the retirement of the secretary Mr Michael

Astbury. After
a career in the
Army, Mr
Whitty worked
for John D.
Wood in Sussex; as European marketing manager,
United States Lines; and as a United States Lines; and as a general manager with Interna-tional Military Services (defence exports).

# **Commercial Aviation** in the **Asia-Pacific Region** to the **End of the Century** and Beyond The massive growth expected in the entire

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..Frederick W Bradley....

..Michael Donne, OBE..

"Dr Günter O Eser....

..Dr William Fromme..

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Alternatively, telephone: 01-925 2323 telex 27347 FTCONF G Fax. 01-925 2125

# LEGAL NOTICES

DUNNING MANAGEMENT LIMITED (IN RECEIVERSHIP)

Registered number: 2249659
Nature of business: Property Management
Tracing classification: 38
Date of appointment of administrative
receivering: 15.12.89
Name of person appointing the administrative receiver: Lloyda Bank pic.
CJ Barlow & NJ Voogni
Johnt Administrative Receivers
(Office Notice numbers 900228939) of Cork
Guilly, 9 Greytrians Road, Reading, RG1 1JQ

FULGLEN PROPERTIES LIMITED (IN RECEIVERSHIP)

Registered number: 1058238

Nature of business: Properly investment Trading classification: 35 Date of appointment of administrative receiverie;: 15.12.88

Name of person appointing the administrative receiver: 150yds Sank pile.

CJ Barlow & NJ Voogst John Sank pile.

Joint Administrative Receivers (Office holder numbers 9002/8539) of Cork Cutly, 9 Grayfrian Road, Reading, RG1 1JG

DUNNING COMMERCIAL DEVELOPMENT LIMITED (IN RECEIVERSHIP)

Registered number: 1461645 Nature of business: Comme Nature of pusiness: Commercial develop-ment Trading disselfaction: Discontinuous disselfaction: Discontinuous disselfaction: Discontinuous discontinuous discontinuous discontinuous discontinuous discontinuous discontinuo

DUMNING SHOPFITTERS LIMITED

(IN MECEIVERSHIP)

Registered number: 1669774
Return of business: Elegatives
Trading classification: 21
Date of appointment of administrative
receiver(s): 15 12 89
Name of person appointing the administrative
receiver: Lloyds Barris pla.
CJ Barlow & AJ Vooght
Joint Administrative Receivers
(Diffice holder numbers 9002/6339) of Cork
Gully, 9 Greytnars Road, Reading, RG1 1JG

AJ BUNKING CONSTRUCTION LIMITED (IN RECEIVERSHIP)

Registered number: 2249654
Nature of business. Construction
Trading classification: 23
Date of appointment of admreceiveris). 15.12.69. receiver(s). 15. 12.69.
Name of person appointing the administrative receiver: Lloyds Bank pic
CJ Barlow & NJ Vooght
Joint Administrative Receivers
(Office holder numbers 9002/6339) of Cork
Gully, 9 Greythiars Road, Reading RG1 1JG. BARGATE SECURITIES LIMITED

(IN RECEIVERSHIP)

Registered number: 1853700 Nature of business: Property D Tracing citselfication: 36

Registered number: 2156133 Nature of business. Security Trading classification: 45 Trading classification; 48
Date of appointment of administrative receiverts; 15.12.89
Name of person appointing the administrative receiver Lloyds Sants pic.
C.S Barlow & N.J Vooght
John Administrative Historiums
(Office holder numbers 9002/5339) of Cork
Gully, 9 Greyfners Road, Reading RG1 1JG.

ANDOVER PLANT HIRE LIMITED (IN RECEIVERSHIP)

Tracing classification: 35
Date of appointment of administrative receiver(s): 15.12.89
Name of person appointing the administrative receiver: Electra Property Finance L-mited.
CJ Barlow 8 NJ Vooght Joint Administrative Receivers (Office holder numbers 9002/5339) of Cork Gully, 9 Greyfrians Road, Reading, RG1 L/G

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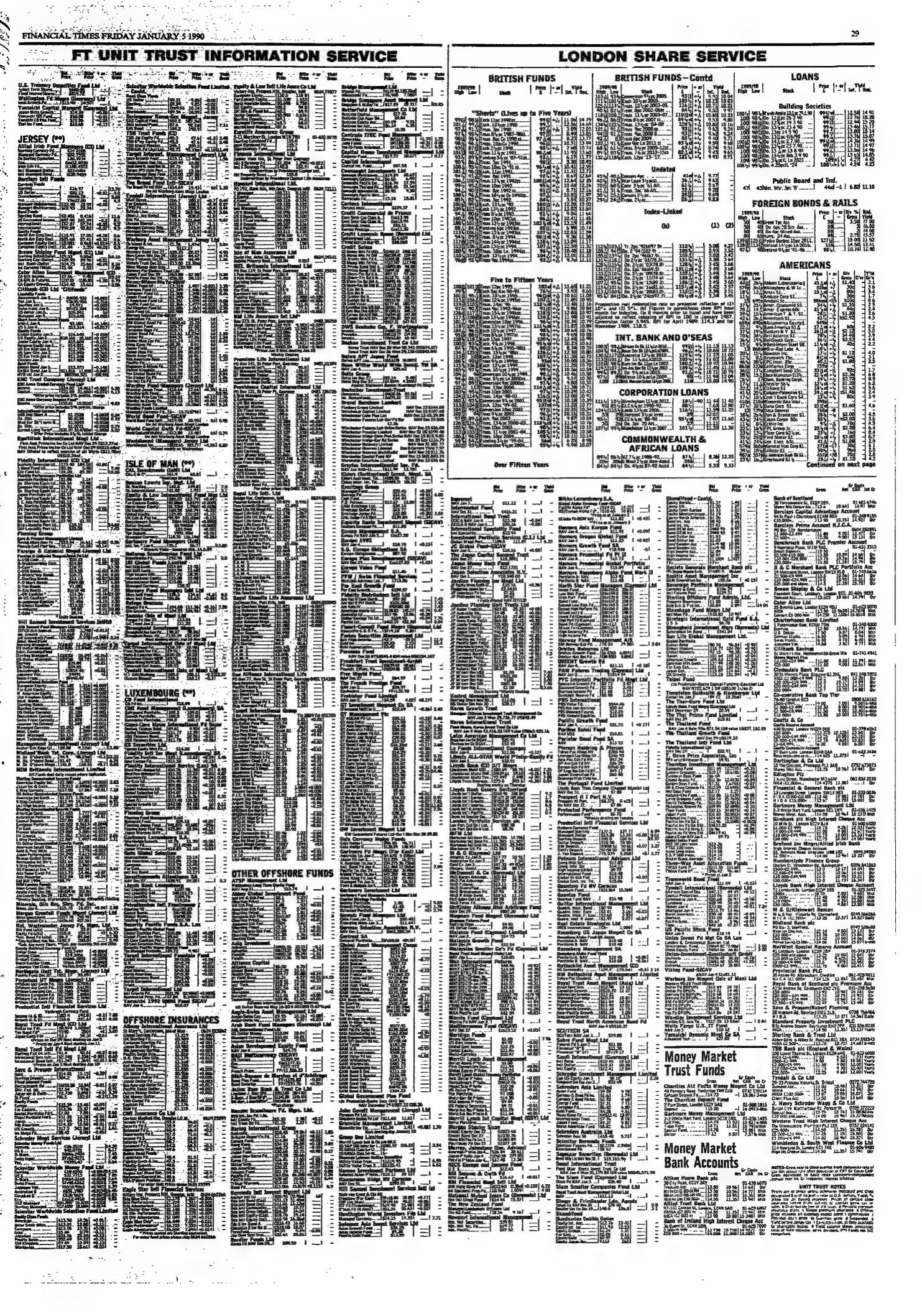
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### Bollan Hambrest Hamble (C. 17 MANAGEMENT SERVICES | WALLEMEN | SERVICES | M. Aaron (Personal Fin. Pins.) Ltd | d Town Hall (Toddington, Siet. | 08.235 3282 | co. Ming Lay 80.225 3282 | co. Ming Lay 80.225 3282 | co. Ming Lay 80.225 225 | co. Ming Lay 80.225 | co. Ming L DECEMBER STATES **建筑的 建筑型温泉** 150 4 150 4 150 4 150 1 GUERNSEY (\*\*) 38333333333333 +7.4 -0.1 -0.7 Prior - Total 

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# CURRENCIES, MONEY AND CAPITAL MARKETS

#### **FOREIGN EXCHANGES**

# Bundesbank leads dollar down

18

CENTRAL BANK intervention pushed the dollar lower yesterday. The West German Bundesbank, Bank of Japan and other central banks sold dollars, but at the end of European trading there was no sign of interven-tion by the Federal Reserve.

In New York the Fed added reserves to the banking system, via four-day system repur-chase agreements, when Fed-eral funds were trading at the assumed target rate of 8% per cent. The move was widely expected however and proba-bly had no significance with

regard to monetary policy.

The speed of the dollar's recovery at the start of the New Year may have caused concern and this sharp move-ment, rather than the dollar's specific value, probably encouraged the central banks

In early European trading the dollar was around DM1.7320, and rose to a peak of DM1.7355, before retreating to DM1.6820 at the London close against DM1.7205 previously, as the market took note of the Bundesbank's unwillingness to allow the D-Mark to fall.

The action by the German central bank was the first since

October, and was accompanied by intervention from the Swiss National Bank. The Bank of England also intervened, but

# 2 IN NEW YORK

Jan 4	Latest	Previous Close
Spot	1.6175-1 b185 0.84-0.83cm 2.39-2.3cpm 3.38-8.28cm	1.6097 - 1.6107 0.91 - 0.90pm 2.58 - 2.56pm 8.95 - 4.05pm

# STERLING INDEX

			Jan.4	Previous
	11.00 Noon 1.00 2.00	2m 2m 2m 2m	87 1 87.2 87.1 87.1 86.8 86.9 86.9 86.7 86.7	86.8 86.9 86.8 86.8 86.8 86.8 86.8 86.8

#### **CURRENCY RATES** Bank Special\* European 1

	***	Rights	Unit
Meth Guilder Franch Franc	74977887848 1808 140067333 848	1.2536 1.30716 1.41774 15.7395 47.1985 47.1986 2.25060 2.53328 7.65930 1681.64 N/A 8.70176 144.650 N/A 2.05616 306.428	1.36276 1.18891 1.36147 14.2636 42.6374 7.8907 6.9298 1521,21 172.036 7.8623 151,113 7.40455 185037 0.768081

# CURRENCY MOVEMENTS

Jap.4	Bank of England index	Morgania Guaranty Changes %
Sterling U.S Dollar U.S Dollar Canadian Dollar Austrian Schilling Belgian Franc Danish Krone Danish Krone Danish Krone Gollder French Franc Yen Yen	86.7 67.2 104.8 110.6 1109.8 108.9 115.9 115.9 115.5 105.9 115.5 109.5 130.3	*23.1 *18.1 *12.6 *33.4 *13.4 *15.6 *17.1 *60.0

Jan.4	1	3
Argentina Australia Brazil Finland Greece Hong Kong Irad Kursal Luxembourg Malaysin Wesloo	2887 40 - 2971 10 2.0725 - 2.0750 18.3840 - 18.4910 6.5285 - 6.5650 254.75 - 258.85 12.5870 - 12.6995 113.70* 1034.75 - 1102.10 0.47240 - 0.4750 57.90 - 58.00 4.3890 - 4.400 4.360 35 - 4370 35	\$ 1775.00 - 1825.00 - 12760 - 1.2760 - 1.2760 1.2760 1.2760 1.3580 4.0330 - 4.0350 70.107 678.80 - 644.20 35.50 - 35.50 - 35.60 2.2760 - 2.2760 - 2.2760 - 2.2760 - 2.2760 - 2.2760 - 2.2760 - 2.2760 - 2.2760 - 2.2760 - 2.2760 0 - 2.
N Zealand Saudi Ar	2.7130 - 2.7190 6.0280 - 6.0335 3.0795 - 3.0895 4.1435 - 4.1705 5.7625 - 5.8665 42.50 - 42.60 5.9030 - 5.9080	1.6735 - 1.6765 3.7500 - 3.7510 1.8970 - 1.9500 2.5450 - 2.5500 3.5460 - 3.6100 26.15 - 36.20 3.6725 - 3.6735

MONEY MARKETS

**London rates steady** 

# this was to sell the dollar against the Japanese yen, on behalf of the Bank of Japan. This was the second day running that the Bank of Eugland acted for the Japanese authorities and followed similar action

by the Bank of Japan in Tokyo, selling about \$700m to \$800m. Dealers said that the Bank of Japan was worried when the dollar touched a peak of Y145.75 in Tokyo, and did not want to see the US currency above Y144.50. At the end of trading in Tokyo it was Y145.20, but by the London close the authorities had succeeded in pulling the rate

ceeded in pulling the rate down to Y143.30, from Y145.65 on Wednesday.
In terms of other major currencies the dollar fell at the London close to SFr1.5410 from SFr1.5780 and to FFr5.7450 from FFr5.8775. On Bank of England figures the dollar's index fell to 67.2 from 67.9.

Within the European Mone-

tary System the lira fell to a record low against the D-Mark and the French franc also weakened, as the recovery of the D-Mark against the dollar renewed fears of rising pres-sure on the system. Dealers noted that the Bank of Italy and Bank of France did not join in the round of intervention to push down the value of

Sterling fell back against the rising D-Mark, but did not show any fundamental weakness on its own account, rising 2 cents to \$1.6300 against the dollar. Recent UK economic news has been reasonably encouraging and North Sea oil prices continued to rise yester-

The pound fell to DM2.7425 from DM2.7700; to Y233.50 from Y234.50; to SFr2.5125 from SFr2.5400; and to FFr9.3650 from FFr9.4625. According to the Bank of England sterling's index lost 0.3 to 86.7.

EURO-CURRENCY INTEREST RATES									
Jan 4	Short term	7 Days notice	One Month	Three Months	Six Montas	One Year			
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Jan 4	Day's spread	Close	One month	% 9.8.	Three paceths	% p.a.
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# FINANCIAL FUTURES AND OPTIONS

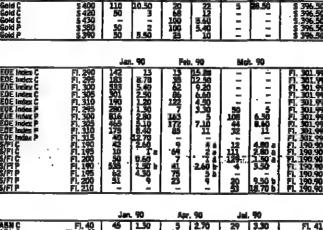
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PRILABELPHIA SE E/S OPTION 831,250 (cents per £1)

# **EUROPEAN OPTIONS EXCHANGE**



TOTAL VOLUME IN CONTRACTS: 48,658
k 8=8kl C=Call P=Pat

BASE LENDING RATES

Allied Irish Bank	15	Cyparus Popular Bk	PRIVATbanken Limited.
Herry Ansbacher	15	Dembar Bask PLC 15	Provincial Bank PLC
Associates Cap Corp	14	Deccan Lawrie 15	Rochardie G'rantee
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B & C Merchant Sant	15	Exeter Trest Ltd 1515	Read Truck Bank
Bank of Baroda	15	Financial & Gen. Bank 15	Royal Trust Bank
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# The fixing rates are the arithmetic means rounded to the meanest one-sixteenth, of the bild and offirered rates for \$16m united to the market by five reference banks at \$1.00 a.m. each working day. The banks are Matchael Westminster Bank, Bank of Todyo, Deutsche Bank, Bank of the Parks and Mercana Generator Virast. MONEY RATES

INTEREST RATES remained steady on the London money market yesterday in quiet trad-ing. Three-month interbank was unchanged at 15%-15% per cent and 12-month money at 1411-1416 per cent. Dealers said there was no obvious change in rates, but sentiment had improved.

The Bank of England initially forecast a day-to-day credit shortage of £600m, but revised this to £550m at noon and to £500m in the afternoon. Total help of £418m was pro-

Before lunch the authorities bought £337m bills outright, by way of £2m local authority bills in band 2 at 14% per cent

# UK clearing bank base lending rate

and £335m bank bills in band 2 at 14% per cent. In the afternoon the Bank of England purchased another £81m bills, via £8m Treasury bills in band 1 at 14% per cent and £73m bank bills in band 1 at 14% per

cent.
Bills maturing in official hands, repayment of late assistance and a take up of Treasury bills drained £404m, with Exchequer transactions absorbing £80m and bank balances below target £175m. These factors outweighed a fall in the note circulation adding £65m to liquidity.

In Frankfurt the West
German Bundesbank took the expected decision and left its

Yen per 1,000: French Fr. per 10: Lira per 1,000: Beiglan Fr. per 100.

credit policies unchanged at yesterday's council meeting. The discount rate remains at 6.00 per cent and the Lombard emergency financing rate at 8

Call money in Frankfurt eased to 7.80-7.90 per cent from 7.95-8.10 per cent, as credit conditions eased at the start of the New Year. This was the result of high reserve holdings of the commercial banks with the Rundesbank expectation. the Bundesbank, averaging DM66.22 for the first two day's

of January.
In Paris French call money remained high at 11% per cent, but was below Wednesday's peak of 11% per cent, after the Bank of France decided to leave its money market intervention rate at 10 per cent and its five-to-10 day securities repurchase rate at 10% per cent. Once again the central bank offered overnight assistance to the market at a rate of 11% per cent, unchanged from Wednesday.

In Amsterdam call money eased to 8.80 per cent from 8.87 per cent after the Dutch Central Bank met market liquidity needs by allocating FI 6.22bn through a six-day special advances pact at a rate of 8.50 per cent, compared with 8.30 per cent previously.

8.25-8.40

FT LONDON INTERBANK FIXING

6 pende US Dollars

Treasury Bills and Bonds

CLL 00 a.m. Jan.49 3 montes US dellars

LONDON MONEY RATES 151 151 152 152 15 ī 1411 15 14<u>H</u>

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#### **JAMAICA**

The Financial Times proposes to publish a Survey on the above on

#### 8TH FEBRUARY 1990

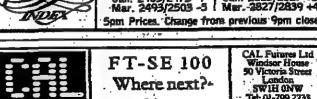
For a full editorial synopsis and advertisement details, please contact:

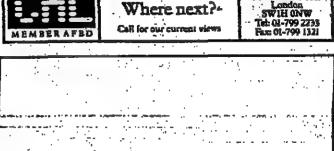
#### Nigel Bicknell

on 01-873 3000 or write to him at: Number One, Southwark Bridge London SEI 9HL.

FINANCIALTIMES



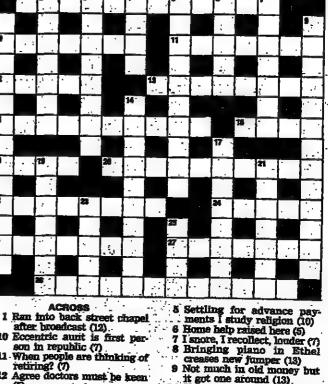




JOTTER PAD

# CROSSWORD

No7,130 Set by GRIFFIN



ACROSS
1 Ram into back street chapel after broadcast (12) 10 Eccentric aunt is first par-

son in republic (7)

11 When people are thinking of retiring? (7)

12 Agree doctors must be keen

(5)
13 Drink-offering from exotic Ball can bring about love (8)
15 And, in the fifties, dress ideas for women of property (10)

(10)
16 Coming from Germany...
count Steffi (4)
18 Cold chop, a quid (4)
20 Pass a city on the Dee, somewhere in Essex (10)
22 in lorry it's reversing that's aesthetically pleasing! (3)
24 Grating for hot ash outside back door (5)
26 Something about a stiff sentence? (7)
27 Name people — conservationists — I ought to include

(7) 28 is holding me back when getting free place to live (4-8)

2 Torn form with information on German physicist (7) 3 Ron's list of air passages? (8) 4 Poor chaps needing first aid internally (4)

(4) Solution to Puzzle No.7,129

it got one around (13)

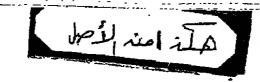
14 Hid some and scattered
when warned (10)

17 Compiler with fashionable
article installed by artisan

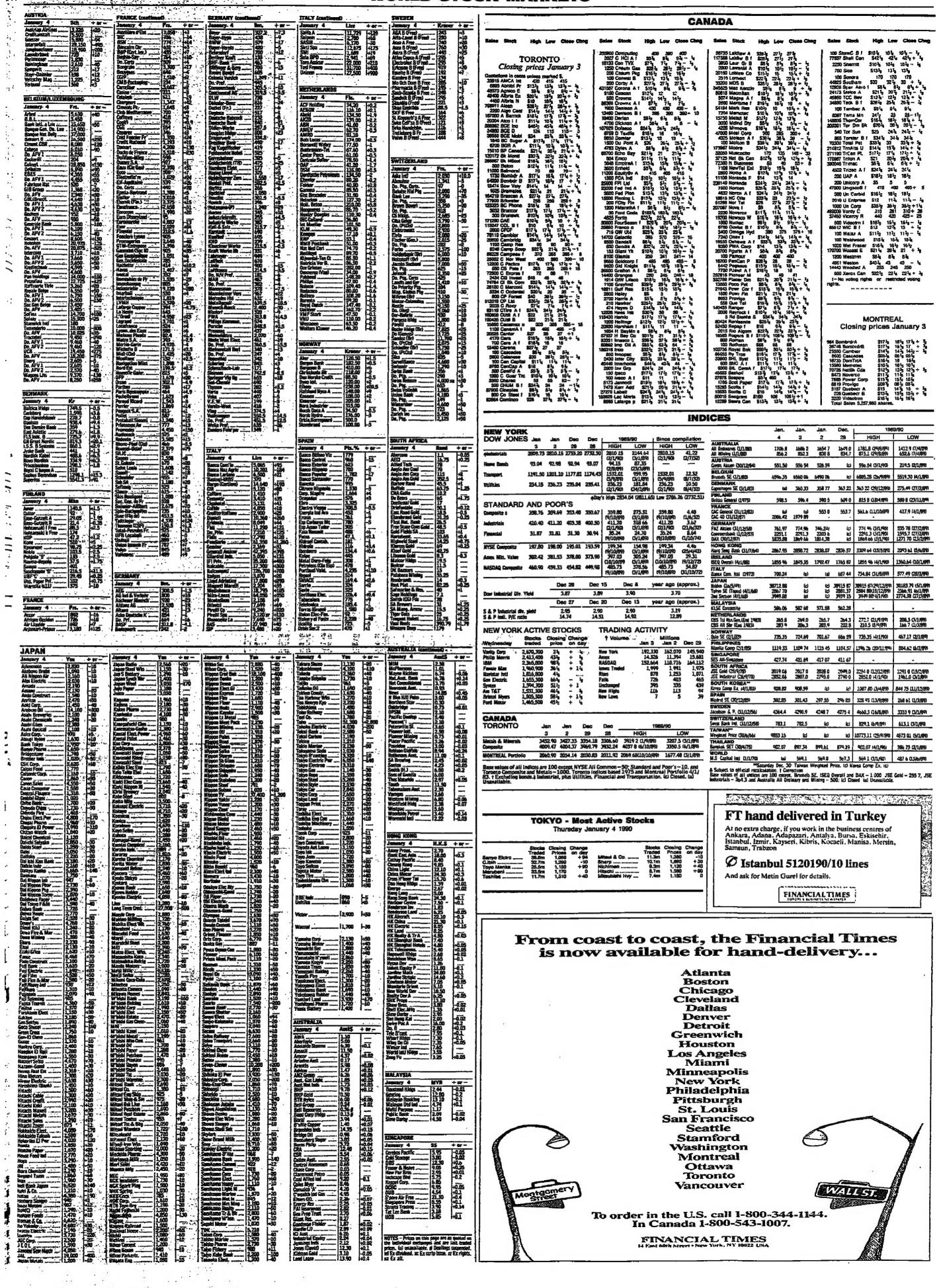
(8)

invitates competitors (?)
21 School period that is about leading Turkish colonist (?)
23 Crowd round fighting sergeant-major (5)
25 Exclude love with German

(8) Even one day of victory lost



#### **WORLD STOCK MARKETS**



2pm prices January 4

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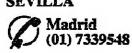
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# Dow loses ground as profit-takers move in

**Wall Street** 

THE EUPHORIA finally wore THE EUPHORIA finally wore thin yesterday morning on Wall Street, with equities giving back some of their new year's gains amid heavy trading and profit-taking, writes Karen Zagor in New York.

At 2pm, the Dow Jones Industrial Average had slipped helow the 2,800 level to 2,781.36, down 28 37 points. Volume on down 28.37 points. Volume on the New York Stock Exchange was heavy, with more than 120m shares changing hands by 1.30 pm. Declining issues outpaced those advancing by a ratio of nine to five on the Big

Board. The Dow's stock averages fell across the board yesterday. Utilities fell 3.27 points to

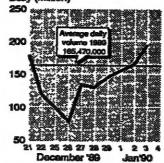
and the Dow composite was down 8.32 points at 1,041.37. The decline in the Dow was mirrored in other, broaderbased market indices. At 1pm the Standard & Poor's 500 was due this morning.

The stock market pull-back

3.50 points at 355.26, the New York Stock Exchange composite lost 1.67 points to 196.13 and the American Exchange composite fell 0.47 points to 381.95. Bonds were more positive than equities yesterday morn-ing. In mid-session trading the Treasury's bellwether 30-year bond was up 4 point, yielding 8.01 per cent. Both the debt and stock markets are now waiting for December's employment figures, which are

was led by oil issues after heat-ing oil futures plunged in morning New York trad-ing,pulling down crude oil gas-

**NYSE** volume Daily (million)



3% to \$48%. Chevron fell \$1% to \$66%, Mobil lost \$1% at \$60% and Texaco fell \$% to \$57%. Among oilfield service stocks, Schlumberger fell \$1% to \$47%, Halliburton lost \$1% to \$41%, Baker Hughes fell \$1% to \$24% and Parker Drilling slid \$% to 39%.

Technology issues managed to hold their ground in morning trading in spite of the lower market. IBM rose \$% to \$99%, and Digital Equipment gained \$½ to \$86%. Apple rose \$% to \$37% in over-the-counter trading.

Although a number of stores posted stronger-than-expected Christmas sales yesterday, department store stocks move lower. Sears was down \$% at \$38%, Dayton Hudson fell \$% to \$65%, and Woolworth lost \$% to \$65%. May Department Stores rose \$% to \$48% and J.C. Penney added \$% to \$74%. The Gap, one of the most successful specialty retail groups, added \$% to \$53%. Among blue chip issues, Philip Morris dropped \$1% to \$41%, American Telephone and Telegraph slid \$1% to \$45, Johnson & Johnson lost \$% at \$59% and Dupout fell \$1% to \$134% Adac Laboratories lost \$2 to \$4% in heavy trading after it lowered forecasts for December quarter revenue.

GOLD shares rebounded after Wednesday's decline in an oth-erwise flat market. The com-posite index fell 6.8 points to 4,002.6 by midsession in vol-ume of 13.6m shares. Advances led declines 281 to 220.

Campeau lost 15 cents to C\$3.50 after two private Robert Campeau companies defaulted

Gold shares rose 71.54 to 7,7178.50 after London bullion

# US defence sector shivers in cold war thaw

Karen Zagor looks at the reaction of shares to the Pentagon's planned spending cuts

HE THAW in the cold war, greeted with jubila-tion in most of Europe, sent a shiver of fear through the US defence and aerospace industry; the initial frisson did not become a collapse, but there has been relative weakness in share prices over the past six weeks or so.

The Standard & Poor's aerospace index plunged 15.06, or more than 4 per cent, to 348.60 on November 20, the first day of trading after Mr Richard Cheney, US Defence Secretary. said that Pentagon spending from 1992 to 1994 might be cut by as much as 5 per cent after inflation. Only Boeing defled the trend, rising \$1½ on the

day.
Since then, the absolute level of share prices in the section of the section tor has largely recovered; the sub-index was 369.63 in mid-week, above its mid-November levels but below a weekly peak of 391.77 early in October. However, the recent flat trajectory compares with a near 7

per cent rise in the Dow Jones Industrial Average between November 20 and January 3. Boeing is still looking strong, thanks largely to the demand by commercial airlines for aircraft to replace ageing fleets. In the event of government spending cuts, it is better positioned than many in the sector, since government business accounts for only about 28 per cent of total sales.

The company's firm backlog orders are expected to top last year's outstanding level of \$55bn. Not everyone is bullish on Boeing, however, and there are questions about how high the profit margins will be on these orders. Meanwhile, its shares are trading at \$62, near historic highs, and the ple ratio of more than 17 is above the average of around 13 for the aerospace manufacturing sec-

The company's earnings per share leapt by 66.7 per cent in the latest quarter compared with a decline of 36 per cent in McDonneil Douglas, on the other hand, relies on the Government for about 65 per cent of its sales. It has been trading at \$63%, only slightly above its 1989 low of \$62%. The company

took a series of charges in the recent quarter, which contributed to a 54 per cent plunge in earnings per share. orthrop, the company which makes the B-2 bomber, is even more heavily dependent on Pentagon spending than McDonnell Douglas, since the Government

accounts for about 92 per cent of its sales. With costs for each B-2 pegged at about \$530m, there were fears that the programme might be one of the first to go when the Pentagon cuts costs.

Mr Cheney has said that he will stick with plans to build five B-2 bombers in fiscal 1991, but has left open the question of further funding for the pro-gramme. Initially the Govern-

ment had proposed a 132-plane fleet but this will almost cer-tainly be scaled back.

Northrop's stock, at around \$18%, is lagging well behind 1988 levels, when it traded in a range of \$25% to \$35%. As the 1990s begin, the

investment community is wary about putting more money into what is perceived as a declining industry. "Investors are not very attracted to a sector where there is no unit growth, where there don't appear to be substantial new products to lift sales and where some companies will still be required to take on debt," says Mr Howard Rubel, an aerospace analyst at CJ Lawrence, Morgan Grenfell in New York.

Reduced Pantagon spending is nothing new to the defence industry. The defence budget of 1965 was \$335.7bn, and fell last year to \$299.3bn. Other uncertainties about

fence stocks stem from the fact that the administration is far from clear about where the

cuts will come. "Every conman and senator has his favourite programme to protect and his favourite one to kill,"

ome analysts believe that the bulk of the cuts will be from personnel, reduced buying of tactical aircraft and the retirement of older equipment such as ships, which would be less damaging to defence companies than drastic cuts in programm

However, Mr Gary Rich, a defence and aerospace analyst for Shearson, Lehman and Hutton, is very bearish about the long-term prospects for the industry. Share prices are rising now because people are looking for bargains, he says, but the industry is in for some very rough years.

This will be worse than the

Vietnam War, according to Mr Rich, "because now we don't have the enemy we thought we had after Vletnam, namely the

#### SOUTH AFRICA

IN MIXED trading, the JSE all-gold index closed 2 up at 2,019. Blue chip industrials

# **Bourse spotlight on Paris** as Frankfurt cools down

rates unchanged. As worries over short-term rates receded, the CAC 40 index recovered from an early loss to close 26.53 higher at 2,006.42. It appeared that some foreign investors, among them the Japanese, were switching attention from Germany to France.

There were two dramatic moves late in the day. The banking group, Paribas, put on a late spurt to close FFr17 higher at FFr708 on a block trade, before a board meeting to discuss its bid for Naviga-

On the downside, Eurotun-nel plunged FFr7.60, or nearly 12 per cent, to FFr56.50 after surging to FFr69.50; there was no immediate explanation, but the volatile shares have strongly outperformed the market in recent days.

Hefty turnover in such stocks as Cerus, the De Benedetti holding company in France, Elf Aquitaine and Eurotunnel helped to swell vol-ume to an estimated FFr3.5bn,

from FFr2.5bn on Wednesday. Cérus saw 520,000 shares, or about 2 per cent of its capital, change hands in a deal with French institutions which was linked to the company's recent merger with Duménil Leblé. It ed 90 centimes to FFr452.10.

Elf Aquitaine climbed FFr28 to FFr539, boosted by the oil price and by the split-up of Orkem, under which Elf takes over its petrochemicals and fertiliser interests. Elf Gabon was another beneficiary of the strong oil price, gaining FFr66 to FFr1,125 as 11,000 shares traded, or 11 times the normal daily level. It has a large onshore oil field in Gabon, and there is also speculation that it will restore dividend pay-

FRANKFURT traders came in to the news that Tokyo trad-ing in West German international blue chips overnight had not lifted them to the premi-ums they enjoyed before the New Year holiday. Foreign institutions and domestic pri Turnover yesterday at TL44bn (\$19m) was more than double that on January 2. The bull run has been feed-

ing itself, as investors learned that shares has risen on aver-age sixfold during 1989. It has been stoked by large block purchases of blue chips by two external funds, formed respec-tively to promote Turkish equities in the US, and to mar-ket Mediterranean securities.

vate investors took some of their profits, and the FAZ and DAX indices dropped 12.99 to 761.97, and 33.78 to 1,835.88 respectively. Turnover was still very high at DM10.9hm but down from a record

DM13.1bn.
Blue chips led the decline, although internationals like Siemens and Deutsche Bank -down DM8.50 to DM742.50, and DM22 to DM839 - actually fared better than slightly lesser lights such as BMW, DM17 lower at DM579, and Dresdner, off DM17 at DM440.

There was talk of West German institutional investors, and some foreign investors reappearing after hours. This was balanced by consideration of the wage demands by the IG Metall union, due to begin some regional negotiations on Monday, and the possible response by the Bundesbank if inflationary wage settlements are concluded this year. AMSTERDAM turned down

as the dollar was driven lower by central bank intervention and investors decided to take profits in line with the West erman market. The CBS tendency index eased 0.7 to 118.8, with internationals bearing the brunt of the selling.

Royal Dutch, which had risen FI 4.20 on the previous two days, came off FI 3.10 to FI 147.40, in spite of the strength of oil prices. Hoogovens, the steel stock, fell FI 3.20 to FI 86.70 before its new year statement, which revealed that earnings last year rose 30 per

THE focus of international activity changed yesterday, as Paris drew the buyers and Frankfurt met profit-taking, writes Our Markets Staff.

PARIS rose to a record high in late trading, helped bythe Bank of France and the Bundesbank leaving key interest rates unchanged. As worries

ISTANBUL'S tiny stock market has defied a trading the stuck maker, was off Fil.70 at F14.20. In its new year to show an increase in its index of 323 points, or 15 per cent, between January 28 and yesterday's close of 2,468, writes Jim Bodgener in Ankara.

The property was trading this time by a little

sional net profits last year were up 16 per cent.
MILAN rose again in active trading, this time by a little over a percentage point, and the Comit index returned, after an absence of two days, at 700.24 for a rise of 1.9 per cent over the past three trading days.

Favoured stocks included Banca Commerciale, up L95 to L5,065 on industry restructur-ing speculation; the Amato banking law now in front of the Italian parliament has an increased level of privatisation as its main thrust, but this

as its main thrust, but this should involve opportunities for existing quoted banks.

OSLO moved to its second consecutive high buoyed by rising oil prices, new liquidity in the market and ranewed confidence in the Norwegian economy. The all-share index closed up E.E. at a record 564.88 in trading worth NKr755m.

Elkem, the metals producer, added a further NKr20.5 to close at NKr238.0. Although the company said it could not

the company said it could not explain the rise, analysts explain the rise, analysts pointed to renewed speculation over the intentions of Orkla Borregaard, which holds a 30 per cent stake in the group.

STOCKHOLM was led upwards by Asea and Bricsson which dominated a busy day's

trading worth SKr437m Erics SKr20 to SKr919, while Asea free B shares closed SKr25 up at SKr760. Both companies have received positive press and analysts' comments

BRUSSELS firmed on selective buying of blue chip stocks and the general mood of optimism in other stock markets. The cash market index closed 36.02 ahead at 6,532.30.

HELSINET moved slightly higher in negotous trading, as investors awaited the concinsion of talks between unions and employers on a wages deal. The Unitas all-share index ended 2.1 ahead at 598.5. • The French Indicateur de Tendance has been discontinued and is replaced in the Indices panel by the CAC 40 index.

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75.07

#### **ASIA PACIFIC**

# Talk of scandal sends Nikkei lower

THE SPECTRE of scandal floated into the Tokyo market on its first day of new year trading, generating a cautious mood and index-linked selling which took the Nikkei index

Michiyo Nakamoto in Tokyo. Trading began in an atmo-sphere of good cheer highlighted by women dressed in colourful kimonos and the pro-pitious hand-clapping that is said to bring good luck in the new year. But the gaiety and celebratory buying failed to withstand worries brought on by a weak yen, interest rate implications and speculation about political instability.

The Nikkei closed the halfday session 202.99 lower at 38.712.88, after a day's high of 38,950.77 and a low of 38,705.14. Declines outnumbered advances by 558 to 339 while 212 issues were unchanged. Turnover at 472.09m shares

was slightly lower than the 472.75m traded on the half-day final session last Friday. The Topix index of all listed shares lost 13.67 to 2,867.70; but, in London, the ISE/Nikkei index rose 3.57 to 2.158.85. Yesterday was only the second time in the past 10 that the Tokyo market closed lower on

the first day of trading for the

year. The market had closed last Friday with many inves-

NATIONAL AND

per grouping

Australia (84) Austria (19).

Hong Kong (48)... (reland (17).....

Norway (24)..... Singapore (26).... South Africa (60)...

USA (542)...

United Kingdom (307).....

World Ex. Japan (1941)...

prices; but while Japan was on holiday, a stock trading scan-dal had triggered a plunge in

the yen overseas. The January I issue of a leading Japanese daily reported that an accountant employed by a political organiister, Mr Yasuhiro Nakasone, had made nearly Y120m (\$822,000) by buying shares in a company from a securities firm, and selling those shares back to the securities house a

The share price of the com-pany in question had been ris-

of high-ranking politicians in the Recruit share-sale scandal contributed to widespread disenchantment with the ruling party and its loss of a majority in the Upper House of the Diet. The more generalised inter-

est rate worries hit banks yesterday, with Mitsubishi Bank

month later at a higher price.

ing at the time as it was being bought up by that same securities house. Although the accountant, and Mr Nakasone, both denied that the former Prime Minister had anything to do with the deal, the news sparked fears of a scandal which could hurt the ruling Liberal Democratic Party before national elections in

would rise further.

February, and lead to further political instability. Last year, the involvement

failing Y160 to Y3,190. Utilities

suffered on that score, on the

WEDNESDAY JANUARY 3 1998

183.53 138.23

129.20 215.13 111.70 110.73 113.46 118.56 173.56 93.88 179.43 244.98 954.48 127.83 67.32 188.38 160.22 152.63 137.27 92.53 148.56

130.82 163.65 175.19 157.48 144.07 119.98 122.54 156.72 153.17 152.71

152.70

Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited, 1987 Latest prices were unavailable for this edition. Japanese market closed January 3. Constituent changes 4/1/89: Deletions: Comp. Industrielle (France) and Siossigeno (Itlay).

189.68 142.98 141.46 217.98 120.05 140.55 116.81 108.82 173.44 89.73 179.47 216.35 298.85 132.78 69.39 192.27 167.85 183.59 150.41 176.22 87.09 148.58 133.68

132.25 171.27 175.38 158.29 133.98 121.13

126.33 158.03 148.30 148.08

133.70

148.30

+0.4

+0.4

205.96

155.27 153.61

236.69 130.39 152.64 126.85 118.17 188.35 97.44 194.89 234.94 324.53 144.19 75.36 208.79 182.27 799.36 163.33 191.37 94.58 161.37

143.62 185.99 190.45 171.89 145.49 131.54 137.19 171.61

145.19

strong dollar and on higher oil prices. Tokyo Electric Power

dropped Y150 to Y6,040.
Some trading houses saw profit-taking as C.Itoh, second in volume with 32,7m shares, lost Y10 to Y1,290; but others fared better on expectations that increasing trade with comtheir profits. Toyo Menka was actively pursued on a news report that it will set up a joint venture cement plant in Poland. It was the third most actively traded with 26.5m shares and gained Y90 to a record high of Y1,150.

Interest in special situations helped support the Osaka market, where the OSE average closed with a slim gain of 7.37 at 39,403.83. Volume was 47m shares for the half-day, down from the 56m traded in a half-session last Friday. Osaka Building rose Y150 to Y2,300 on expectations that its revenues from office building leasing

# Roundup

5.23 4.010 1.46 2.52 2.68 4.81 2.54 4.23 1.82 3.71 1.93 1.93 4.23

8.24 1.73 0.69 1.56 3.22 2.58 4.71 1.63 1.93 2.12

+0.3

154.78 153.45 131.29 154.04 123.16 123.16 117.28 182.58 97.32 194.18 232.05 327.90 143.40 72.09 202.33 159.44 145.44

142.01 185.01 189.82 170.74 145.78 130.11 135.23 170.48 160.55 160.21

180.43

FT-ACTUARIES WORLD INDICES Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

IN CONTRAST with Japan. most regional markets contin ued to rise yesterday, with Australia and Singapore lead-

ing the way. AUSTRALIA was supported by foreign interest, which helped to push the All Ordi-naries index to its highest close since the mid-October collapse in share prices around

TUESDAY JANUARY 2 1990

177.65 142.36 141.14 218.43 120.75 141.67 113.28 107.87 167.92 89:50 178.57 213.42 301.58 131.89

66.30 186.10 165.27 180.25 149.63 174.56 84.92 146.64 133.73

130.61 170.16 174.40 157.03 134.08 119.67 124.37 156.79 147.96 147.35

the world. The record reached in London on Wednesday, and the weaker Australian dollar,

encouraged buying.

The index gained 20.6 to 1,706.8, giving a two-day rise of 3 per cent, in healthy turnover of 102m shares worth A\$277m, up from 81m worth A\$177m. ished lower, following the steep drop in bullion prices. Among the biggest gains were banks, while News Corp put on 45 cents to A\$14.85 and

BHP added 12 cents to A\$9.78.

SINGAPORE hit its second consecutive all-time high, in spite of profit-taking. The Straits Times industrial index rose 12.18 to 1,534.17 and turnover was high at 183m shares worth \$\$313m, compared with Wednesday's 196m and S\$274m. HONG KONG remained thin sday's 196m and S\$274m. amid nervousness shout the possibility of unrest in China. But the Hang Seng index got a boost from overseas markets, ending 9.23 higher at 2,867.95.

slightly from HK\$458m. TAIWAN began the new year enthusiastically, sending the weighted index up 228.97, or 2.4 per cent, to 9,853.15. But banks met profit-taking after their sharp gains last week. SEOUL was driven higher by talk of overtures from North Korea and expectations of a decline in interest rates. The composite index added 20.23 to

928.82 in moderate turnover.

DOLLAR INDEX

128.28 92.84

125.58 124.57 165.35 118.83 112.57 79.56 86.41 125.00 74.97 184.22 110.63 62.64 139.92 124.57 115.35 143.14 138.45 67.61 138.28 112.18

112.63 137.95 160.44 141.56 112.79 96.30 111.93 141.49 136.96 136.67

96,70 193,06 125,76 159,81 175,58 175,58 187,69 113,86 129,77 143,35 158,51 112,72 145,02 124,73 147,30 141,57 147,58

135.19

140.30 187.80 158.54 114.38

102.12 125.85 156.99 140.91 140.53 115.16

1989/9Q High

143.62 187.37 194.72 173.24 146.66 131.54 140.05 172.78 161.04 160.81

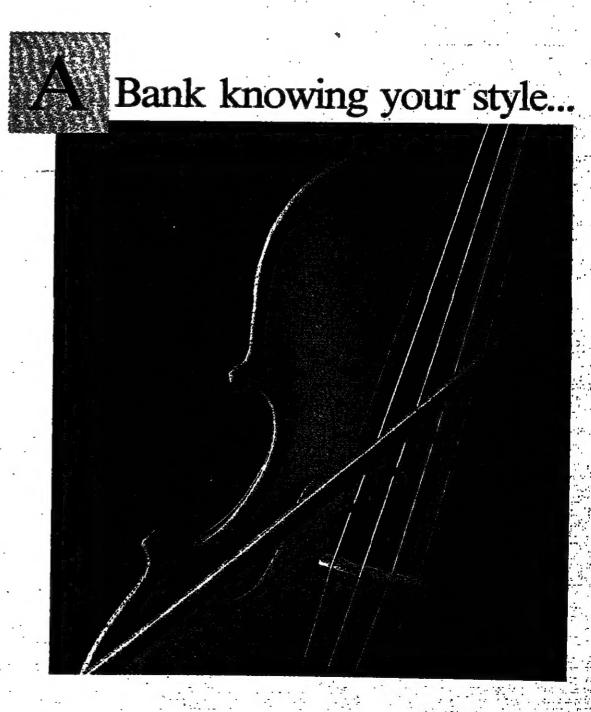
127.80 171.23 136.06 128.96 214.24 112.16 140.87 108.40 117.61 168.67 93.10 179.43 241.61 1957.23 126.26 64.44 182.22 157.28 157.28 155.95 146.84 145.40

128.75 161.94 175.01 156.53 144.35 117.85 120.37 155.79

152.80 152.20

Turnover was HK\$546m, up

attracted interest, the indus-trial index adding 45 to 2,852.





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